

# Appendices

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## CONTENTS

- A. Operational statistics
- B. Project approvals under voluntary contributions
- C. Integrated programmes
- D. Technical assistance to the least developed countries
- E. Regular programme of technical cooperation
- F. Geographic distribution of experts
- G. Training activities
- H. Agreements concluded in 2000
- I. Country promotion presentations
- J. Purchase orders placed and contracts awarded
- K. Field representation
- L. Composition of the secretariat and personnel-related information
- M. Selected performance indicators
- N. Buildings management

## **APPENDIX A**

### **OPERATIONAL STATISTICS**

#### **List of tables**

1. Expenditure, 1997 to 2000
2. Technical cooperation programmes: project budget approvals and expenditure, 1997 to 2000
- 3A. Technical cooperation activities: project approvals in 1999 and 2000, by source of funds
- 3B. Technical cooperation activities: value of net project approvals in 2000, by region and source of funds
4. Expenditure on technical cooperation activities in 1999 and 2000, by source of funds and project component
5. Expenditure on technical cooperation activities in 2000, by service module and geographical area
6. Expenditure on technical cooperation activities, by geographical area, 1997 to 2000
7. Technical cooperation activities: project expenditure in 2000, by geographical area
8. Support services for policy and programme development and technical support services at the project level, 1999 and 2000
9. Regular and operational budget net expenditure by programme and object of expenditure in 2000

**Table 1**  
**Expenditure, 1997 to 2000**  
(In millions of US dollars)

	1997	1998	1999	2000
Technical cooperation programmes	97.3	81.1	83.5	68.6
UNIDO regular budget <sup>a</sup>	7.0	1.6	5.8	1.4
UNDP/IPF, cash counterpart, SIS, TRAC <sup>b</sup>	22.7	13.8	10.7	7.0
UNDP-administered trust funds	1.3	2.5	1.4	0.3
IDF	20.6	17.1	19.1	18.3
Montreal Protocol	29.0	33.3	35.3	27.1
Self-financed trust funds	5.6	2.7	1.5	2.2
Third party-financed trust funds	7.2	7.8	6.7	9.7
Other trust funds <sup>c</sup>	3.9	2.3	3.0	2.6
Headquarters	83.8	67.9	68.5	52.3
Regular budget	71.9	54.9	57.8	43.6
Programme support costs	11.9	13.0	10.7	8.7
<b>TOTAL</b>	<b>181.1</b>	<b>149.0</b>	<b>152.0</b>	<b>120.9</b>

<sup>a</sup> Includes Regular Programme for Technical Cooperation and Industrial Development Decade for Africa.

<sup>b</sup> Includes UNIDO-implemented nationally executed projects.

<sup>c</sup> Includes projects financed from UNDCP, COMFAR funds, other United Nations agencies and funds, World Bank loans, the Common Fund for Commodities and unutilized balances arising from resolution GC.8/Res.4.

**Table 2**  
**Technical cooperation programmes: project budget approvals and expenditure, 1997 to 2000**  
(In millions of US dollars)

	All sources of funds				UNIDO regular budget				UNDP/IPF, cash counterpart, special measures, UNDP/SIS and TRAC <sup>e</sup>			
	1997	1998	1999	2000	1997	1998	1999	2000	1997	1998	1999	2000
Residual value of projects brought forward	147.8 <sup>b</sup>	155.0	131.0	127.4	3.8	0.0	1.7	0.0	32.4	31.1	23.7	19.7
Value of project budgets approved in the year (net)	106.4	57.1	81.6	76.9	5.1	3.3	5.8	3.2	21.4	6.4	6.7	4.7
Total of approved projects under implementation	254.2	212.1	212.6	204.3	8.9	3.3	7.5	3.2	53.8	37.5	30.4	24.4
Expenditures in the year	97.3	81.1	83.5	68.6	7.0	1.6	5.8	1.4	22.7	13.8	10.7	7.0
Residual value of projects carried forward	155.0	131.0	127.4	135.7	0.0 <sup>a</sup>	1.7	0.0 <sup>a</sup>	1.8	31.1 <sup>b</sup>	23.7	19.7	17.4
	UNDP-administered trust funds <sup>c</sup>				IDF				Montreal Protocol			
Residual value of projects brought forward	3.5	3.1	2.0	0.6	40.6	37.3	35.3	38.6	46.3	61.3	52.5	49.1
Value of project budgets approved in the year (net)	0.9	1.4	0.0	9.4	17.3	15.1	22.4	11.3	44.0	24.5	31.9	29.5
Total of approved projects under implementation	4.4	4.5	2.0	10.0	57.9	52.4	57.7	49.9	90.3	85.8	84.4	78.6
Expenditures in the year	1.3	2.5	1.4	0.3	20.6	17.1	19.1	18.3	29.0	33.3	35.3	27.1
Residual value of projects carried forward	3.1	2.0	0.6	9.7	37.3	35.3	38.6	31.6	61.3	52.5	49.1	51.5
	Self-financed trust funds				Third party-financed trust funds				Other trust funds <sup>d</sup>			
Residual value of projects brought forward	4.3	3.6	2.2	3.7	12.4	13.0	9.2	13.0	4.5	5.6	4.4	2.7
Value of project budgets approved in the year (net)	4.9	1.3	3.0	1.6	7.8	4.0	10.5	12.5	5.0	1.1	1.3	4.7
Total of approved projects under implementation	9.2	4.9	5.2	5.3	20.2	17.0	19.7	25.5	9.5	6.7	5.7	7.4
Expenditures in the year	5.6	2.7	1.5	2.2	7.2	7.8	6.7	9.7	3.9	2.3	3.0	2.6
Residual value of projects carried forward	3.6	2.2	3.7	3.1	13.0	9.2	13.0	15.8	5.6	4.4	2.7	4.8

<sup>a</sup> Excludes the value of projects approved but not implemented within the biennium.

<sup>b</sup> Excludes the value of projects approved but not implemented at end 1996 because of termination of UNDP/SIS financing.

<sup>c</sup> Includes United Nations Trust Fund for Sudano-Sahelian Activities, United Nations Financing System for Science and Technology for Development, UNDP trust fund for projects financed by the United Nations Development Fund for Women, United Nations Capital Development Fund and third-party trust funds.

<sup>d</sup> Includes projects financed from UNDCP, COMFAR funds, other United Nations agencies and funds, World Bank loans, the Common Fund for Commodities and unutilized balances arising from resolution GC.8/Res.4.

<sup>e</sup> Includes projects executed by other agencies for which UNIDO is the associated or cooperating agency, formerly reported under non-UNIDO funds. Figures for previous years corrected.

**Table 3A**  
**Technical cooperation activities: project approvals in 1999 and 2000, by source of funds**

Source of funds	New projects approved			Existing projects revised			Total net value of approvals/revisions (\$000)
	Number of projects	Value of projects (\$000)	Average value of projects (\$000)	Number of projects	Value of revisions (\$000)	Average value of revisions (\$000)	
<b>1999</b>							
UNIDO regular budget	113	6,305	56	41	(505)	(12)	5,800
UNDP/IPF, cash counterpart, TRAC <sup>a</sup>	14	3,713	265	153	2,975	19	6,688
UNDP-administered trust funds	0	0	0	6	66	11	66
IDF	89	18,509	208	192	3,851	20	22,360
Montreal Protocol	117	30,816	263	298	1,084	4	31,900
Self-financed trust funds	12	2,173	181	31	838	27	3,011
Third party-financed trust funds	19	5,643	297	121	4,813	40	10,456
Other trust funds <sup>b</sup>	10	1,581	158	95	(264)	(3)	1,317
TOTAL	374	68,740	184	937	12,858	14	81,598
<b>2000</b>							
UNIDO regular budget	65	3,201	49	0	0	0	3,201
UNDP/IPF, cash counterpart, TRAC <sup>a</sup>	16	5,123	320	130	(475)	(4)	4,648
UNDP-administered trust funds	5	9,402	1,880	6	(3)	(1)	9,399
IDF	73	11,590	159	220	(294)	(1)	11,296
Montreal Protocol	91	31,155	342	364	(1,607)	(4)	29,548
Self-financed trust funds	5	432	86	31	1,179	38	1,611
Third party-financed trust funds	39	14,673	376	103	(2,184)	(21)	12,489
Other trust funds <sup>b</sup>	71	4,547	64	36	164	5	4,711
TOTAL	365	80,123	220	890	(3,220)	(4)	76,903

<sup>a</sup> Includes UNIDO-implemented nationally executed projects.

<sup>b</sup> Includes projects financed from UNDCP, COMFAR funds, other United Nations agencies and funds, World Bank loans, the Common Fund for Commodities and unutilized balances arising from resolution GC.8/Res.4.

**Table 3B**  
**Technical cooperation activities: value of net project approvals in 2000, by region and source of funds**  
(In thousands of US dollars)

Source of funds	Asia and the Pacific (excluding Western Arab States)										Total
	Africa (excluding African Arab States)	African Arab States	Western Arab States	Asian Arab States	Western Arab States	Arab regional	Europe and NIS	Latin America and Caribbean	Global and interregional		
UNIDO regular budget	1,027	293	473	115	0	421	567	305	3,201		
UNDP/IPF, cash counterpart, TRAC <sup>a</sup>	1,948	318	2,962	(94)	0	(498)	12	0	4,648		
UNDP-administered trust funds	135	0	8,109	0	0	1,158	(3)	0	9,399		
IDF	5,064	1,284	1,779	317	5	200	865	1,782	11,296		
Montreal Protocol	986	3,426	14,864	1,711	0	1,839	6,552	170	29,548		
Self-financed trust funds	(7)	0	31	43	0	61	847	636	1,611		
Third party-financed trust funds	3,653	2,377	1,693	589	0	23	55	4,099	12,489		
Other trust funds <sup>b</sup>	762	450	468	480	0	341	1,472	738	4,711		
TOTAL	13,568	8,148	30,379	3,161	5	3,545	10,367	7,730	76,903		
Total Africa	21,716										
Total Arab States	11,314										

<sup>a</sup> Includes UNIDO-implemented nationally executed projects.

<sup>b</sup> Includes projects financed from UNDCP, COMFAR funds, other United Nations agencies and funds, World Bank loans, the Common Fund for Commodities and unutilized balances arising from resolution GC.8/Res.4.

**Table 4**  
**Expenditure on technical cooperation activities in 1999 and 2000, by source of funds and project component**

Source of funds	Project personnel						Total \$000
	Number of experts' work-months <sup>a</sup>	Subcontracts \$000	Fellowships and training \$000	Equipment \$000	Miscellaneous expenses \$000		
<b>1999</b>							
UNIDO regular budget	489.6	3,393	604	1,262	241	5,859	
UNDP/IPF, cash counterpart, special measures, TRAC <sup>b</sup>	867.1	4,932	1,035	3,155	432	10,657	
UNDP-administered trust funds	56.2	802	108	71	80	1,359	
IDF	1,766.0	11,777	1,419	2,667	1,060	19,088	
Montreal Protocol	330.0	1,841	497	5,475	554	35,324	
Self-financed trust funds	179.1	1,044	11	390	64	1,511	
Third party-financed trust funds	561.9	4,515	843	481	351	6,739	
Other trust funds <sup>c</sup>	149.0	434	148	1,462	30	2,992	
<b>TOTAL</b>	<b>4,398.9</b>	<b>28,738</b>	<b>4,665</b>	<b>14,963</b>	<b>2,812</b>	<b>83,529</b>	
<b>2000</b>							
UNIDO regular budget	38.0	817	201	249	101	1,386	
UNDP/IPF, cash counterpart, special measures, TRAC <sup>b</sup>	419.9	3,803	1,122	1,078	269	7,005	
UNDP-administered trust funds	14.1	147	(10)	10	5	286	
IDF	1,134.5	12,027	1,679	2,519	878	18,315	
Montreal Protocol	163.9	2,263	551	6,409	350	27,074	
Self-financed trust funds	65.3	782	95	476	147	2,179	
Third party-financed trust funds	601.5	6,172	1,212	1,102	341	9,727	
Other trust funds <sup>c</sup>	94.5	1,307	104	489	90	2,691	
<b>TOTAL</b>	<b>2,531.7</b>	<b>27,318</b>	<b>4,954</b>	<b>12,332</b>	<b>2,181</b>	<b>68,663</b>	

<sup>a</sup> Categories are as follows:

International experts and consultants	1,608.7
National experts	923.0
	2,531.7

Work months:

International experts and consultants	1,608.7
National experts	923.0
	2,531.7

<sup>b</sup> Includes UNIDO-implemented nationally executed projects.

<sup>c</sup> Includes projects financed from UNDCP, COMFAR funds, other United Nations agencies and funds, World Bank loans, the Common Fund for Commodities and unutilized balances arising from resolution GC.8/Res.4.

**Table 5**  
**Expenditure on technical cooperation activities in 2000, by service module and geographical area**  
(In thousands of US dollars)

Service module	Asia and the Pacific										Total
	Africa (excluding African Arab States)	African Arab States	Western Arab States	Asian Arab States	Western Arab States	Asian Arab States	Arab regional	Europe and NIS	Latin America and Caribbean	Global and interregional	
Industrial policy formulation and implementation (SM 1)	628	0	475	87	87	(3)	94	0	22	1,303	
Statistics and information networks (SM 2)	173	12	186	0	0	0	0	745	0	1,116	
Metrology, standardization, certification and accreditation	1,064	594	689	293	0	0	427	81	0	3,148	
Continuous improvement and quality management (SM 3, 4)											
Investment and technology promotion (SM 5)	1,564	643	627	216	115	369	108	9,841	13,483		
United Nations Framework Convention on Climate Change and Kyoto Protocol (SM 7)	0	0	(9)	0	0	0	0	0	(9)		
Energy efficiency	(23)	0	1,246	20	0	270	58	77	1,648		
Rural energy development (SM 8, 9)											
Environmental policy framework	1,578	242	3,043	178	0	650	1,141	1,375	8,207		
Cleaner production											
Pollution control and waste management (SM 6, 10, 11)											
Montreal Protocol (SM 12)	1,327	1,733	12,476	2,689	0	2,824	6,011	126	27,186		
SME policy framework	2,578	12	918	87	111	439	763	643	5,551		
Policy for women's entrepreneurship development											
Entrepreneurship development (SM 13, 14, 15)											
Upgrading agro-industries and related technical skills (SM 16)	2,140	420	2,190	24	0	5	678	49	5,506		
Other	284	(2)	198	0	0	103	369	572	1,524		
TOTAL	11,313	3,654	22,039	3,594	223	5,181	9,954	12,705	68,663		
Total Africa	14,967										
Total Arab States	7,471										



**Table 6**  
**Expenditure on technical cooperation activities, by geographical area, 1997 to 2000**  
(In thousands of US dollars)

Area	1997	1998	1999	2000
<b>Africa (excluding African Arab States)</b>				
Country projects	15,772	9,479	11,545	9,539
Regional projects	6,270	4,689	3,573	1,774
Subtotal	22,042	14,168	15,118	11,313
<b>African Arab States</b>	8,508	4,317	3,332	3,654
<b>Asia and the Pacific (excluding Western Asian Arab States)</b>				
Country projects	26,553	27,676	31,133	21,136
Regional projects	2,832	2,627	1,665	903
Subtotal	29,385	30,303	32,798	22,039
<b>Western Asian Arab States</b>	6,462	4,517	4,333	3,594
<b>Arab regional</b>	176	98	9	223
<b>Europe and NIS</b>				
Country projects	7,498	5,992	5,180	4,839
Regional projects	956	980	548	342
Subtotal	8,454	6,972	5,728	5,181
<b>Latin America and the Caribbean</b>				
Country projects	6,397	6,496	7,907	9,326
Regional projects	256	912	857	628
Subtotal	6,653	7,408	8,764	9,954
<b>Global and interregional projects</b>	15,582	13,333	13,447	12,705
<b>TOTAL</b>	<b>97,262</b>	<b>81,116</b>	<b>83,529</b>	<b>68,663</b>

**Table 7**  
**Technical cooperation activities: project expenditure in 2000, by geographical area**  
(In thousands of US dollars)

	Asia and the Pacific (excluding Western Asian Arab States)										Latin America and Caribbean	Global and interregional	Total				
	Africa (excluding African Arab States)	African Arab States	Western Asian Arab States	Arab regional	Europe and NIS	Latin America and Caribbean	Global and interregional	Total									
	%	%	%	%	%	%	%	%	%	%	%	%	%				
<b>A. By source of funds</b>																	
UNIDO regular budget																	
RP	0	0.0	0	0.0	131	0.6	15	0.4	0	0.0	136	2.6	396	4.0	137	1.1	815
IDDA	539	4.8	32	0.9	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	571
UNDP/IPF, cash counterpart, special measures, TRAC <sup>a</sup>	1,580	14.0	316	8.6	3,428	15.6	348	9.7	226	101.3	992	19.1	115	1.2	0	0.0	7,005
UNDP-administered trust funds	(28)	(0.2)	0	0.0	161	0.7	0	0.0	0	0.0	26	0.5	0	0.0	127	1.0	286
IDF	4,426	39.1	776	21.2	4,551	20.6	338	9.4	(3)	(1.3)	475	9.2	1,559	15.7	6,193	48.7	18,315
Montreal Protocol	1,328	11.7	1,817	49.7	12,427	56.4	2,711	75.4	0	0.0	2,734	52.8	6,006	60.3	51	0.4	27,074
Self-financed trust funds	191	1.7	265	7.3	28	0.1	84	2.3	0	0.0	88	1.7	1,227	12.3	296	2.3	2,179
Third party-financed trust funds	2,711	24.0	432	11.8	1,139	5.2	83	2.3	0	0.0	325	6.3	59	0.6	4,978	39.2	9,727
Other trust funds <sup>b</sup>	566	5.0	16	0.4	174	0.8	15	0.4	0	0.0	405	7.8	592	5.9	923	7.3	2,691
<b>TOTAL</b>	<b>11,313</b>		<b>3,654</b>		<b>22,039</b>		<b>3,594</b>		<b>223</b>		<b>5,181</b>		<b>9,954</b>		<b>12,705</b>		<b>68,663</b>
Total Africa	14,967																
Total Arab States	7,471																
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
<b>B. By project component</b>																	
Project personnel	6,673	59.0	1,384	37.9	5,821	26.4	841	23.4	211	94.6	1,818	35.1	2,324	23.3	8,246	64.9	27,318
Subcontracts	1,046	9.2	972	26.6	9,749	44.2	1,784	49.6	3	1.3	1,785	34.5	5,053	50.8	1,486	11.7	21,878
Fellowships and training	1,062	9.4	452	12.4	1,542	7.0	200	5.6	0	0.0	233	4.5	193	1.9	1,272	10.0	4,954
Equipment	2,083	18.4	728	19.9	4,409	20.0	659	18.3	2	0.9	1,202	23.2	2,147	21.6	1,102	8.7	12,332
Miscellaneous	449	4.0	118	3.2	517	2.3	110	3.1	7	3.1	144	2.8	237	2.4	599	4.7	2,181
<b>TOTAL</b>	<b>11,313</b>		<b>3,654</b>		<b>22,038</b>		<b>3,594</b>		<b>223</b>		<b>5,182</b>		<b>9,954</b>		<b>12,705</b>		<b>68,663</b>

<sup>a</sup> Includes UNIDO-implemented nationally executed projects.

<sup>b</sup> Includes projects financed from UNDCP, COMFAR funds, other United Nations agencies and funds, World Bank loans, the Common Fund for Commodities and unutilized balances arising from resolution GC.8/Res.4.

**Table 8**  
**Support services for policy and programme development and**  
**technical support services at the project level, 1999 and 2000**  
(In work-months provided by UNIDO staff)

	<i>1999</i>	<i>2000</i>
<b>Africa</b>		
Country <sup>a</sup>	31.7	26.8
Regional	0.0	0.0
Subtotal	31.7	26.8
<b>Arab States</b>		
Country	6.4	8.9
Regional	0.0	0.0
Country (African Arab States) <sup>b</sup>	-5.0	-7.1
Subtotal	1.4	1.8
<b>Asia and the Pacific</b>		
Country	34.0	31.1
Regional	0.0	0.0
Subtotal	34.0	31.1
<b>Europe and NIS</b>		
Country	24.2	7.8
Regional	1.4	0.0
Subtotal	25.6	7.8
<b>Latin America and the Caribbean</b>		
Country	8.4	2.9
Regional	0.0	0.0
Subtotal	8.4	2.9
<b>Global and interregional</b>		
	0.0	0.0
<b>TOTAL</b>	<b>101.1</b>	<b>70.4</b>

<sup>a</sup> Includes African Arab States.

<sup>b</sup> Figures deducted (included under "Africa").

**Table 9**  
**Regular and operational budget net expenditure by programme and object of expenditure in 2000**  
(In thousands of US dollars)

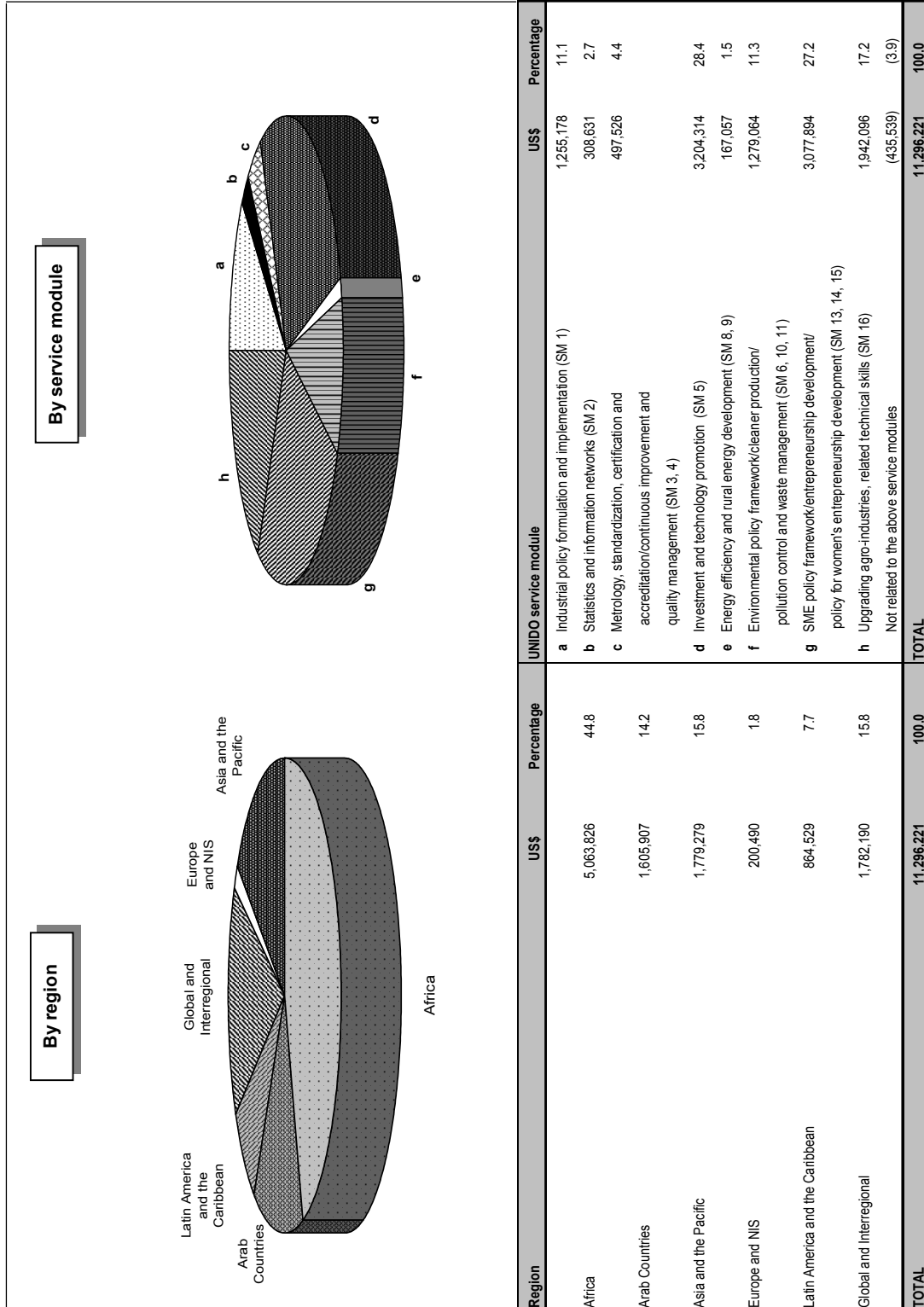
		1	2	3	4	5	6	7
<i>Programme</i>		<i>Staff costs</i>	<i>Consultants</i>	<i>Meetings</i>	<i>Travel</i>	<i>Regular Programme of TC</i>	<i>Other</i>	<i>Total</i>
<b>Expenditure</b>								
A	GOVERNING BODIES							
A.1	Meetings of Governing Bodies	7.3	-	-	-	-	1,467.5	1,474.8
A.2	Secretariat of Governing Bodies and External Relations	229.2	-	-	2.2	-	75.8	307.2
	Subtotal	236.5	-	-	2.2	-	1,543.3	1,782.0
B	GENERAL MANAGEMENT							
B.1	Executive Direction and Management	2,195.7	197.2	91.0	150.6	19.0	346.1	2,999.6
B.2	Internal Oversight	595.3	0.1	-	3.9	-	0.7	600.0
B.3	Legal Affairs	336.4	0.2	-	1.2	-	-	337.8
B.4	United Nations System Coordination	669.3	25.2	-	9.5	-	90.9	794.9
B.5	Public Information	98.3	-	-	20.1	-	91.3	209.7
	Subtotal	3,895.0	222.7	91.0	185.3	19.0	529.0	4,942.0
C	STRENGTHENING OF INDUSTRIAL CAPACITIES							
C.1	Investment and Technology Promotion	2,702.5	-	-	44.4	86.2	35.2	2,868.3
C.2	Industrial Strategies and Policies	1,621.9	292.5	-	17.0	104.4	28.0	2,063.8
C.3	Statistics and Information Networks	2,021.5	32.7	-	20.5	89.8	90.9	2,255.4
C.4	Metrology, Standardization, Certification and Accreditation	402.5	-	-	9.4	34.5	-	446.4
C.5	Continuous Improvement and Quality Management	480.7	-	-	3.5	123.7	46.1	654.0
C.6	Upgrading Agro-Industries and Related Technical Skills	1,986.6	100.4	-	16.9	221.0	53.7	2,378.6
C.7	Policy Framework for Small and Medium Enterprises	482.5	96.7	-	12.2	-	7.0	598.4
C.8	Industrial Business Development Services	1,257.5	71.5	54.3	33.1	342.7	84.6	1,843.7
C.9	Women's Entrepreneurship Development	308.6	-	-	0.9	-	-	309.5
C.10	Direction and Management	771.4	112.7	-	30.0	-	1,036.6	1,950.7
	Subtotal	12,035.7	706.5	54.3	187.9	1,002.3	1,382.1	15,368.8
D	CLEANER AND SUSTAINABLE INDUSTRIAL DEVELOPMENT							
D.1	Environmental Policy Framework	427.3	-	-	11.0	16.3	-	454.6
D.2	Cleaner Production	1,070.2	-	-	6.5	189.3	76.8	1,342.8
D.3	Pollution Control and Waste Management	922.2	-	-	8.8	-	6.0	937.0
D.4	Energy Efficiency	619.1	-	-	17.8	32.5	31.2	700.6
D.5	Renewable Energy Development	390.5	-	-	-	-	-	390.5
D.6	Montreal Protocol on Substances that Deplete the Ozone Layer	2,122.6	-	-	17.7	-	197.3	2,337.6
D.7	United Nations Framework Convention on Climate Change and Kyoto Protocol	562.7	-	-	23.4	-	1.7	587.8
D.8	Direction and Management	773.3	-	-	19.3	-	494.5	1,287.1
	Subtotal	6,887.9	-	-	104.5	238.1	807.5	8,038.0
E	REGIONAL PROGRAMME							
E.1	Africa and LDCs	3,554.9	-	-	51.8	8.1	953.2	4,568.0
E.2	Arab Countries	1,494.6	-	-	28.8	-	331.0	1,854.4
E.3	Asia and the Pacific	1,957.1	19.0	68.1	34.8	-	613.1	2,692.1
E.4	Europe and NIS	983.8	-	-	14.5	79.3	109.5	1,187.1
E.5	Latin America and the Caribbean	1,406.8	-	-	49.9	129.8	479.1	2,065.6
E.6	Direction and Management	533.8	62.6	-	17.2	-	258.9	872.5
	Subtotal	9,931.0	81.6	68.1	197.0	217.2	2,744.8	13,239.7

	1	2	3	4	5	6	7
<i>Programme</i>	<i>Staff costs</i>	<i>Consultants</i>	<i>Meetings</i>	<i>Travel</i>	<i>Regular Programme of TC</i>	<i>Other</i>	<i>Total</i>
F ADMINISTRATION							
F.1 Human Resource Management	3,559.0	43.0	-	5.5	-	139.9	3,747.4
F.2 Financial Performance Control	6,667.0	7.4	-	19.8	-	2,156.3	8,850.5
F.3 Direction and Management	722.0	-	-	-	-	1,528.9	2,250.9
Subtotal	10,948.0	50.4	-	25.3	-	3,825.1	14,848.8
G BUILDINGS MANAGEMENT							
G.1 Buildings Management	4,124.0	-	-	-	-	9,052.9	13,176.9
G.2 Buildings Management (UN/UNIDO conference technicians)	121.3	-	-	-	-	-	121.3
Subtotal	4,245.3	-	-	-	-	9,052.9	13,298.2
TOTAL expenditure	48,179.4	1,061.2	213.4	702.2	1,476.6	19,884.7	71,517.5
<b>Income</b>							
E REGIONAL PROGRAMME							
E.1 Africa and LDCs	-	-	-	-	-	161.4	161.4
E.2 Arab Countries	-	-	-	-	-	15.3	15.3
E.3 Asia and the Pacific	-	-	-	-	-	47.5	47.5
E.4 Europe and NIS	-	-	-	-	-	225.0	225.0
E.5 Latin America and the Caribbean	-	-	-	-	-	30.1	30.1
E.6 Direction and Management	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	479.3	479.3
G BUILDINGS MANAGEMENT							
G.1 Buildings Management	4,369.7	-	-	-	-	11,209.5	15,579.2
G.2 Buildings Management (UN/UNIDO Conference Technicians)	129.5	-	-	-	-	-	129.5
Subtotal	4,499.2	-	-	-	-	11,209.5	15,708.7
Miscellaneous income	-	-	-	-	-	1,524.3	1,524.3
TOTAL income	4,499.2	-	-	-	-	13,213.1	17,712.3
NET GRAND TOTAL	43,680.2	1,061.2	213.4	702.2	1,476.6	6,671.6	53,805.2

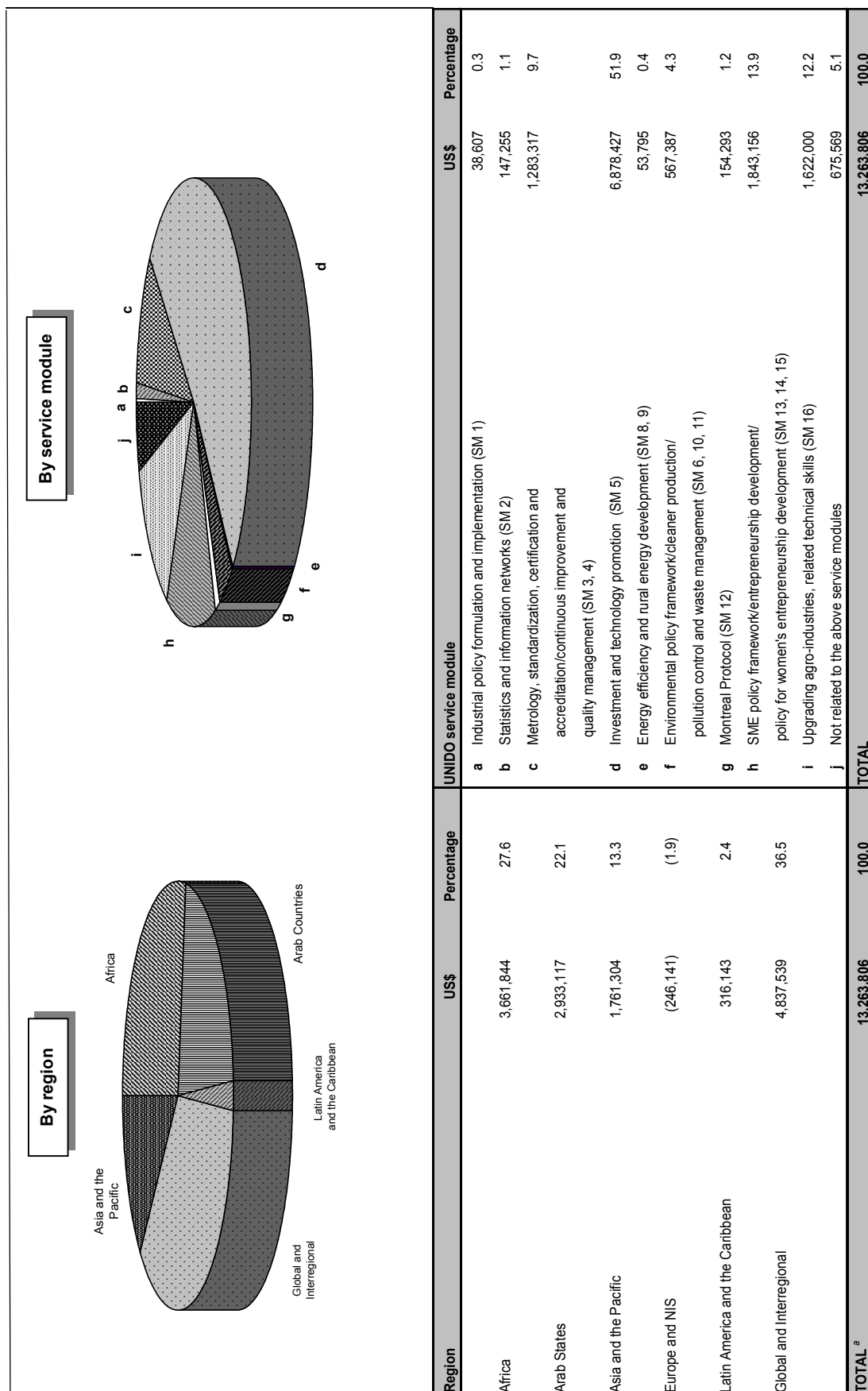
APPENDIX B

PROJECT APPROVALS UNDER VOLUNTARY CONTRIBUTIONS

B.1 INDUSTRIAL DEVELOPMENT FUND: NET APPROVALS IN 2000  
(Excluding programme support costs)

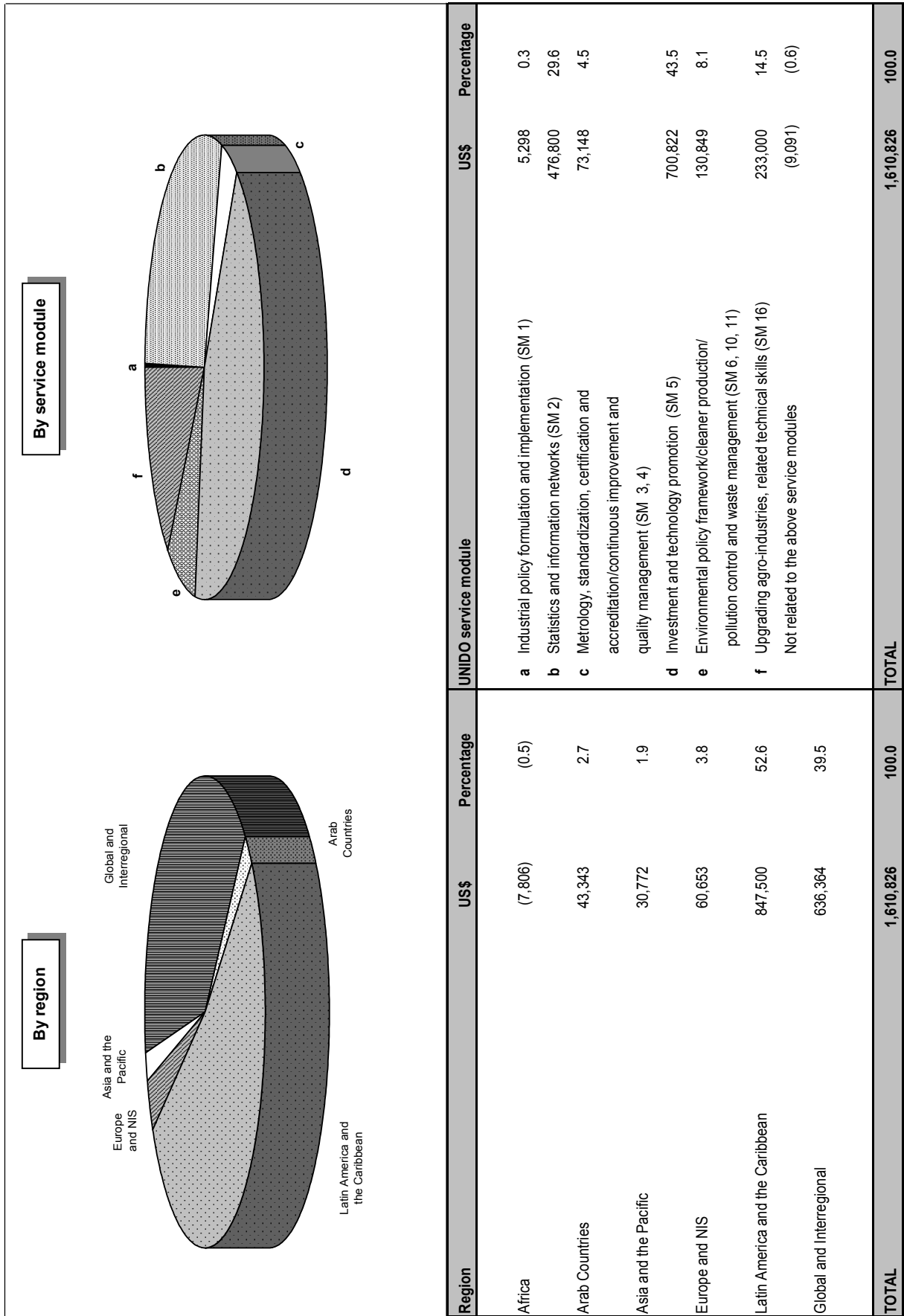


B.2 THIRD PARTY-FINANCED AND OTHER TRUST FUNDS: NET APPROVALS IN 2000  
(Excluding programme support costs)



<sup>a</sup> Includes Associate Expert programme/JPO travel funds (\$1,312,475).

**B.3 SELF-FINANCED TRUST FUNDS: NET APPROVALS IN 2000**  
(Excluding programme support costs)





## APPENDIX C

## INTEGRATED PROGRAMMES

## Status of integrated programmes, 31 December 2000

(In US dollars, including 13 per cent support costs)

<i>Region</i>	<i>Programme for</i>	<i>Current planning figures</i>	<i>Total funds available</i>	<i>Open for funding</i>
AFRICA	Burkina Faso	4,419,667	2,286,411	2,133,256
	Côte d'Ivoire	5,359,364	960,179	4,399,185
	Eritrea	7,594,730	1,723,282	5,871,448
	Ethiopia	10,506,503	7,153,046	3,353,457
	Ghana	5,669,945	3,321,104	2,348,841
	Guinea	3,359,603	1,622,211	1,737,392
	Mali	5,871,655	543,620	5,328,035
	Mozambique	9,936,655	3,974,603	5,962,052
	Nigeria	14,325,010	181,000	14,144,010
	Rwanda	5,571,917	1,654,467	3,917,450
	Senegal	8,834,340	2,113,343	6,720,997
	United Republic of Tanzania	7,760,681	3,480,811	4,279,870
	Uganda	7,291,325	3,989,182	3,302,143
	<b>Subtotal</b>	<b>96,501,395</b>	<b>33,003,259</b>	<b>63,498,136</b>
ASIA AND PACIFIC	Iran, Islamic Republic of	8,292,505	71,278	8,221,227
	Lao People's Democratic Republic	1,056,550	53,250	1,003,300
	Nepal	2,328,930	56,500	2,272,430
	Pakistan	6,816,386	207,950	6,608,436
	Sri Lanka	14,565,361	4,000,694	10,564,667
	Thailand	3,794,879	594,691	3,200,188
	<b>Subtotal</b>	<b>36,854,611</b>	<b>4,984,363</b>	<b>31,870,248</b>
ARAB REGION	Algeria	7,550,886	2,424,733	5,126,153
	Egypt	18,034,116	3,197,240	14,836,876
	Jordan	3,312,878	641,990	2,670,888
	Lebanon	6,735,365	650,150	6,085,215
	Morocco	9,723,650	2,578,800	7,144,850
	Palestine	3,877,334	1,486,189	2,391,145
	Saudi Arabia	1,504,595	0	1,504,595
	Sudan	3,807,535	397,996	3,409,539
	Tunisia	7,558,510	2,899,867	4,658,643
	Yemen	1,820,543	81,075	1,739,468
	<b>Subtotal</b>	<b>63,925,412</b>	<b>14,358,040</b>	<b>49,567,372</b>
EUROPE AND NIS	Armenia	1,932,413	230,417	1,701,996
	Russian Federation (Bashkortostan)	994,475	130,829	863,646
	Russian Federation (Federal)	2,324,609	555,155	1,769,454
	Russian Federation (Komi)	1,134,075	251,243	882,832
	Russian Federation (Moscow)	1,402,462	207,632	1,194,830
	Russian Federation (St. Petersburg)	2,357,052	181,153	2,175,899
	Tajikistan	2,411,380	0	2,411,380
	Uzbekistan	2,958,340	94,250	2,864,090
	<b>Subtotal</b>	<b>15,514,806</b>	<b>1,650,679</b>	<b>13,864,127</b>

<i>Region</i>	<i>Programme for</i>	<i>Current planning figures</i>	<i>Total funds available</i>	<i>Open for funding</i>
<b>LATIN AMERICA AND THE CARIBBEAN</b>	Bolivia	4,503,276	470,409	4,032,867
	Brazil	6,300,680	26,000	6,274,680
	Colombia	1,754,890	487,478	1,267,412
	Cuba	6,114,430	862,032	5,252,398
	Guatemala	10,354,981	3,017,741	7,337,240
	Honduras	5,541,294	235,102	5,306,192
	<b>Subtotal</b>	<b>34,569,551</b>	<b>5,098,762</b>	<b>29,470,789</b>
	<b>Grand total</b>	<b>247,365,775</b>	<b>59,095,103</b>	<b>188,270,672</b>

## APPENDIX D

## TECHNICAL ASSISTANCE TO THE LEAST DEVELOPED COUNTRIES

**Table 1**  
**Delivery, by country and source of funds, 2000<sup>a</sup>**  
(In US dollars)

Region/country	Regular budget	UNDP	Trust funds	IDF <sup>b</sup>	Montreal Protocol	Other sources <sup>c</sup>	Total
<b>Africa</b>							
Angola	0	0	0	0	0	0	0
Benin	0	35,349	0	0	1,437	0	36,786
Burkina Faso	29,744	0	78,832	221,549	-612	0	329,513
Burundi	0	0	0	0	0	0	0
Cape Verde	0	0	0	0	0	0	0
Central African Republic	0	0	0	0	0	0	0
Chad	0	-25,715	0	0	0	0	-25,715
Comoros	0	0	0	0	0	0	0
Democratic Republic of the Congo	0	0	0	0	0	0	0
Equatorial Guinea	0	0	0	0	0	0	0
Eritrea	6,500	0	0	7,877	0	0	14,377
Ethiopia	0	-1,109	266,135	883,797	0	44,083	1,192,906
Gambia	0	0	0	0	-300	0	-300
Guinea	101,222	73,300	0	59,974	-312	0	234,184
Guinea-Bissau	0	0	0	0	0	0	0
Lesotho	0	364,215	0	0	0	0	364,215
Liberia	0	0	0	0	0	0	0
Madagascar	0	123,537	-12,779	0	0	0	110,758
Malawi	0	188	-501	0	0	0	-313
Mali	272	7,647	76,598	110,017	0	32,832	227,366
Mauritania	0	52,615	0	0	0	0	52,615
Mozambique	16,296	0	339,713	375,417	-246,900	0	484,526
Niger	0	0	0	0	0	0	0
Rwanda	184,744	0	306,638	-5,665	0	127,375	613,092
Sao Tome and Principe	0	0	0	0	0	0	0
Sierra Leone	0	0	0	0	0	0	0
Togo	0	40,025	0	0	0	0	40,025
Uganda	0	251,660	627,506	537,753	11,786	0	1,428,705
United Republic of Tanzania	0	383,574	214,132	356,584	0	0	954,290
Zambia	0	-1,934	88,701	0	0	0	86,767
<b>Subtotal</b>	<b>338,778</b>	<b>1,303,352</b>	<b>1,984,975</b>	<b>2,547,303</b>	<b>-234,901</b>	<b>204,290</b>	<b>6,143,797</b>

Region/country	Regular budget	UNDP	Trust funds	IDF <sup>b</sup>	Montreal Protocol	Other sources <sup>c</sup>	Total
<b>Latin America and the Caribbean</b>							
Haiti	0	0	188	0	0	0	188
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>188</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>188</b>
<b>Arab States</b>							
Djibouti	0	0	0	0	0	0	0
Somalia	0	0	0	0	0	0	0
Sudan	0	-216	-2,251	0	180,627	0	178,160
Yemen	0	-287	0	0	12,221	0	11,934
<b>Subtotal</b>	<b>0</b>	<b>-503</b>	<b>-2,251</b>	<b>0</b>	<b>192,848</b>	<b>0</b>	<b>190,094</b>
<b>Asia and the Pacific</b>							
Afghanistan	0	0	0	0	0	347	347
Bangladesh	0	0	0	0	0	0	0
Bhutan	0	0	0	0	0	0	0
Cambodia	0	0	0	0	0	0	0
Kiribati	0	30,000	0	0	0	0	30,000
Lao People's Democratic Republic	0	0	0	48,304	0	46,674	94,978
Maldives	0	0	0	0	0	0	0
Myanmar	0	0	0	0	0	0	0
Nepal	0	0	0	29,234	0	0	29,234
Samoa	0	0	0	0	0	0	0
Solomon Islands	0	81,076	-9,347	0	0	0	71,729
Tuvalu	0	0	0	0	0	0	0
Vanuatu	0	0	0	0	0	0	0
<b>Subtotal</b>	<b>0</b>	<b>111,076</b>	<b>-9,347</b>	<b>77,538</b>	<b>0</b>	<b>47,021</b>	<b>226,288</b>
<b>TOTAL</b>	<b>338,778</b>	<b>1,413,925</b>	<b>1,973,565</b>	<b>2,624,841</b>	<b>-42,053</b>	<b>251,311</b>	<b>6,560,367</b>

<sup>a</sup> Does not include regional, interregional and global projects or individual fellowships and group training programmes in which LDCs have been involved together with other developing countries.

<sup>b</sup> Excluding 13 per cent overhead costs.

<sup>c</sup> Includes projects executed by other agencies for which UNIDO is the associated or cooperating agency, as well as unutilized balances arising from General Conference resolution GC.8/Res.4.

**Table 2**  
**New project approvals, by country and source of funds, 2000<sup>a</sup>**  
(In US dollars)

Region/country	Regular budget	UNDP	Trust funds	IDF <sup>b</sup>	Montreal Protocol	Other sources <sup>c</sup>	Total
<b>Africa</b>							
Angola	0	0	0	0	0	0	0
Benin	0	0	0	0	0	0	0
Burkina Faso	51,100	0	0	382,000	0	0	433,100
Burundi	0	0	0	0	0	0	0
Cape Verde	0	0	0	0	0	0	0
Central African Republic	0	0	0	0	0	0	0
Chad	0	614,000	0	0	0	0	614,000
Comoros	0	0	0	0	0	0	0
Democratic Republic of the Congo	0	0	0	0	0	0	0
Equatorial Guinea	0	0	0	0	0	0	0
Eritrea	107,000	0	0	1,020,973	0	0	1,127,973
Ethiopia	36,500	0	91,556	333,000	0	225,500	686,556
Gambia	0	0	0	0	0	0	0
Guinea	178,000	476,112	0	132,000	0	0	786,112
Guinea-Bissau	0	0	0	0	0	0	0
Lesotho	0	0	0	0	0	0	0
Liberia	0	0	0	0	0	0	0
Madagascar	0	0	0	0	0	0	0
Malawi	0	0	0	0	0	0	0
Mali	22,000	0	0	212,000	0	84,000	318,000
Mauritania	0	0	0	0	0	0	0
Mozambique	15,000	0	572,159	600,000	0	0	1,187,159
Niger	0	0	0	0	0	0	0
Rwanda	215,000	0	0	0	0	185,001	400,001
Sao Tome and Principe	0	0	0	0	0	0	0
Sierra Leone	0	0	0	0	0	0	0
Togo	0	0	0	0	0	0	0
Uganda	0	0	1,008,372	175,821	30,000	0	1,214,193
United Republic of Tanzania	0	0	101,374	723,545	0	0	824,919
Zambia	0	0	99,042	0	0	0	99,042
<b>Subtotal</b>	<b>624,600</b>	<b>1,090,112</b>	<b>1,872,503</b>	<b>3,579,339</b>	<b>30,000</b>	<b>494,501</b>	<b>7,691,055</b>
<b>Latin America and the Caribbean</b>							
Haiti	0	0	0	0	0	0	0
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Region/country	Regular budget	UNDP	Trust funds	IDF <sup>b</sup>	Montreal Protocol	Other sources <sup>c</sup>	Total
<b>Arab States</b>							
Djibouti	0	0	0	0	0	0	0
Somalia	0	0	0	0	0	0	0
Sudan	3,000	0	0	0	0	0	3,000
Yemen	0	0	0	0	0	0	0
<b>Subtotal</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
<b>Asia and the Pacific</b>							
Afghanistan	0	0	0	0	0	3,500	3,500
Bangladesh	0	0	0	0	0	0	0
Bhutan	0	0	0	0	0	0	0
Cambodia	0	0	0	0	0	0	0
Kiribati	0	0	0	0	0	0	0
Lao People's Democratic Republic	0	0	0	0	0	54,300	54,300
Maldives	0	0	0	0	0	0	0
Myanmar	0	0	0	0	0	0	0
Nepal	0	0	0	50,000	0	0	50,000
Samoa	0	0	0	0	0	0	0
Solomon Islands	0	0	0	0	0	0	0
Tuvalu	0	0	0	0	0	0	0
Vanuatu	0	0	0	0	0	0	0
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>57,800</b>	<b>107,800</b>
<b>TOTAL</b>	<b>627,600</b>	<b>1,090,112</b>	<b>1,872,503</b>	<b>3,629,339</b>	<b>30,000</b>	<b>552,301</b>	<b>7,801,855</b>

<sup>a</sup> Does not include regional, interregional and global projects or individual fellowships and group training programmes in which LDCs have been involved together with other developing countries.

<sup>b</sup> Excluding 13 per cent overhead costs.

<sup>c</sup> Includes projects executed by other agencies for which UNIDO is the associated or cooperating agency, as well as unutilized balances arising from General Conference resolution GC.8/Res.4.

**Table 3**  
**Total net project approvals, by country and source of funds, 2000<sup>a</sup>**  
(In US dollars)

Region/country	Regular budget	UNDP	Trust funds	IDP <sup>b</sup>	Montreal Protocol	Other sources <sup>c</sup>	Total
<b>Africa</b>							
Angola	0	0	0	0	0	0	0
Benin	0	-975	0	0	-96	0	-1,071
Burkina Faso	51,100	0	74,449	381,953	0	0	507,502
Burundi	0	0	0	0	0	0	0
Cape Verde	0	0	0	0	0	0	0
Central African Republic	0	0	0	0	0	0	0
Chad	0	610,266	0	0	0	0	610,266
Comoros	0	0	0	0	0	0	0
Democratic Republic of the Congo	0	0	0	0	0	0	0
Equatorial Guinea	0	0	0	0	0	0	0
Eritrea	107,000	0	0	1,020,973	0	0	1,127,973
Ethiopia	36,500	-38,345	91,556	491,803	0	225,500	807,014
Gambia	0	-125,586	0	0	-350	0	-125,936
Guinea	178,000	476,112	0	132,000	0	0	786,112
Guinea-Bissau	0	0	0	0	0	0	0
Lesotho	0	157,770	0	0	0	0	157,770
Liberia	0	0	0	0	0	0	0
Madagascar	0	169,330	-56,938	0	0	0	112,392
Malawi	0	-542	-19,675	0	0	0	-20,217
Mali	22,000	-9,749	73,524	212,000	0	84,000	381,775
Mauritania	0	-78,850	0	0	0	0	-78,850
Mozambique	15,000	0	608,591	605,000	0	0	1,228,591
Niger	0	0	0	0	0	0	0
Rwanda	215,000	0	0	155	0	185,001	400,156
Sao Tome and Principe	0	155	0	0	0	0	155
Sierra Leone	0	0	0	0	0	0	0
Togo	0	0	0	0	0	0	0
Uganda	0	150,548	1,009,145	169,752	30,000	0	1,359,445
United Republic of Tanzania	0	15,229	102,996	720,942	0	0	839,167
Zambia	0	0	99,042	0	0	0	99,042
<b>Subtotal</b>	<b>624,600</b>	<b>1,325,363</b>	<b>1,982,690</b>	<b>3,734,578</b>	<b>29,554</b>	<b>494,501</b>	<b>8,191,286</b>

Region/country	Regular budget	UNDP	Trust funds	IDF <sup>b</sup>	Montreal Protocol	Other sources <sup>c</sup>	Total
<b>Latin America and the Caribbean</b>							
Haiti	0	0	0	0	0	0	0
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Arab States</b>							
Djibouti	0	0	0	0	0	0	0
Somalia	0	0	0	0	0	0	0
Sudan	3,000	-8,248	0	0	-3,870	0	-9,118
Yemen	0	1	0	0	0	0	1
<b>Subtotal</b>	<b>3,000</b>	<b>-8,247</b>	<b>0</b>	<b>0</b>	<b>-3,870</b>	<b>0</b>	<b>-9,117</b>
<b>Asia and the Pacific</b>							
Afghanistan	0	0	0	0	0	3,500	3,500
Bangladesh	0	0	0	0	0	0	0
Bhutan	0	0	0	0	0	0	0
Cambodia	0	0	0	0	0	0	0
Kiribati	0	15,485	0	0	0	0	15,485
Lao People's Democratic Republic	0	0	0	0	0	54,300	54,300
Maldives	0	0	0	0	0	0	0
Myanmar	0	0	0	0	0	0	0
Nepal	0	7,878	0	50,000	0	0	57,878
Samoa	0	0	0	0	0	0	0
Solomon Islands	0	0	0	0	0	0	0
Tuvalu	0	0	0	0	0	0	0
Vanuatu	0	0	0	0	0	0	0
<b>Subtotal</b>	<b>0</b>	<b>23,363</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>57,800</b>	<b>131,163</b>
<b>TOTAL</b>	<b>627,600</b>	<b>1,340,479</b>	<b>1,982,690</b>	<b>3,784,578</b>	<b>25,684</b>	<b>552,301</b>	<b>8,313,332</b>

<sup>a</sup> Does not include regional, interregional and global projects or individual fellowships and group training programmes in which LDCs have been involved together with other developing countries.

<sup>b</sup> Excluding 13 per cent overhead costs.

<sup>c</sup> Includes projects executed by other agencies for which UNIDO is the associated or cooperating agency, as well as unutilized balances arising from General Conference resolution GC.8/Res.4.

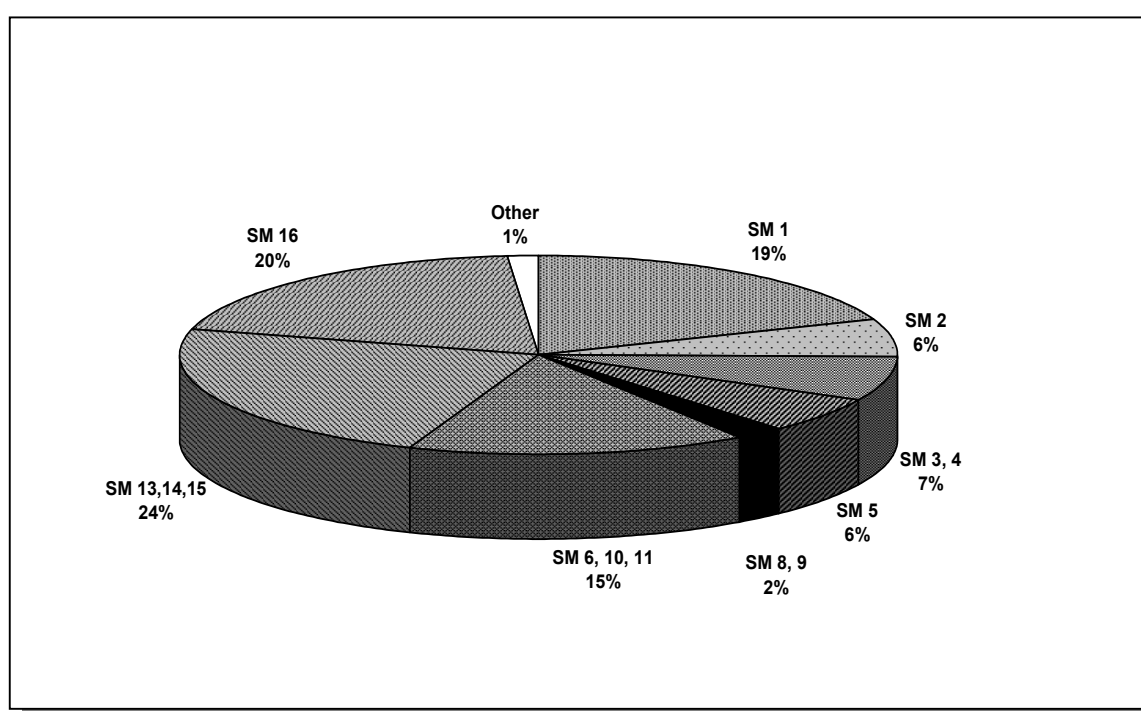


## APPENDIX E

## REGULAR PROGRAMME OF TECHNICAL COOPERATION

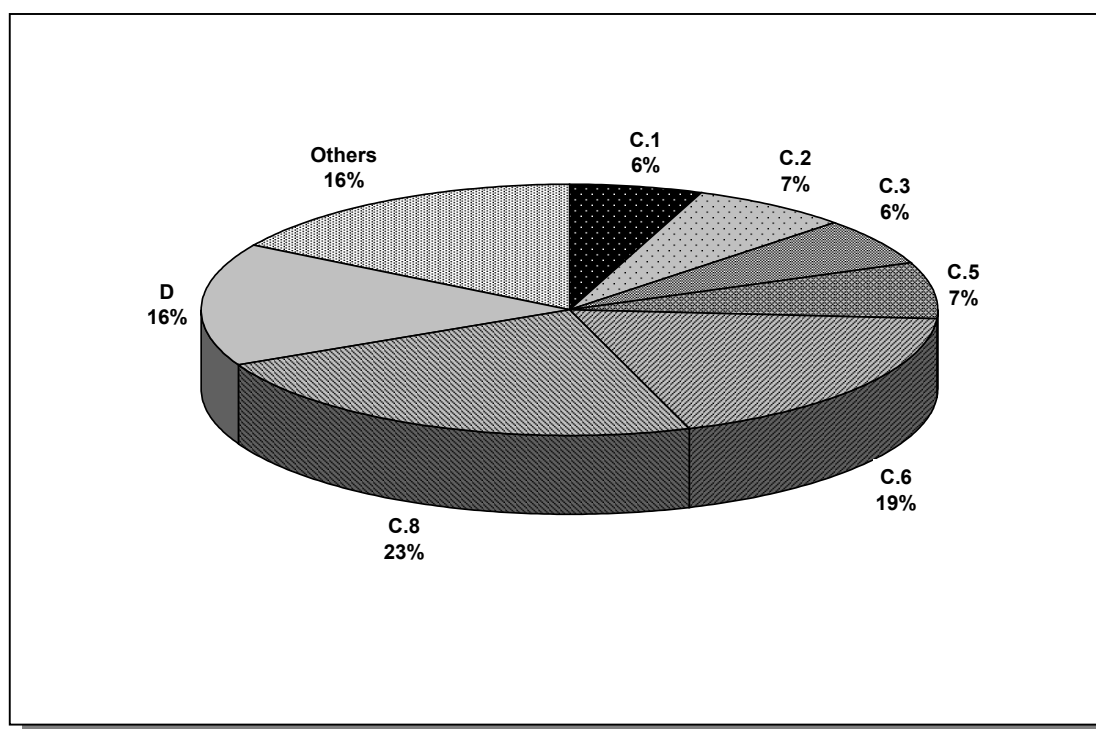
**Table 1**  
**Delivery by service module, 2000**  
(In thousands of US dollars)

	<i>UNIDO priorities</i>	<i>Consultations with Governments</i>	<i>IDDA</i>	<i>Total</i>
Industrial policy formulation and implementation (SM 1)	147.1	24.1	112.5	283.7
Statistics and information networks (SM 2)	18.6		71.2	89.8
Metrology, standardization, certification and accreditation Continuous improvement and quality management (SM 3, 4)	70.3		34.5	104.8
Investment and technology promotion (SM 5)	28.3		60.6	88.9
Energy efficiency (SM 8, 9) Rural energy development	32.5			32.5
Environmental policy framework (SM 6, 10, 11) Cleaner production Pollution control and waste management	209.7		16.3	226.0
SME policy framework (SM 13, 14, 15) Policy for women's entrepreneurship development Entrepreneurship development	102.4		240.3	342.7
Upgrading agro-industries and related technical skills (SM 16)	235.7		53.4	289.1
Other	11.1	7.9	-	19.0
<b>TOTAL</b>	<b>855.7</b>	<b>32.0</b>	<b>588.8</b>	<b>1,476.5</b>



**Table 2**  
**Delivery by programme, 2000**  
(In thousands of US dollars)

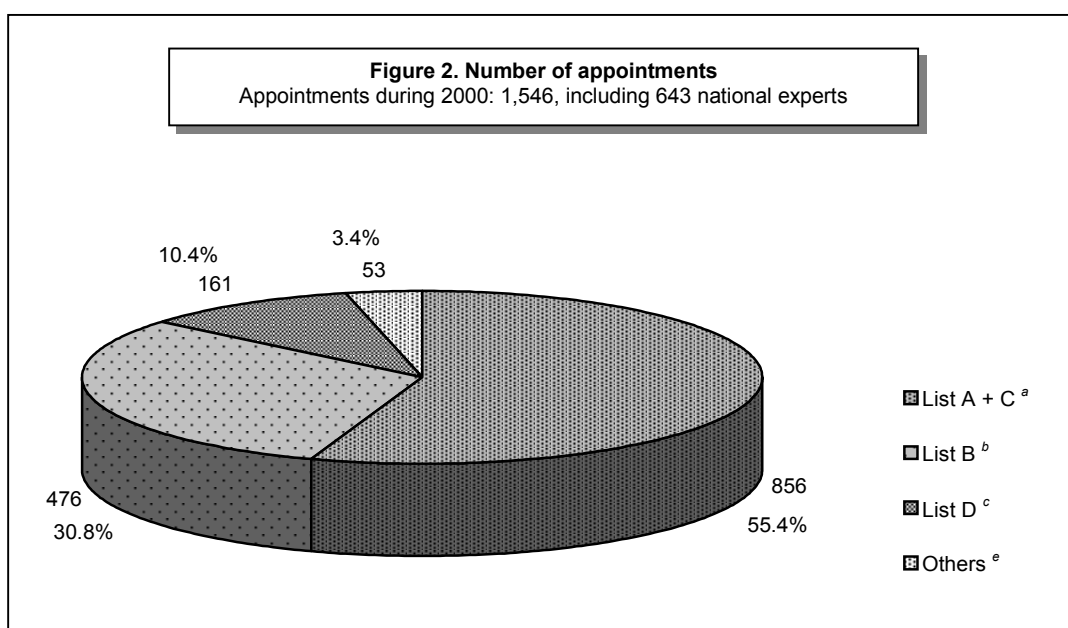
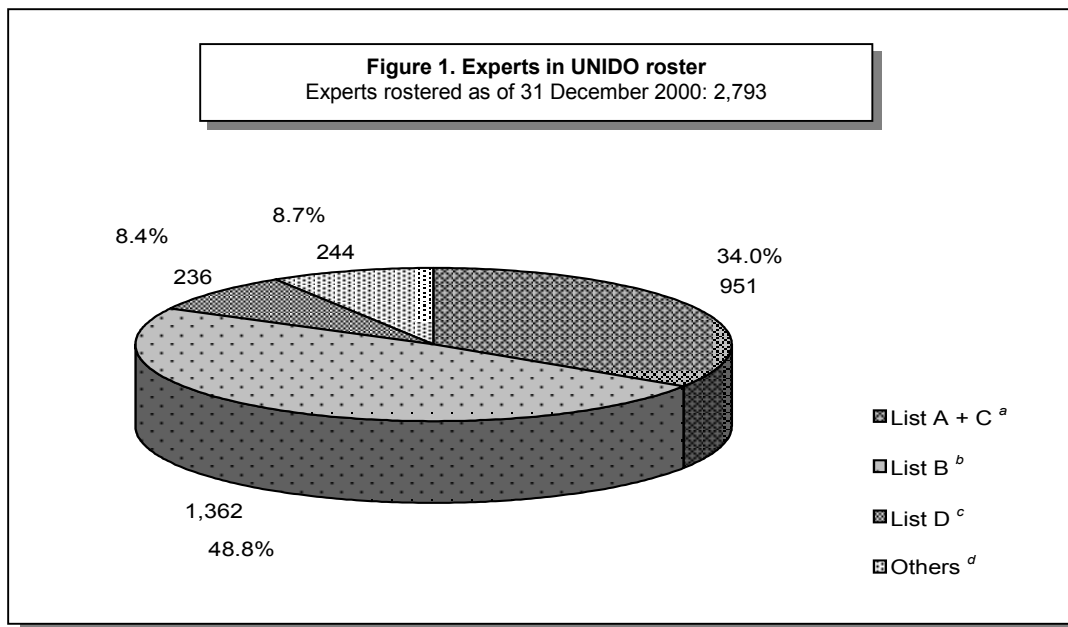
	<i>UNIDO</i> <i>priorities</i>	<i>Consultations</i> <i>with</i> <i>Governments</i>	<i>IDDA</i>	<i>Total</i>
Programme C.1 Investment and Technology Promotion	25.6		60.6	86.2
Programme C.2 Industrial Strategies and Policies	-		104.4	104.4
Programme C.3 Statistics and Information Networks	18.6		71.2	89.8
Programme C.5 Continuous Improvement and Quality Management	70.3		34.5	104.8
Programme C.6 Upgrading Agro-Industries and Related Technical Skills	221.0		53.5	274.5
Programme C.8 Industrial Business Development Services	102.4		240.3	342.7
Major Programme D: Cleaner and Sustainable Industrial Development	216.7		16.3	233.0
Others	201.1	32.0	8.0	241.1
<b>TOTAL</b>	<b>855.7</b>	<b>32.0</b>	<b>588.8</b>	<b>1,476.5</b>



APPENDIX F

GEOGRAPHIC DISTRIBUTION OF EXPERTS

Distribution of experts by regional groups of countries



<sup>a</sup> States in lists A and C of Annex I to the UNIDO Constitution plus Albania, Cyprus, Greece, Malta, Portugal, Romania and Turkey.

<sup>b</sup> States in list B of Annex I to the UNIDO Constitution excluding Cyprus, Greece, Malta, Portugal and Turkey.

<sup>c</sup> States in list D of Annex I to the UNIDO Constitution excluding Albania and Romania.

<sup>d</sup> Includes candidates without clear indication of nationality and 51 candidates from Australia, 64 candidates from Canada and 124 candidates from USA.

<sup>e</sup> Includes 7 appointments of experts from Australia, 10 of experts from Canada and 25 of experts from USA.

### Appointment of experts, 2000

<i>Country/area/territory</i>	<i>Number of appointments</i>	<i>Country/area/territory</i>	<i>Number of appointments</i>
India	98	Czech Republic	9
United Kingdom	89	Madagascar	9
Italy	84	Viet Nam	9
France	69	Zambia	9
Spain	53	Cuba	8
Russian Federation	47	Denmark	8
Hungary	42	Greece	8
Uganda	42	Australia	7
Austria	40	Jordan	7
Algeria	36	Norway	6
Netherlands	31	Lao People's Democratic Republic	5
Colombia	30	Romania	5
Guinea	29	Albania	4
Sri Lanka	29	Cameroon	4
Mexico	28	Costa Rica	4
Germany	27	Croatia	4
Switzerland	27	Finland	4
United Republic of Tanzania	27	Ireland	4
United States of America	25	Malaysia	4
Argentina	24	Mozambique	4
Iran, Islamic Republic of	24	Republic of Korea	4
Philippines	23	Indonesia	3
Senegal	20	New Zealand	3
Nicaragua	19	Slovenia	3
Rwanda	17	Sudan	3
Belarus	15	Sweden	3
China	15	Yugoslavia	3
Ethiopia	15	Benin	2
Japan	15	Botswana	2
Slovakia	15	Ecuador	2
Turkey	14	El Salvador	2
Uruguay	14	Guinea-Bissau	2
Belgium	13	Libyan Arab Jamahiriya	2
Burkina Faso	13	Peru	2
Chile	13	Portugal	2
Egypt	13	Republic of Moldova	2
Guatemala	13	Syrian Arab Republic	2
Kenya	13	Trinidad and Tobago	2
Thailand	13	Ukraine	2
Venezuela	13	Bulgaria	1
Brazil	12	Comoros	1
Ghana	12	Congo	1
Mali	12	Côte d'Ivoire	1
Mauritius	12	Cyprus	1
Nepal	12	Israel	1
Pakistan	12	Kazakhstan	1
Morocco	11	Lebanon	1
Nigeria	11	Mauritania	1
Palestine	11	Oman	1
The former Yugoslav Republic of Macedonia	11	Qatar	1
Tunisia	11	Saudi Arabia	1
Canada	10	Seychelles	1
Poland	10	Suriname	1
South Africa	10	Uzbekistan	1
Zimbabwe	10	Total	1,546
Bolivia	9	(110 countries)	

## APPENDIX G

## TRAINING ACTIVITIES

**Table 1**  
**In-plant group training programmes<sup>a</sup>**

<i>Field of study</i>	<i>Type of programme</i>			<i>Host country/ territory</i>	<i>Number of participants of which</i>			
	<i>National</i>	<i>Regional</i>	<i>Inter- regional</i>		<i>From all countries<sup>b</sup></i>	<i>LDCs</i>	<i>Female</i>	<i>African participants<sup>c</sup></i>
COMFAR III	X			Austria	3		1	
Entrepreneurship development programme	X			Bahrain	20		3	
Developing business counsellors for growth of SMEs		X		Bahrain	12			
Improved conventional chrome tanning		X		Bangladesh	5			
Chrome recovery and reuse		X		Bangladesh	9		2	
ISO 9001	X			Burkina Faso	12	12	4	12
Fruits and vegetables drying	X			Burkina Faso	9		7	9
Horns processing	X			Burkina Faso	9		7	9
Industrial investment project identification, preparation and application of COMFAR III	X			China	10		7	
Investment project identification, formulation and screening/appraisal	X			China	12		6	
Foreign direct investment and joint venture contracts and negotiations	X			China	12		6	
Food safety	X			Cuba	275			
Wood processing	X			Guatemala	24			
Good manufacturing practices		X		Hungary	10	10	1	10
Design and operation of tannery effluent treatment plant		X		Indonesia	14		5	
Tannery management		X		Indonesia	18		5	
Optical design and optimization			X	Italy	34	3	4	9
Managing innovation to strengthen SMEs	X			Italy	15		3	
Modelling of photovoltaic- based renewable energy systems			X	Italy	16	1	1	6

<i>Field of study</i>	<i>Type of programme</i>			<i>Host country/ territory</i>	<i>Number of participants of which</i>			
	<i>National</i>	<i>Regional</i>	<i>Inter- regional</i>		<i>From all countries<sup>b</sup></i>	<i>LDCs</i>	<i>Female</i>	<i>African participants<sup>c</sup></i>
Global information systems and decision support systems for industrial development			X	Italy	26	1	5	11
Molecular modelling and computer-assisted combinatorial chemistry		X		Italy	19		8	
Shoemaking (2 courses)		X		Kenya	20	2		20
Project identification, formulation and appraisal	X			Mozambique	21			
Project identification, formulation and screening	X			Mozambique	22		4	
Enterprise upgrading	X			Mozambique	25		5	
Project development cycle and application of COMFAR III	X			Saudi Arabia	15			
Alternatives to methyl bromide	X			Syrian Arab Republic	30			
Fish handling	X			Uganda	60	60		60
GMPs/HACCP	X			Uganda	10		2	10
ISO 9000	X			Uzbekistan	10			

<sup>a</sup> Not including training activities organized within the framework of UNIDO-executed field projects.

<sup>b</sup> Including participants from NIS.

<sup>c</sup> Including participants from African Arab States.

**Table 2**  
**Other group training programmes<sup>a</sup>**

<i>Field of study</i>	<i>Type of programme</i>			<i>Host country/ territory</i>	<i>Number of participants of which</i>			
	<i>National</i>	<i>Regional</i>	<i>Inter- regional</i>		<i>From all countries<sup>b</sup></i>	<i>LDCs</i>	<i>Female</i>	<i>African participants</i>
Establishment of textile and leather enterprises	X			Algeria	120		20	120
ISO 9000	X			Algeria	75		10	65
Production management and new technologies	X			Algeria	50		5	45
Laboratory accreditation	X			Australia	2		1	
COMFAR III	X			Austria	3		1	3
COMFAR III Expert—Basic (4 workshops)			X	Austria	35	2	9	8
COMFAR III Expert—Advanced (3 workshops)			X	Austria	37	1	7	11
COMFAR for trainers			X	Austria	12		1	
Refrigeration	X			Austria, France, Italy	6			
Refrigeration	X			Austria, Germany, Italy	6			
Cleaner tanning technologies		X		Bangladesh	35	35		
Utilization of untanned solid waste		X		Bangladesh	12	12		
Industrial investment project promotion	X			Belgium	1			1
ISO 9001	X			Burkina Faso	12	12	1	12
ISO 17025	X			Burkina Faso	30	30		30
GMP/HACCP	X			Burkina Faso	20	20	5	20
Post-harvest technologies	X			China	5	5		5
Technology management for competitiveness	X			Croatia	26		12	
Project analysis, including COMFAR (2 workshops)	X			Cuba	40		25	
Management skills development	X			Cuba	14		6	
Industrial laser applications		X		Egypt	25	1		25
Laser diagnostics of combustion processes		X		Egypt	66	1	2	57
Food processing and presentation	X			Ethiopia	36	36	10	36

Field of study	Type of programme			Host country/ territory	Number of participants of which			
	National	Regional	Inter- regional		From all countries <sup>b</sup>	LDCs	Female	African participants
Operations management for engineers		X		Ethiopia	55	55		55
Food safety	X			France, Hungary	2		1	
Food processing	X			France	2		1	
Subcontracting and partnership exchange			X	France	37		3	14
Industrial investment project promotion	X			France	2			2
Standards and metrology			X	France	1	1		1
COMFAR basic	X			Germany	12		2	
Refrigeration			X	Germany	2			2
Reducing mercury emissions from artisanal gold mining	X			Ghana	40			40
Project analysis, including COMFAR	X			Guatemala	22		9	
ISO 14000 auditing	X			Hungary	10			
Total quality management	X			India	1		1	
Training for cluster development agents	X			India	25			
Industrial policies	X			India, Malaysia, Singapore	4			
Tannery and effluent treatment plant (ETP) management		X		India	2			
Cleaner tanning technologies (2 programmes)		X		India	198		3	
Occupational safety and health of tannery workers		X		India	168		3	
Optimization of ETPs		X		India	53		3	
Environmental manage- ment in tanning industry		X		India	54		5	
Effluent treatment and environmental management		X		India	2			
COMFAR and project appraisal (3 workshops)	X			Indonesia	77		25	
Environmental manage- ment and effluent treatment	X			Indonesia	56		12	



<i>Field of study</i>	<i>Type of programme</i>			<i>Host country/ territory</i>	<i>Number of participants of which</i>			
	<i>National</i>	<i>Regional</i>	<i>Inter- regional</i>		<i>From all countries<sup>b</sup></i>	<i>LDCs</i>	<i>Female</i>	<i>African participants</i>
Strategic investment promotion	X			Ireland	1		1	
Methyl bromide	X			Italy	3			
Best available technologies for ceramic and glass ceramic production			X	Italy	15		2	1
Standards			X	Italy	1	1		1
Standards and metrology			X	Italy	2	2		2
Foam			X	Italy	7			7
Standards and metrology			X	Jamaica	1			
CFC phase-out	X			Jordan	18		2	
Quality approach and methodologies		X		Kenya	13	7	4	13
Women's entrepreneurship development	X			Kenya	5	5	4	5
Refrigeration			X	Lebanon	4		1	4
Skills upgrading (multiple activities)	X			Lesotho	104	104	59	104
Crisis management	X			Libyan Arab Jamahiriya	15			
Creation of business incubators (multiple activities)	X			Madagascar	47	47	7	47
Photovoltaic systems technology		X		Malaysia	35		4	
Polyurethane technology		X		Malaysia	3			
Micro food-processing	X			Mali	60	60	56	60
Quality	X			Mali	10	10		10
HACCP	X			Mali	10	10		10
Public-private partnerships	X			Mauritius, South Africa	4	4	1	4
Entrepreneurship and business management (multiple activities)	X			Micronesia, Federated States of	498			
Methyl bromide (2 programmes)	X			Morocco	8			
Alternative technology to methyl bromide			X	Morocco	60		12	50
Sustainable industrial development: process simulation and optimization techniques		X		Morocco	26	3	1	22

Field of study	Type of programme			Host country/ territory	Number of participants of which			
	National	Regional	Inter- regional		From all countries <sup>b</sup>	LDCs	Female	African participants
Industrial statistics	X			Mozambique	25	25	5	25
Entrepreneurship (multiple activities)	X			Mozambique	89	89	15	89
Specialized joint capacity-building (multiple activities)	X			Mozambique	27	27	5	27
Micro-finance for NGOs (multiple activities)	X			Mozambique	14	14		14
Women's entrepre- neurship development	X			Namibia	5	5	4	5
Development of SME networking	X			Nicaragua	21		9	
Standards and metrology			X	Peru	1			
Bamboo processing	X			Philippines	4			
Refrigeration and air- conditioning maintenance (multiple activities)	X			Philippines	3,223		75	
Upgrading of enterprises	X			Portugal	2			2
Industrial statistics	X			Republic of Korea	2		1	
ISO 14000 auditors	X			Russian Federation	10			
Enterprise establishment and restructuring	X			Rwanda	50	50	8	42
COMFAR and investment appraisal	X			Senegal	14		2	14
Molecular modelling and computer-assisted combinatorial chemistry		X		Slovenia	20		8	
Change in managing technology for a global reach	X			Slovenia	27		4	
Entrepreneurship development	X			Solomon Islands	92	92		
Industrial policy analysis/development	X			South Africa	6		1	6
Competitiveness analysis	X			South Africa	5	5	1	5
Methyl bromide	X			Spain	10			
Methyl bromide			X	Spain	2		1	
Industrial statistics	X			Sri Lanka	25		5	
Industrial statistics	X			Sudan	20	20	6	20

Field of study	Type of programme			Host country/ territory	Number of participants of which			
	National	Regional	Inter- regional		From all countries <sup>b</sup>	LDCs	Female	African participants
COMFAR Basic (2 workshops)			X	Sweden	70		26	
Research strategies on medicinal and aromatic plants			X	Thailand	25	4	1	3
SME development	X			Thailand	1			
Business incubator management	X			Tunisia	32		10	32
Production upgrading	X			Tunisia	2			2
Production management and upgrading	X			Tunisia	3			3
Legal metrology	X			Turkey	2			2
Master craftsman programme (MCP)	X			Uganda	106	106		106
MCP training of trainers	X			Uganda	67	67		67
Technical skills upgrading (multiple activities)	X			Uganda	106	106		106
Industrial course for MCP advisers	X			Uganda	30	30		30
Refrigeration and recycling (3 workshops)	X			United Kingdom	29		3	
Microbiology	X			United Kingdom	1			
Analysis of trace metal/pesticide residue/ toxic element	X			United Kingdom	3		1	
Finance, marketing and project management	X			United Kingdom	9		4	
Food processing (multiple activities)	X			United Republic of Tanzania	117	117	117	117
Decision support systems: process simulation and optimization techniques		X		Uruguay	23		6	
Industrial statistics (3 activities)	X			Viet Nam	40		20	

<sup>a</sup> Not including training activities organized within the framework of UNIDO-executed field projects.

<sup>b</sup> Including participants from NIS.

<sup>c</sup> Including participants from African Arab States.

**Table 3**  
**Fellowships and study tours started in 2000 by nationality/home area, country or territory**

Nationality/home area, country or territory	Number of individuals placed									
	UNDP			Regular Programme			Other programmes			Total
	Male	Female	Total	Male	Female	Total	Male	Female	Total	
<b>AFRICA</b>										
Burkina Faso	0	0	0	0	0	0	1	0	1	1
Côte d'Ivoire	0	0	0	0	0	0	2	0	2	2
Ethiopia	0	0	0	0	0	0	12	0	12	12
Ghana	0	0	0	0	0	0	7	2	9	9
Guinea	0	0	0	1	0	1	1	0	1	2
Kenya	1	0	1	0	0	0	1	0	1	2
Madagascar	3	0	3	0	0	0	0	0	0	3
Mali	0	0	0	0	0	0	2	0	2	2
Mozambique	0	0	0	0	0	0	3	2	5	5
Nigeria	0	0	0	0	0	0	5	1	6	6
Rwanda	0	0	0	0	0	0	1	0	1	1
Senegal	4	1	5	2	0	2	7	0	7	14
Togo	0	1	1	0	0	0	0	0	0	1
Uganda	2	2	4	0	0	0	3	0	3	7
United Republic of Tanzania	2	1	3	0	0	0	29	8	37	40
Zimbabwe	0	0	0	0	0	0	1	0	1	1
TOTAL	12	5	17	3	0	3	75	13	88	108
<b>ARAB REGION</b>										
Algeria	2	0	2	0	0	0	7	2	9	11
Bahrain	0	0	0	0	0	0	13	0	13	13
Egypt	0	0	0	0	0	0	16	3	19	19
Iraq	5	5	10	0	0	0	0	0	0	10
Jordan	0	0	0	0	0	0	24	1	25	25
Lebanon	0	0	0	0	0	0	8	1	9	9
Libyan Arab Jamahiriya	2	0	2	0	0	0	0	0	0	2
Morocco	0	0	0	5	0	5	34	4	38	43
Palestine	0	0	0	0	0	0	2	0	2	2
Saudi Arabia	0	0	0	0	0	0	3	0	3	3
Sudan	0	0	0	0	0	0	1	0	1	1
Syrian Arab Republic	4	0	4	0	0	0	1	0	1	5
Tunisia	0	0	0	0	0	0	4	0	4	4
TOTAL	13	5	18	5	0	5	113	11	124	147
<b>ASIA AND PACIFIC</b>										
Bangladesh	1	0	1	0	0	0	2	0	2	3
China	1	0	1	0	0	0	77	22	99	100
Democratic People's Republic of Korea	8	0	8	0	0	0	0	0	0	8
India	70	4	74	0	0	0	43	3	46	120
Indonesia	0	0	0	0	0	0	1	1	2	2
Iran, Islamic Republic of	0	0	0	0	0	0	35	6	41	41
Lao People's Democratic Republic	0	0	0	0	0	0	2	1	3	3
Mongolia	0	0	0	0	0	0	0	1	1	1
Nepal	1	0	1	0	0	0	2	0	2	3
Pakistan	1	0	1	0	0	0	1	0	1	2
Philippines	0	0	0	0	0	0	7	4	11	11
Republic of Korea	0	0	0	0	0	0	1	0	1	1
Sri Lanka	5	0	5	0	0	0	7	2	9	14
Thailand	0	1	1	0	0	0	0	0	0	1
Viet Nam	1	2	3	0	0	0	12	3	15	18
TOTAL	88	7	95	0	0	0	190	43	233	328

Nationality/home area, country or territory	UNDP			Regular Programme			Other programmes			Total
	Male	Female	Total	Male	Female	Total	Male	Female	Total	
<b>EUROPE AND NIS</b>										
Albania	7	5	12	0	0	0	1	0	1	13
Belarus	0	0	0	0	0	0	2	0	2	2
Bosnia and Herzegovina	6	0	6	0	0	0	1	0	1	7
Bulgaria	0	0	0	0	0	0	1	1	2	2
Croatia	2	0	2	0	0	0	3	0	3	5
Czech Republic	0	0	0	0	0	0	1	1	2	2
Lithuania	0	0	0	0	0	0	2	1	3	3
The Former Yugoslav Republic of Macedonia	0	0	0	0	0	0	1	0	1	1
Romania	0	0	0	0	0	0	0	3	3	3
Russian Federation	0	0	0	0	0	0	3	0	3	3
Slovakia	0	0	0	0	0	0	0	1	1	1
Turkey	0	0	0	0	0	0	16	2	18	18
Yugoslavia	0	0	0	0	0	0	1	0	1	1
TOTAL	15	5	20	0	0	0	32	9	41	61
<b>LATIN AMERICA AND CARIBBEAN</b>										
Argentina	0	0	0	0	0	0	1	2	3	3
Bolivia	0	0	0	0	0	0	2	0	2	2
Brazil	0	0	0	0	0	0	3	1	4	4
Colombia	0	0	0	0	1	1	0	0	0	1
Costa Rica	0	0	0	0	0	0	10	5	15	15
Cuba	3	1	4	2	2	4	1	0	1	9
El Salvador	0	0	0	0	0	0	7	3	10	10
Guatemala	0	0	0	0	0	0	12	8	20	20
Mexico	0	0	0	1	1	2	5	2	7	9
Nicaragua	0	0	0	0	0	0	9	5	14	14
Peru	0	0	0	0	0	0	0	1	1	1
TOTAL	3	1	4	3	4	7	50	27	77	88
GRAND TOTAL	131	23	154	11	4	15	460	103	563	732

**Table 4**  
**Fellowships and study tours started in 2000 by country, geographical area**  
**or territory of study and source of funds**

Country/geographic area/ territory of study	UNDP			Regular Programme			Other programmes			Total
	Male	Female	Total	Male	Female	Total	Male	Female	Total	
Austria	6	1	7	1	0	1	10	3	13	21
Austria (UNIDO Headquarters)	6	0	6	0	0	0	21	2	23	29
Belgium	0	0	0	1	0	1	2	0	2	3
Brazil	0	0	0	0	0	0	4	0	4	4
Burkina Faso	0	0	0	0	0	0	3	0	3	3
Canada	0	0	0	0	0	0	19	7	26	26
China	20	0	20	0	0	0	20	1	21	41
Hong Kong SAR	0	0	0	0	0	0	13	1	14	14
Colombia	0	0	0	0	0	0	1	1	2	2
Costa Rica	0	0	0	0	0	0	1	0	1	1
Croatia	0	0	0	0	0	0	1	0	1	1
Cuba	0	0	0	2	2	4	0	0	0	4
Czech Republic	0	0	0	0	0	0	4	5	9	9
Denmark	1	0	1	0	0	0	0	0	0	1
El Salvador	0	0	0	0	0	0	15	5	20	20
Finland	0	0	0	0	0	0	0	2	2	2
France	7	2	9	4	2	6	37	7	44	59
Germany	18	0	18	1	0	1	13	1	14	33
Greece	0	0	0	0	0	0	2	0	2	2
Guatemala	0	0	0	0	0	0	9	9	18	18
Hungary	1	1	2	1	1	2	0	0	0	4
India	5	0	5	0	0	0	32	3	35	40
Ireland	1	0	1	0	0	0	0	1	1	2
Italy	5	3	8	5	0	5	119	11	130	143
Jamaica	0	0	0	0	0	0	1	0	1	1
Japan	0	0	0	1	0	1	18	4	22	23
Jordan	5	5	10	0	0	0	10	0	10	20
Kenya	0	0	0	0	0	0	21	0	21	21
Lebanon	0	0	0	0	0	0	2	1	3	3
Malaysia	1	1	2	0	0	0	9	1	10	12
Mauritius	7	1	8	0	0	0	0	0	0	8
Mexico	2	0	2	0	0	0	9	1	10	12
Monaco	0	0	0	0	0	0	1	0	1	1
Morocco	4	0	4	0	0	0	16	6	22	26
Namibia	0	0	0	0	0	0	0	4	4	4
Netherlands	7	2	9	0	0	0	27	11	38	47
Nicaragua	0	0	0	0	1	1	0	0	0	1
Peru	0	0	0	0	0	0	1	0	1	1
Philippines	4	0	4	0	0	0	6	0	6	10
Poland	12	1	13	0	0	0	0	0	0	13
Portugal	0	0	0	0	0	0	2	0	2	2
Republic of Korea	4	2	6	1	0	1	3	1	4	11
Romania	3	5	8	0	0	0	0	0	0	8
Russian Federation	4	0	4	0	0	0	0	0	0	4
South Africa	4	2	6	0	0	0	9	2	11	17
Saudi Arabia	0	0	0	0	0	0	1	0	1	1
Senegal	0	0	0	0	0	0	1	0	1	1

<i>Country/geographic area/ territory of study</i>	<i>UNDP</i>			<i>Regular Programme</i>			<i>Other programmes</i>			
	<i>Male</i>	<i>Female</i>	<i>Total</i>	<i>Male</i>	<i>Female</i>	<i>Total</i>	<i>Male</i>	<i>Female</i>	<i>Total</i>	<i>Total</i>
Singapore	0	0	0	0	0	0	12	0	12	12
Slovenia	0	0	0	0	0	0	5	2	7	7
Spain	0	0	0	0	0	0	17	3	20	20
Sri Lanka	0	0	0	0	0	0	6	0	6	6
Switzerland	0	1	1	0	0	0	15	6	21	22
Thailand	0	0	0	0	0	0	1	1	2	2
Tunisia	4	0	4	0	0	0	3	1	4	8
Turkey	0	0	0	0	0	0	1	1	2	2
Uganda	0	0	0	0	0	0	0	2	2	2
United Kingdom	19	4	23	0	0	0	37	6	43	66
United Republic of Tanzania	0	0	0	0	0	0	2	1	3	3
United States of America	11	0	11	0	0	0	16	3	19	30
Viet Nam	0	0	0	0	0	0	2	1	3	3
TOTAL	161	31	192	17	6	23	580	117	697	912

**APPENDIX H****AGREEMENTS CONCLUDED IN 2000****Agreements, memoranda of understanding and joint communiqués with States****Argentina**

Cooperation agreement between the United Nations Industrial Development Organization and the Secretariat of Science, Technology and Productive Innovation, signed on 8 March.

**Azerbaijan**

Memorandum on cooperation in the field of industrial development between the United Nations Industrial Development Organization and the Government of the Republic of Azerbaijan, signed on 7 July.

**Colombia**

Agreement between the United Nations Industrial Development Organization and the Government of Colombia regarding the establishment of a UNIDO regional office in Colombia, signed on 22 May.

**Denmark**

Agreement between the Government of Denmark and the United Nations Industrial Development Organization on the provision of Junior Professional Officers, signed on 18 May and 7 June.

**Guinea**

Letter of agreement between the Government of the Republic of Guinea and UNIDO regarding the implementation of the document on the framework programme for the support and development of the private sector, signed on 11 January.

**Lebanon**

Memorandum of understanding between the Director-General of the United Nations Industrial Development Organization and H.E. Dr. Nasser Saidi, Minister of Economy and Trade, Minister of Industry of the Government of the Lebanese Republic, signed on 3 June.

Agreement between the United Nations Industrial Development Organization and the Government of the Lebanese Republic regarding the establishment of a UNIDO regional office in Beirut, for Arab countries, signed on 3 June.

**Mexico**

Joint communiqué between the Director-General of the United Nations Industrial Development Organization and Ambassador Rosario Green, Secretary for External Relations, signed on 12 July.

**Agreements with intergovernmental organizations****African Development Bank and African Development Fund**

Memorandum of understanding on working arrangements between the African Development Bank and the African Development Fund and the United Nations Industrial Development Organization, signed on 19 April.



**Agreements with other entities****L. M. ERICSSON**

Cooperation agreement between the United Nations Industrial Development Organization and L.M. ERICSSON, signed on 13 November.

**Spanish Agency for International Cooperation (AECI)**

Framework cooperation agreement between the Spanish Agency for International Cooperation and the United Nations Industrial Development Organization, signed on 23 June.

## APPENDIX I

### COUNTRY PROMOTION PRESENTATIONS

<i>Country/region promoted</i>	<i>Venue</i>	<i>Number of presentations</i>
Angola	China	1
Algeria	China	1
Argentina	Italy	1
Armenia	Greece	1
Bahrain	Greece	1
Bangladesh	Japan	3
Benin	China	1
Botswana	Japan (1), China (1)	2
Brazil	France	5
Bulgaria	Japan	6
Burkina Faso	France	1
Central America	France	1
China	Italy (1), Greece (1), France (1)	3
Congo	China	1
Côte d'Ivoire	China	1
Cuba	Japan	1
Djibouti	China	1
Egypt	Egypt (2), Italy (5), Japan (1)	8
Ethiopia	Italy	1
Gabon	China	1
Guinea	China (1), Japan (1)	2
India	Bahrain (1), China (1), India (2), Italy (3), Japan (3)	10
Indonesia	Japan	1
Jordan	Italy (2), Jordan (1)	3
Kuwait	Kuwait	1
Libyan Arab Jamahiriya	China	1
Mali	China	1
Mauritania	China	1
Mediterranean countries	Belgium	1
Mongolia	France	2
Morocco	China	1
Mozambique	Japan	1
Niger	China (1), France (4)	5
Nigeria	China	1
Qatar	Qatar	1
Peru	Japan	3
Philippines	France (4), Japan (1)	5
Regional Africa	France	1
Regional Asia and Pacific	France	1
Regional Latin America and Caribbean	France	1
Rwanda	China	1
Saudi Arabia	Japan (2), Saudi Arabia (5)	7
Senegal	France	4
Seychelles	China	1
Sierra Leone	China	1
Slovakia	Slovakia	1
South Africa	China	1
Sudan	Sudan	1

<i>Country/region promoted</i>	<i>Venue</i>	<i>Number of presentations</i>
Togo	China	1
Tunisia	China (1), Italy (3), Japan (1)	5
Turkey	Japan	3
Uganda	Egypt (2), Greece (1), India (2), Italy (3), Malaysia (3), Pakistan (2), Uganda (1)	14
United Arab Emirates	United Arab Emirates	2
United Republic of Tanzania	China (1), France (1), India (2), Malaysia (3), Pakistan (2), United Republic of Tanzania (1)	10
Uzbekistan	Japan	2
Viet Nam	Italy	5
Zambia	Japan	1
Zimbabwe	China (1), Japan (1)	2
	Total	146

Total: 58 countries/regions/areas promoted at 146 presentations held in 20 countries.

## APPENDIX J

## PURCHASE ORDERS PLACED AND CONTRACTS AWARDED

	<i>Number</i>	<i>Per cent</i>	<i>Value</i>	
			<i>(Millions of US\$)</i>	<i>Per cent</i>
<b>Purchase orders placed</b>				
- Technical cooperation				
(all funds) whereof:	1,130		11.69	
(a) Developing countries	750	66.4	4.51	38.6
(b) Underutilized major donor countries <sup>a</sup>	21	1.9	0.29	2.5
- Headquarters and others	632		0.96	
<b>Contracts awarded</b>				
- Technical cooperation	202		33.75	
(all funds) whereof:				
(a) Developing countries	143	70.8	10.95	32.4
(b) Underutilized major donor countries <sup>a</sup>	1	0.5	0.00	0.0
- Headquarters and others	194		9.81	

<sup>a</sup> As defined by the United Nations Development Programme, underutilized major donor countries are: Denmark, Netherlands, Norway and Sweden.

## APPENDIX K

## FIELD REPRESENTATION

UNIDO field representation, 31 December 2000 <sup>a</sup>

	UR	STA/ IDO	UND/ UNFP	NPO/ APO	AE	JPO	Driver	Other GS	Total
<b>AFRICA</b>									
Burkina Faso <sup>b</sup>	0	0	0	0	1	0	0	0	1
Cameroon	1	0	0	0	0	0	1	1	3
Côte d'Ivoire	1	0	0	0	1	0	1	1	4
Eritrea <sup>b</sup>	0	0	0	0	0	1	0	0	1
Ethiopia	1	0	0	0	0	0	1	1	3
Ghana	0	0	0	0	0	1	1	1	3
Guinea	0	0	0	0	0	1	1	1	3
Kenya	1	0	0	0	0	1	1	1	4
Madagascar	1	0	0	0	0	0	1	1	3
Mali <sup>b</sup>	0	0	0	0	1	0	0	0	1
Mozambique <sup>b</sup>	0	0	0	0	1	1	0	0	2
Nigeria	1	1	0	1	0	0	2	2	7
Senegal	1	0	0	0	0	0	1	1	3
Togo	0	0	1	0	0	0	1	1	3
Uganda	0	0	1	0	1	0	0	0	2
United Republic of Tanzania	1	0	0	0	0	1	1	1	4
Zambia	0	0	0	0	0	1	1	1	3
Zimbabwe	1	0	0	0	0	1	0	1	3
TOTAL	9	1	2	1	5	8	13	14	53
<b>ARAB STATES</b>									
Algeria	0	0	0	0	0	0	0	1	1
Egypt	1	0	0	0	0	1	1	2	5
Lebanon	1	0	0	0	0	0	0	2	3
Sudan	1	0	0	0	0	0	1	1	3
Tunisia	1	0	0	0	0	1	0	0	2
TOTAL	4	0	0	0	0	2	2	6	14
<b>ASIA AND PACIFIC</b>									
China	1	0	0	1	1	0	0	0	3
India	1	0	0	1	1	1	1	2	7
Indonesia	1	0	0	0	0	0	1	2	4
Iran, Islamic Republic of	0	0	0	0	0	0	0	1	1
Pakistan	1	0	0	0	0	0	1	1	3
Philippines	0	0	0	0	1	0	1	1	3
Sri Lanka	0	0	1	0	0	0	0	1	2
Thailand	1	1	0	0	0	0	1	1	4
Viet Nam	1	0	0	0	0	1	1	1	4
TOTAL	6	1	1	2	3	2	6	10	31

	<i>UR</i>	<i>STA/ IDO</i>	<i>UND/ UNFP</i>	<i>NPO/ APO</i>	<i>AE</i>	<i>JPO</i>	<i>Driver</i>	<i>Other GS</i>	<i>Total</i>
<b>EUROPE AND NIS</b>									
Turkey	0	0	1	0	0	0	1	1	3
Ukraine	0	0	1	1	0	0	0	1	3
TOTAL	0	0	2	1	0	0	1	2	6
<b>LATIN AMERICA AND CARIBBEAN</b>									
Argentina	0	0	0	0	0	0	0	1	1
Bolivia	1	0	0	0	0	1	0	2	4
Brazil <sup>b</sup>	0	0	0	1	0	0	0	0	1
Colombia	1	0	0	0	0	0	1	2	4
Cuba	0	0	1	0	0	0	0	0	1
Mexico	1	0	0	0	0	0	1	1	3
Uruguay	1	0	0	0	0	0	0	1	2
TOTAL	4	0	1	1	0	1	2	7	16
<b>UNIDO HEADQUARTERS</b>									
Austria	0	0	0	0	8	1	0	0	9
TOTAL	0	0	0	0	8	1	0	0	9
GRAND TOTAL	23	2	6	5	16	14	24	39	129

<sup>a</sup> Includes only staff appointed by UNIDO.

<sup>b</sup> Countries with UNIDO staff but where the Organization does not incur office operating costs.

## APPENDIX L

## COMPOSITION OF THE SECRETARIAT AND PERSONNEL-RELATED INFORMATION

**Table 1**  
**Composition of Headquarters staff of the UNIDO Secretariat, 31 December 2000**

<i>Grade</i>	<i>Male</i>	<i>%</i>	<i>Female</i>	<i>%</i>	<i>Total</i>
D-2	7	100	0	0	7
D-1	24	92	2	8	26
P-5	<u>58</u>	<u>87</u>	<u>9</u>	<u>13</u>	<u>67</u>
Subtotal	89	89	11	11	100
P-4	70	83	14	17	84
P-3	25	60	17	40	42
P-2/1	<u>4</u>	<u>33</u>	<u>8</u>	<u>67</u>	<u>12</u>
Subtotal	99	72	39	28	138
TOTAL	<u>188</u>	<u>79</u>	<u>50</u>	<u>21</u>	<u>238</u> <sup>a</sup>
General Service	<u>128</u>	<u>37</u>	<u>216</u>	<u>63</u>	<u>344</u>
GRAND TOTAL	316	54	266	46	582 <sup>b</sup>

<sup>a</sup> Includes staff members serving under the 200 series.

<sup>b</sup> Includes 34 staff members (29 Professional, 5 General Service) on assignments outside Headquarters (see table 4).

**Table 2**  
**Composition of staff in posts subject to geographical distribution,**  
**31 December 2000**

<i>Grade</i>	<i>Male</i>	<i>%</i>	<i>Female</i>	<i>%</i>	<i>Total</i>
D-2	6	100	0	0	6
D-1	21	91	2	9	23
P-5	<u>51</u>	<u>85</u>	<u>9</u>	<u>15</u>	<u>60</u>
Subtotal	78	88	11	12	89
P-4	68	83	14	17	82
P-3	24	59	17	41	41
P-2/1	<u>3</u>	<u>33</u>	<u>6</u>	<u>67</u>	<u>9</u>
Subtotal	95	72	37	28	132
TOTAL	<u>173</u>	<u>78</u>	<u>48</u>	<u>22</u>	<u>221</u>

**Table 3**  
**Recruitment of staff, 2000<sup>a</sup>**

	<i>Male</i>	<i>Female</i>	<i>Total</i>
Professional candidates rostered	195	78	273
Professional candidates rostered from Lists A and C	133	57	190
Professional-level posts advertised during 2000	-	-	10
Recruitment for posts subject to geographical distribution	9	3	12
Recruitment of P-5 and above	-	1	1
Recruitment from Lists A and C	5	2	7

<sup>a</sup> 12 staff members (10 male and 2 female) were appointed under the 200 series during 2000 of which 4 were from Lists A and C.

*Note:* In addition, two staff members (1 male and 1 female) advanced from the General Service to the Professional category.

**Table 4**  
**Composition of staff at UNIDO Headquarters and other established offices,  
31 December 2000**

	<i>Headquarters</i>	<i>Geneva/ New York</i>	<i>Field</i>	<i>Mission assignments</i>	<i>ITPOs<sup>a</sup></i>	<i>Total</i>
Professional	209	2	25	4	20	260
National Officer	-	-	1	-	-	7
General Service	<u>339</u>	<u>2</u>	<u>40</u>	<u>3</u>	<u>4</u>	<u>388</u>
TOTAL	548 <sup>b</sup>	4 <sup>c</sup>	66 <sup>d</sup>	7 <sup>e</sup>	30 <sup>f</sup>	655

<sup>a</sup> Investment and Technology Promotion offices.

<sup>b</sup> Excludes 34 staff members on assignment outside Headquarters (see table 1).

<sup>c</sup> Includes 4 with Headquarters contracts.

<sup>d</sup> Includes 21 with Headquarters contracts.

<sup>e</sup> Includes 7 with Headquarters contracts.

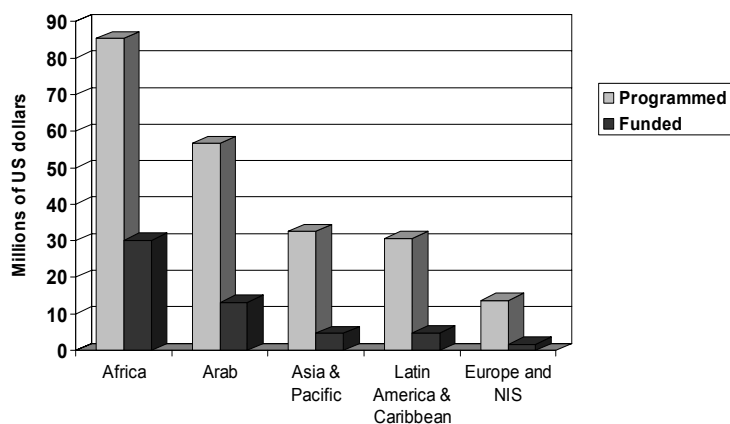
<sup>f</sup> Includes 2 with Headquarters contracts.



APPENDIX M

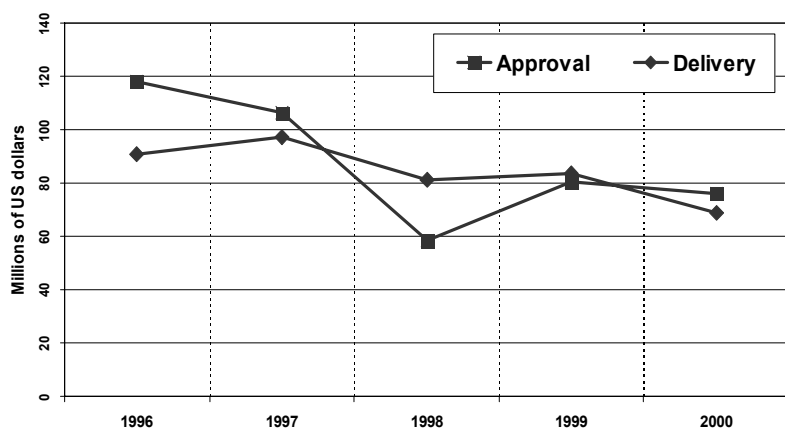
SELECTED PERFORMANCE INDICATORS

**Figure 1. Service programming  
Integrated programmes 2000**



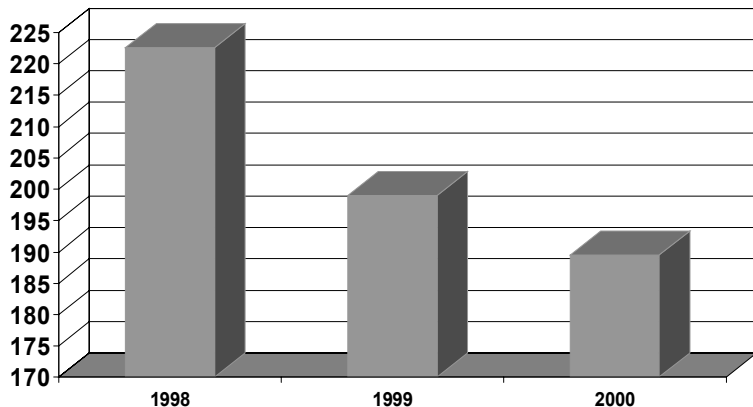
**Figure 1** provides information on the progress of integrated programmes. In 2000, the total budget for the approved programmes was \$218.9 million, of which \$54.1 million was funded. Africa's share is dominant: 39 per cent in terms of programming and 56 per cent in terms of funding.

**Figure 2. TC approvals and delivery**



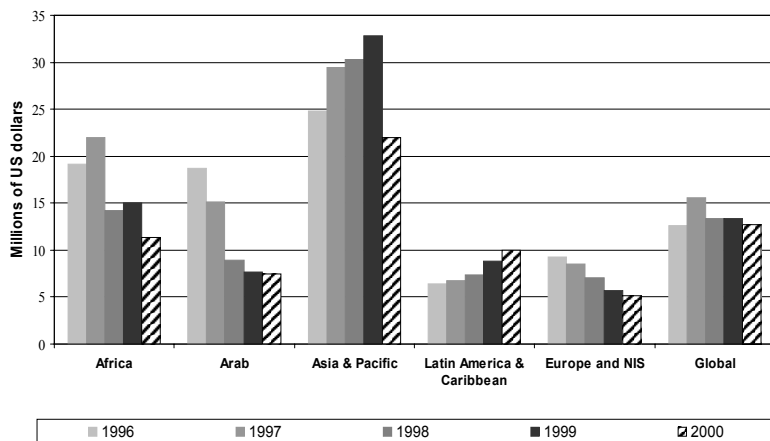
**Figure 2** shows the decrease in both technical cooperation approvals and delivery in 2000 compared to 1999, mainly due to a funding shortage and a reduction in the staffing level.

**Figure 3. Number of staff in administration and management, 1998-2000**



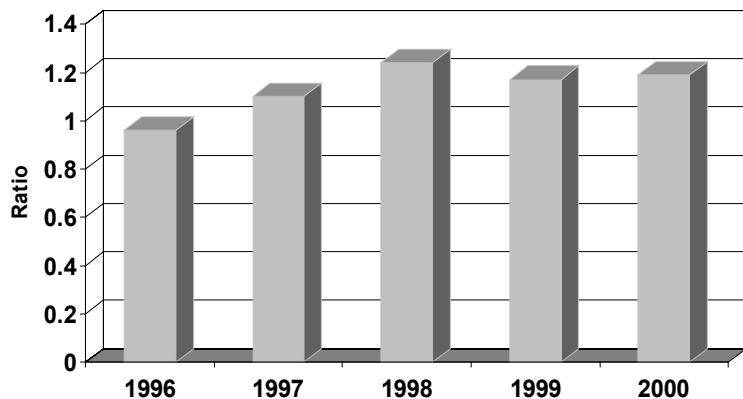
**Figure 3** shows continuing downsizing of administration and management, including the Offices of the Director-General and the Managing Directors.

**Figure 4. TC delivery by region**



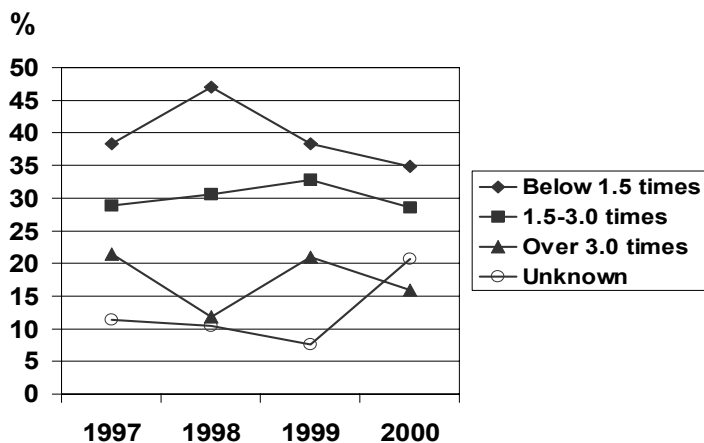
**Figure 4** shows changes in technical cooperation delivery by region. A sharp decline in Asia and the Pacific was due to a drop in the delivery of Montreal Protocol projects.

**Figure 5. TC vs. RB + OB  
Leverage ratio**

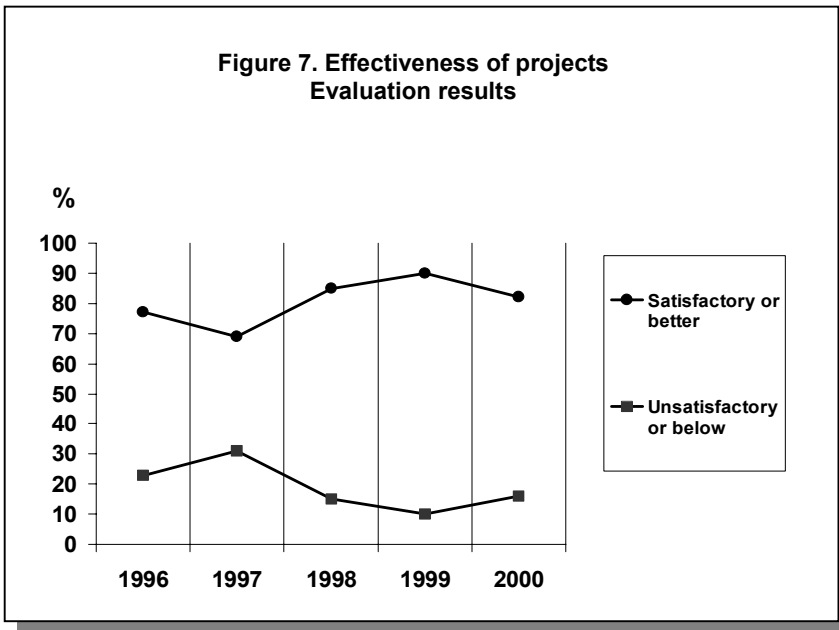


**Figure 5** indicates that “leverage ratios” remain around 1.2. This means that for one dollar of regular and operational budgets, UNIDO delivers 1.2 dollars of TC.

**Figure 6. Project cycle time, 1997-2000  
Projects that exceeded planned duration**



**Figure 6** indicates a mixed result for 2001. Both “Below 1.5 times” and “Over 3.0 times” decreased, but increased “Unknown” makes it difficult to assess the overall change in speed in the project cycle.



**Figure 7** indicates a slight decline in the project effectiveness (achievement or likelihood of achievement of the purpose) in 2000.

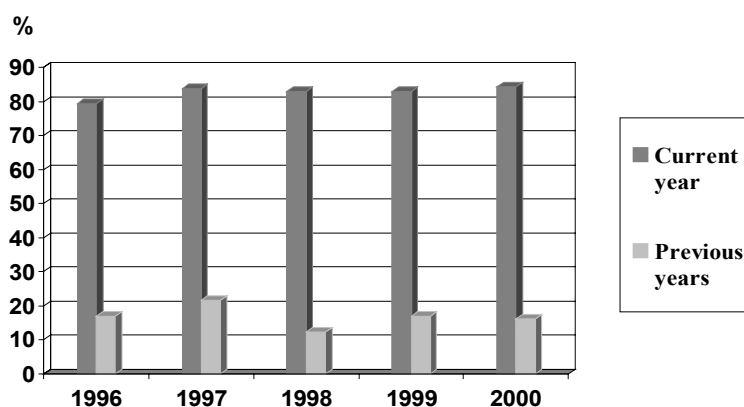


**Figure 8** shows the result of 36 client feedbacks collected during 1998-2000. While the small size of the responses should be taken into account in interpreting the results, over 85 per cent of responding clients stated that project results were “more than expected” or “as expected”.

**Figure 9. Objective indicators**

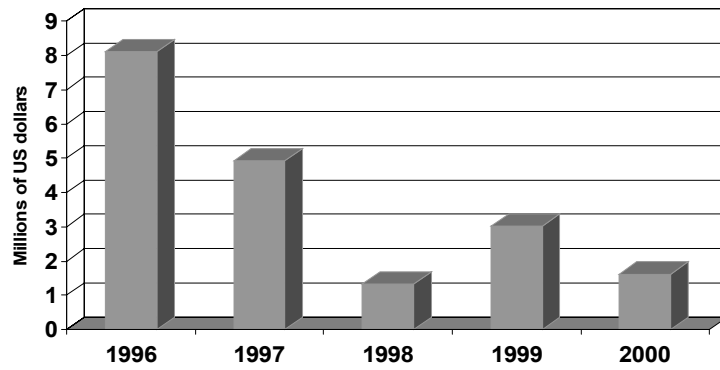
	1999	2000
<b>Competitive Economy</b>	\$ 299 million investment generated	\$ 221 million investment generated
<b>Sound Environment</b>	3,577 tons of ODS eliminated	Nearly 4,000 tons of ozone depleting substances eliminated
<b>Productive Employment</b>	656 SMEs started 370 SMEs expanded business activities 3,069 woman entrepreneurs assisted some 4,200 jobs generated	563 SMEs started 1,160 SMEs expanded business activities 1,191 woman entrepreneurs assisted some 5,000 jobs created

**Figure 9** provides data on measurable results in terms of contributions to a competitive economy, sound environment and productive employment.

**Figure 10. Collection rate of assessed contributions As at 31 December**

**Figure 10** shows a steady improvement in collection rates.

**Figure 11. Self-financed trust funds  
Net approvals**



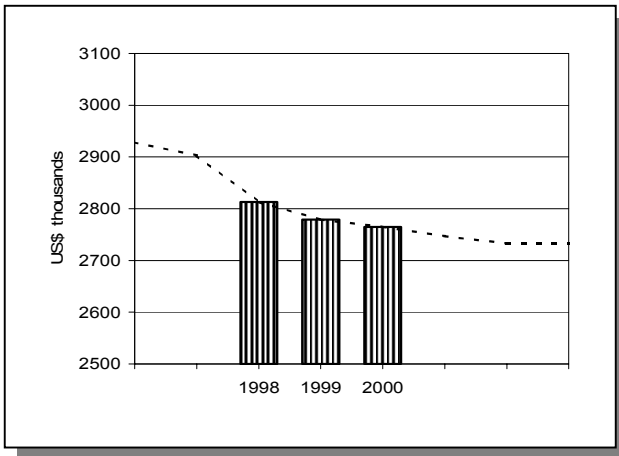
**Figure 11** shows a decline in 2000 along with a general decrease in project approvals. However, there is an indication that this will be reversed in 2001.

**APPENDIX N**

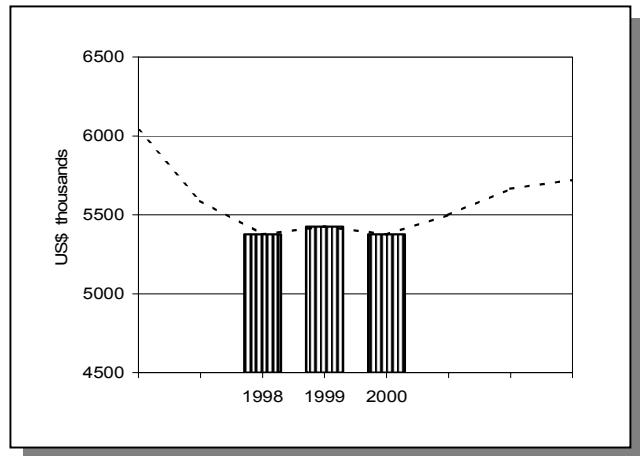
**BUILDINGS MANAGEMENT**

In 2000, significant economies were achieved in the operation, maintenance and repair of the VIC complex. Restructuring, streamlining processes, and improved management and coordination resulted in savings of approximately \$2.4 million from budgeted allocations, despite rising repair and maintenance costs.

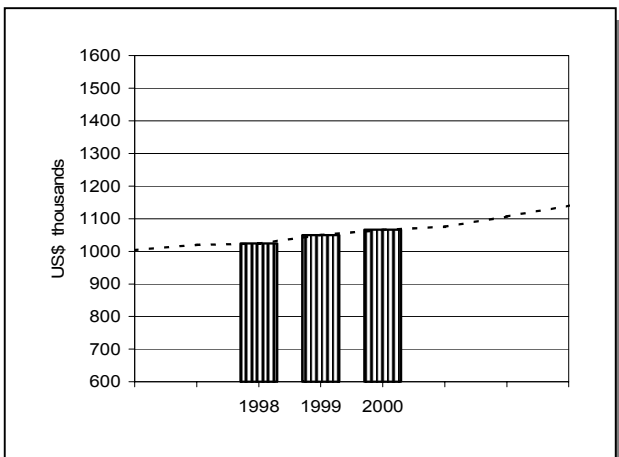
**Figure 1. Costs for services and operation**



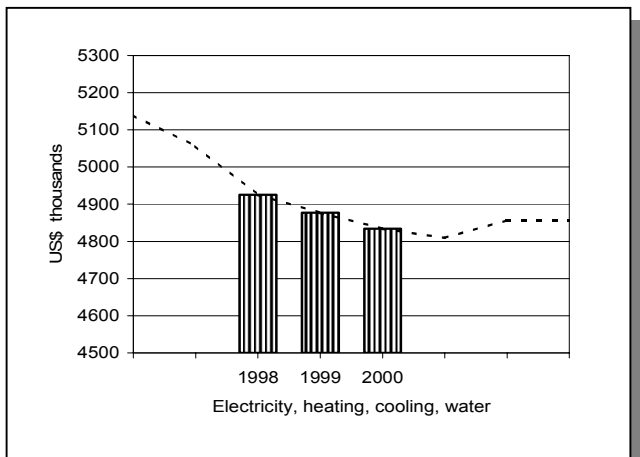
**Figure 2. Staff costs**



**Figure 3. Repair and maintenance costs**



**Figure 4. Utility costs**







## ABBREVIATIONS

### A

ACC	Administrative Committee on Coordination
AE	Associate Expert
APO	Assistant Programme Officer

### C

CAMI	Conference of African Ministers of Industry
CDM	clean development mechanism
CFC	chlorofluoro carbon
COMESA	Common Market for Eastern and Southern Africa
COMFAR	Computer Model for Feasibility Analysis and Reporting
CSAE	Centre for Study of African Economies

### E

ECA	United Nations Economic Commission for Africa
ECDC/TCDC	economic and technical cooperation among developing countries
ECLAC	Economic Commission for Latin America and the Caribbean
ECOWAS	Economic Community of West African States
ESCWA	Economic and Social Commission for Western Asia
ETP	tannery and effluent treatment plant
EU	European Union

### G

GEF	Global Environment Facility
GMP	good manufacturing practice
GNP	gross national product
GS	General Service

### H

HACCP	hazard analysis and critical control points
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### I

ICS	International Centre for Science and High Technology
IDDA	Industrial Development Decade for Africa
IDF	Industrial Development Fund
IDO	Industrial Development Officer
IFAD	International Fund for Agricultural Development
ILO	International Labour Organization
IPU	Investment Promotion Unit
ISO	International Organization for Standardization
ITPO	Investment and Technology Promotion Office

### J

JETRO	Japan External Trade Organization
JPO	Junior Professional Officer

### L

LDC	least developed country
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**M**

MCP	master craftsman programme
MERCOSUR	Common Market of the Southern Cone
MSME	micro, small and medium enterprise

**N**

NCPC	National Cleaner Production Centre
NGO	non-governmental organization
NIS	Newly Independent States of the former Soviet Union
NPO	National Programme Officer

**O**

OAU	Organization of African Unity
OB	operational budget
ODS	ozone-depleting substance
OECD	Organisation for Economic Cooperation and Development

**P**

POP	persistent organic pollutant
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**Q**

QSM	quality, standardization and metrology
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**S**

SADC	Southern African Development Community
SFTF	self-financed trust fund
SIS	Special Industrial Services
SME	small and medium enterprise
SPPD	support services for policy and programme development
SPX	subcontracting and partnership exchange
STA	Special Technical Adviser
STS	support for technical services

**T**

TIC	Tanzanian Investment Centre
TQM	total quality management

**U**

UEMOA	West African Economic and Monetary Union
UNCTAD	United Nations Conference on Trade and Development
UNDCP	United Nations International Drug Control Programme
UND	UNIDO National Director
UNDP	United Nations Development Programme
UNEP	United Nations Environment Programme
UNFCCC	United Nations Framework Convention on Climate Change
UNFP	UNIDO National Focal Point
UR	UNIDO Representative

**V**

VIC	Vienna International Centre
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**W**

WED	women's entrepreneurship development
WTO	World Trade Organization