Opening Statement of Director-General Kandeh K. Yumkella

**Projection of technical cooperation delivery**

- **2011 projection = 150-170**
- **Average 2002-7 = 102.9**

*Excluding Special Resources for Africa*

**Funds available for future implementation**

- **Forecast 2007 = 235m**

**Boosting Field Capacities**

- **Field vacancy ratio**
  - International Professional Staff
    - **48%** in 2005
    - **11%** in 2007

**Staff Mobility 2006-2007**

- **23** Professional staff reassigned from HQ to field offices
- **13** Professional staff reassigned from field offices to HQ
- **7** Professional staff reassigned within field offices
- **6** Professional staff newly appointed to field offices

**Number of appointments in 2006 and 2007 by category as at 1 November 2007**

- **Professional 2006: 17**
- **Professional 2007: 32**
- **General Service 2006: 13**
- **General Service 2007: 14**
Number of staff promoted at headquarters and field offices

<table>
<thead>
<tr>
<th>Year</th>
<th>Headquarters</th>
<th>Field Offices</th>
</tr>
</thead>
<tbody>
<tr>
<td>2004 - 2005</td>
<td>70</td>
<td>1</td>
</tr>
<tr>
<td>2006 – 2007*</td>
<td>73</td>
<td>37</td>
</tr>
</tbody>
</table>

*As at end Nov. 2007

Assessed contributions by Member States

<table>
<thead>
<tr>
<th>Year</th>
<th>Collection rates (%)</th>
<th>Member States without voting rights</th>
</tr>
</thead>
<tbody>
<tr>
<td>2000</td>
<td>84</td>
<td>24</td>
</tr>
<tr>
<td>2003</td>
<td>92</td>
<td>15</td>
</tr>
<tr>
<td>2006</td>
<td>94</td>
<td>16</td>
</tr>
<tr>
<td>2007 (forecast)</td>
<td>95</td>
<td>14</td>
</tr>
</tbody>
</table>

Key Challenges Ahead

- Coordinating the UN system’s energy agenda
- Sharpening UNIDO’s profile in poverty reduction
- Reinforcing cooperation with development finance institutions
- Mainstreaming results-based management
- Strengthening ethics and accountability