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Third session

Vienna, 20-24 November 1989

REPORT OF THE INDUSTRIAL DEVELOPMENT BOARD ON THE WORK OF ITS FIFTH SESSION

27 June-6 July 1989

Corrigendum

Page 3, paragraph 7, lines 3 and 4

Delete the last entry and insert United Nations Conference on Trade and Development



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Introduction

1. The report of the Industrial Development Board on its fifth session is presented to the General Conference in accordance with Article 9.4 (c) of the Constitution. The summary records of the Board (IDB.5/SR.1-14), where details of the proceedings are contained, form an integral part of the present report.

2. The decisions of the Board are reproduced in annex I. The following decisions call for action by the Conference at its third session:

IDB.5/Dec.7	Industrial Development Decade for Africa
IDB.5/Dec.18	Development of human resources
IDB.5/Dec.28	Scale of assessments
IDB.5/Dec.30	Programme and budgets, 1990-1991
IDB.5/Dec.31	Working Capital Fund
IDB.5/Dec.32	Financial regulations
IDB.5/Dec.33	Appointment of external auditors
IDB.5/Dec.37	Staff regulations
IDB.5/Dec.39	United Nations Joint Staff Pension Fund
IDB.5/Dec.42	Preparatory arrangements for the third session of the General Conference, including the review of its provisional agenda
IDB.5/Dec.43	Recommendations of a candidate for the post of Director-General
IDB.5/Dec.44	Terms and conditions of appointment of the Director-General

The following decisions of the Board, also reproduced in annex I, are of relevance to the provisional agenda of and background information for the third session of the Conference:

IDB.5/Dec.2	Technical assistance to the South African national liberation movements recognized by the Organization of African Unity
IDB.5/Dec.3	Technical assistance to the Namibian people
IDB.5/Dec.9	Investment Promotion Services
IDB.5/Dec.11	System of Consultations
IDB.5/Dec.15	Mobilization of financial resources for industrial development
IDB.5/Dec.16	External debt and industrial development
IDB.5/Dec.19	The co-ordinating role of UNIDO in the United Nations system on industrial development
IDB.5/Dec.20	Successor arrangements for agency support costs
IDB.5/Dec.21	Organizational and staff structure of UNIDO
IDB.5/Dec.23	Special programme for the Industrial Development of Asia and the Pacific

IDB.5/Dec.25	Regional co-operation programme for the industrial recovery of Latin America and the Caribbean
IDB.5/Dec.26	Special programme for industrial development in the Arab countries
IDB.5/Dec.27	Scale of assessments - financial situation
IDB.5/Dec.29	Financial performance and programme performance report
IDB.5/Dec.34	Industrial Development Fund and voluntary contributions
IDB.5/Dec.35	Medium-term plan, 1990-1995
IDB.5/Dec.36	Women in the Secretariat
IDB.5/Dec.40	Intergovernmental organizations not in the United Nations system
IDB.5/Dec.41	Applications from non-governmental organizations for consultative status

3. The fifth session of the Board was held at UNIDO Headquarters, Vienna International Centre, from 27 June to 6 July 1989 (14 plenary meetings - see IDB.5/SR.1-14).

I. ORGANIZATIONAL AND PROCEDURAL MATTERS

Participation

4. The following 51 members of the Board were represented at the session: Algeria, Argentina, Austria, Bangladesh, Belgium, Brazil, Bulgaria, Cameroon, Chile, China, Côte d'Ivoire, Cuba, Denmark, Ecuador, Egypt, France, German Democratic Republic, Germany, Federal Republic of, Ghana, Greece, Guinea, India, Indonesia, Iraq, Italy, Jamaica, Japan, Kenya, Malaysia, Mexico, Nigeria, Panama, Philippines, Poland, Republic of Korea, Saudi Arabia, Spain, Sweden, Switzerland, Thailand, Tunisia, Turkey, Ukrainian Soviet Socialist Republic, Union of Soviet Socialist Republics, United Kingdom of Great Britain and Northern Ireland, United Republic of Tanzania, United States of America, Venezuela, Yugoslavia, Zaire, Zambia.

5. The following 31 Member States of UNIDO also participated in the session: Bolivia, Byelorussian Soviet Socialist Republic, Canada, Colombia, Costa Rica, Czechoslovakia, Finland, Guatemala, Honduras, Hungary, Iran (Islamic Republic of), Ireland, Israel, Kuwait, Libyan Arab Jamahiriya, Malta, Morocco, Netherlands, Norway, Pakistan, Peru, Portugal, Qatar, Romania, Senegal, Sudan, Uganda, Uruguay, Viet Nam, Zimbabwe.

6. The Holy See participated as observer.

7. The following United Nations bodies were represented: United Nations Development Programme, United Nations Office at Vienna, United Nations International Trade Centre.

8. The following specialized agency was represented: International Labour Organisation.

9. The following other intergovernmental organizations were represented: Arab Industrial Development Organization, Central African Customs and Economic Union, Council for Mutual Economic Assistance, European Economic Community, Gulf Organization for Industrial Consulting, League of Arab States, Organization of African Unity, Organization for Economic Co-operation and Development.

10. The following non-governmental organizations were represented: Austro-Egyptian Chamber of Commerce, International Confederation of Free Trade Unions, International Council of Women, International Federation of Automatic Control, International Federation of Business and Professional Women, International Organization of Employers, International Organization of Experts, Society of Chemical Industry, Women's International Democratic Federation, World Export Processing Zones Association.

11. The permanent observer of Palestine also participated.

Opening of the session

12. The fifth session of the Board was declared open by the President of the fourth session, R.E. Guyer (Argentina).

Officers of the fifth session

13. In accordance with rule 23 of its rules of procedure, the Board elected by acclamation E. A. AL-NOWAISER (Saudi Arabia) as President; R. WOTAWA (Austria), J. MELAGA (Cameroon), E. SAVOV (Bulgaria) as Vice-Presidents; and F. CUEVAS CANCINO (Mexico) as Rapporteur.

Agenda for the fifth session

14. The Board adopted the following agenda:

1. Opening of the fifth session.
2. Election of officers.
3. Adoption of the agenda.
4. Annual report by the Director-General on UNIDO activities for 1988.
5. UNIDO technical co-operation activities in 1988.
6. Progress report for 1989, including major programmes and activities of UNIDO and follow-up to the fourth session of the Board.
7. Restructuring of world industrial production and redeployment.
8. Mobilization of financial resources for industrial development.
9. The external debt and industrial development.
10. Development and transfer of technology and development of human resources.
11. The co-ordinating role of UNIDO in the United Nations system on industrial development.
12. Report of the Programme and Budget Committee:
 - (a) Scale of assessments;
 - (b) Financial performance report and programme performance report;
 - (c) Programme and budgets, 1990-1991;
 - (d) Working Capital Fund;
 - (e) Financial regulations;
 - (f) Appointment of external auditors.
13. Industrial Development Fund and voluntary contributions.

14. Medium-term plan, 1990-1995.

15. Personnel matters:

- (a) Staff regulations;
- (b) International Civil Service Commission;
- (c) United Nations Joint Staff Pension Fund.

16. Administrative matters: Joint Inspection Unit.

17. Matters related to intergovernmental, non-governmental, governmental and other organizations.

18. Preparatory arrangements for the third session of the General Conference, including the review of its provisional agenda.

19. Recommendation of a candidate for the post of Director-General.

20. Contribution of UNIDO to the preparation of an international development strategy for the fourth United Nations development decade.

21. Conduct of business and rationalization of proceedings.

22. Provisional agenda and date of the sixth session of the Board.

23. Adoption of the report of the fifth session.

24. Closure of the fifth session.

Organization of work

15. The Board adopted a proposal by the President to improve the utilization of available conference-servicing resources (see annex I, decision IDB.5/Dec.1).

16. The Board decided to set up in-session consultations among its members with the aim of facilitating the drafting of decisions and entrusted Vice-President R. WOTAWA (Austria) to chair these consultations.

II. UNIDO ACTIVITIES IN 1988 AND EARLY 1989

17. The Board decided to discuss simultaneously items 4 (Annual Report by the Director-General on UNIDO activities for 1988), 5 (UNIDO technical co-operation activities in 1988) and 6 (Progress report for 1989, including major programmes and activities of UNIDO and follow-up to the fourth session of the Board). The debate on the three subjects is reflected in the summary records IDB.5/SR.2 - IDB.5/SR.5.

A. Annual report by the Director-General on UNIDO activities for 1988 and progress report for 1989, including major programmes and activities of UNIDO and follow-up to the fourth session of the Board

18. The Board had before it the Annual Report of UNIDO, 1988 (IDB.5/10); an addendum to the Report, containing an up-date for the period January to April 1989 (IDB.5/10/Add.1 and Corr.1); proposals by the Director-General for a programme of Consultations for the biennium 1992-1993 (IDB.5/18

and Corr.1); the report on the First Interregional Consultation on the Food-Processing Industry, with Emphasis on Sugar-cane Processing (ID/362); the report on the Regional Consultation on the Phosphatic Fertilizers and Pesticides Industries in Africa (ID/365); a report by the Director-General on Investment Promotion Services (IDB.5/19); a note by the Director-General on the UNIDO programme on the environment (IDB.5/CRP.5); and a summary of the report on the evaluation of the System of Consultations, prepared by the Secretariat (IDB.5/CRP.7).

19. The Board considered draft decisions submitted by the President on the following topics: technical assistance to the South African national liberation movements recognized by the Organization of African Unity (IDB.5/L.1); technical assistance to the Namibian people (IDB.5/L.2); integration of women in industrial development (IDB.5/L.3); economic and technical co-operation among developing countries (IDB.5/L.4); industrialization of the least developed countries (IDB.5/L.5/Rev.1); Industrial Development Decade for Africa (IDB.5/L.20); National Committees for UNIDO (IDB.5/L.6); Investment Promotion Services (IDB.5/L.14); special programmes and activities of UNIDO (IDB.5/L.21); System of Consultations (IDB.5/L.22); evaluation of UNIDO programmes and activities (IDB.5/L.23); and UNIDO technical co-operation activities (IDB.5/L.29). The Board adopted decisions IDB.5/Dec.2 - IDB.5/Dec.12 (see annex I). The Board also endorsed for submission to the United Nations General Assembly at its forty-fourth session the report annexed to document IDB.5/CRP.5 entitled "Achieving sustainable development; UNIDO programme on the environment", took note of the reports of the Consultations held in 1988 (ID/362 and ID/365), and took note of the signing of a "Memorandum of understanding concerning the integration of the United Nations Industrial Development Organization (UNIDO) Field Service within the United Nations Development Programme (UNDP) Field Office", between UNIDO and UNDP in April 1989. For statements made on the latter subject see summary record IDB.5/SR.14, paragraphs 35-36.

B. UNIDO technical co-operation activities in 1988

20. The Board had before it a note by the Secretariat on UNIDO technical co-operation activities in 1988 (IDB.5/28) and a list of technical co-operation projects operational in 1988 (IDB.5/CRP.2). The Board considered a draft decision submitted by the President (IDB.5/L.29) and adopted decision IDB.5/Dec.13 (see annex I).

III. RESTRUCTURING OF WORLD INDUSTRIAL PRODUCTION AND REDEPLOYMENT

21. The Board had before it a progress report by the Director-General on UNIDO activities related to the restructuring of world industrial production and redeployment (IDB.5/15). The debate on the subject is reflected in summary record IDB.5/SR.9, paragraphs 2-47. The Board considered a draft decision submitted by the President (IDB.5/L.37) and adopted decision IDB.5/Dec.14 (see annex I).

IV. MOBILIZATION OF FINANCIAL RESOURCES FOR INDUSTRIAL DEVELOPMENT

22. The Board had before it a progress report by the Director-General on mobilization of financial resources for industrial development (IDB.5/16 - GC.3/3). The debate on the subject is reflected in summary record IDB.5/SR.9, paragraphs 34-40

and 48-64. The Board considered a draft decision submitted by the President (IDB.5/L.41) and adopted decision IDB.5/Dec.15 (see annex I).

V. THE EXTERNAL DEBT AND INDUSTRIAL DEVELOPMENT

23. The Board had before it a progress report by the Director-General on the external debt and industrial development (IDB.5/14 - GC.3/4). The debate on the subject is reflected in summary records IDB.5/SR.9, paragraphs 34-40, 66-107 and IDB.5/SR.10, paragraphs 1-26. The Board considered a draft decision submitted by the President (IDB.5/L.35). A vote was requested by the representative of the United States of America. At the request of the representative of the Philippines, the vote was taken by roll-call. By 46 votes to 1, decision IDB.5/Dec.16 was adopted (see annex I and IDB.5/SR.14, paras. 44-50). For statements made in connection with the adoption of the decision, see summary record IDB.5/SR.14, paragraphs 51-52.

VI. DEVELOPMENT AND TRANSFER OF TECHNOLOGY AND DEVELOPMENT OF HUMAN RESOURCES

24. The Board had before it the Annual Report of UNIDO, 1988 (IDB.5/10, chap. III, paras. 17-29); progress reports submitted by the Director-General on the implementation of the programme on development and transfer of technology (IDB.5/35 - GC.3/6) and on the development of human resources (IDB.5/36 - GC.3/7); and a report by the Director-General containing a comprehensive policy framework for UNIDO operations on human resource development (IDB.5/37 - GC.3/8). The debate on the subject is reflected in summary records IDB.5/SR.9, paragraphs 34-40, IDB.5/SR.10, paragraphs 27-69 and IDB.5/SR.11, paragraphs 1-26. The Board considered two draft decisions submitted by the President (IDB.5/L.31 and L.32) and adopted decisions IDB.5/Dec.17 and IDB.5/Dec.18 (see annex I).

VII. THE CO-ORDINATING ROLE OF UNIDO IN THE UNITED NATIONS SYSTEM ON INDUSTRIAL DEVELOPMENT

25. The Board had before it the Annual Report of UNIDO, 1988 (IDB.5/10, chap. VI, paras. 1-35); a report by the Director-General on mechanisms and means for analysis and monitoring of world economic developments: relevant UNIDO activities (IDB.5/17); a note by the Director-General on operational activities for development: implementation of United Nations General Assembly resolution 42/196 (IDB.5/24); a note on case studies on the functioning of operational activities for development in the United Nations system (IDB.5/24/Add.1 and Corr.1); and a report submitted by the Director-General on the cross-organizational programme analysis of the United Nations system on industrial development (IDB.5/29). The debate on the subject is reflected in summary record IDB.5/SR.11, paragraphs 27-58. The Board considered two draft decisions submitted by the President (IDB.5/L.33 and L.34) and adopted decisions IDB.5/Dec.19 and IDB.5/Dec.20 (see annex I). For statements made in connection with the adoption of decision IDB.5/Dec.20, see summary record IDB.5/SR.14, paragraphs 60-61.

VIII. REPORT OF THE PROGRAMME AND BUDGET COMMITTEE

26. The Board had before it the report of the Programme and Budget Committee on the work of its fifth session (IDB.5/13); a report by the

Director-General on applications of the split-currency system of assessment (IDB.5/8); an executive summary of the report on the mid-term evaluation of the Industrial Development Decade for Africa, prepared by the evaluation team (IDB.5/11), a note by the Secretariat on the Regional Co-operation Programme for the Industrial Recovery of Latin America and the Caribbean (IDB.5/CRP.12) and the documents mentioned in paragraphs 27 to 35 below. The Board decided to discuss simultaneously the report of the Programme and Budget Committee and its sub-items. The debate on the subject as a whole is reflected in summary records IDB.5/SR.6 - IDB.5/SR.8. In addition to the draft decisions mentioned in paragraphs 27-35 below, the Board also considered four draft decisions submitted by the President on a special programme for the industrial development of Asia and the Pacific (IDB.5/L.16 - PBC conclusion 1989/12), emergency industrial rehabilitation assistance (IDB.5/L.17 - PBC conclusion 1989/13), the establishment of a regional co-operation programme for the industrial recovery of Latin America and the Caribbean (IDB.5/L.18 - PBC conclusion 1989/16) and a special programme for industrial development in the Arab countries (IDB.5/L.19) and adopted decisions IDB.5/Dec.23, IDB.5/Dec.24, IDB.5/Dec.25 and IDB.5/Dec.26, respectively (see annex I). For a statement made in connection with the adoption of decision IDB.5/Dec.26, see summary record IDB.5/SR.14, paragraph 82.

A. Operational budget

27. The Board had before it PBC conclusion 1989/4 and a note by the Director-General on the status of the operational budget (IDB.5/CRP.8). The Board considered a draft decision on successor arrangements for agency support costs submitted by the President (IDB.5/L.34) which is reported on in chapter VII above.

B. Organizational and staff structure

28. The Board had before it PBC conclusion 1989/9; a report by the Director-General on the organizational and staff structure of UNIDO (IDB.5/7), the management review of the organizational and staff structure of UNIDO and the comments thereon by the Director-General (IDB.5/9 and Add.1 and Corr.1), a note by the Director-General on organizational and staff structure of UNIDO (IDB.5/33). The Board considered a draft decision submitted by the President (IDB.5/L.36). A roll-call vote was taken, at the request of the representative of Egypt. By 37 votes to 2, with 7 abstentions, the Board adopted decision IDB.5/Dec.21 (see annex I). For statements made in connection with the adoption of the decision, see summary record IDB.5/SR.14, paragraphs 66, 70 and 71.

C. Repayment of the United Nations loan

29. The Board had before it PBC conclusion 1989/10. The Board considered a draft decision submitted by the President (IDB.5/L.15) and adopted decision IDB.5/Dec.22 (see annex I).

D. Scale of assessments

30. The Board had before it PBC conclusions 1989/5 and 1989/6; a note by the Secretariat on scale of assessments for the fiscal years 1990 and 1991 (IDB.5/4); a note by the Secretariat on the status of assessed contributions paid and of advances to the Working Capital Fund (IDB.5/31) and an update

thereto (IDB.5/CRP.6). The Board considered two draft decisions submitted by the President (IDB.5/L.7 and L.9) and adopted decisions IDB.5/Dec.27 and IDB.5/Dec.28 respectively (see annex I). For statements made in connection with the adoption of decision IDB.5/Dec.28, see summary record IDB.5/SR.14, paragraphs 86, 88 and 89.

E. Financial performance report and programme performance report

31. The Board had before it PBC conclusion 1989/3 and an explanatory note by the Director-General on performance targets and programme outputs for the biennium 1988-1989 (IDB.5/38). The Board considered a draft decision submitted by the President (IDB.5/L.10) and adopted decision IDB.5/Dec.29 (see annex I).

F. Programme and budgets, 1990-1991

32. The Board had before it PBC conclusion 1989/11; proposals of the Director-General for the programme and budgets, 1990-1991 (IDB.5/5 and Corr.1); and proposed revisions (IDB.5/5/Add.1, IDB.5/CRP.11 and Corr.1). The Board considered a draft decision submitted by the President (IDB.5/L.8) and adopted decision IDB.5/Dec.30 (see annex I). For statements made in connection with the adoption of the decision, see summary record IDB.5/SR.14, paragraphs 94-99.

G. Working Capital Fund

33. The Board had before it PBC conclusion 1989/7; proposals by the Director-General for the Working Capital Fund for the biennium 1990-1991 (IDB.5/2); a status report of assessed contributions paid and advances to the Working Capital Fund (IDB.5/31, annex II) and an update thereto (IDB.5/CRP.6). The Board considered a draft decision submitted by the President (IDB.5/L.11) and adopted decision IDB.5/Dec.31 (see annex I).

H. Financial regulations

34. The Board had before it PBC conclusion 1989/14; and a report by the Director-General on applications of the split-currency system of assessment (IDB.5/8). The Board considered a draft decision submitted by the President (IDB.5/L.12) and adopted decision IDB.5/Dec.32 (see annex I).

I. Appointment of external auditors

35. The Board had before it PBC conclusion 1989/15. The Board considered a draft decision submitted by the President (IDB.5/L.13) and adopted decision IDB.5/Dec.33 (see annex I).

IX. INDUSTRIAL DEVELOPMENT FUND AND VOLUNTARY CONTRIBUTIONS

36. The Board had before it PBC conclusion 1989/8, and notes by the Director-General on the nature of projects financed from the Fund (IDB.5/3) and on the estimated resource level and proposed programming for 1990-1991 (IDB.5/6). The debate on the subject is reflected in summary record IDB.5/SR.8, paragraphs 39-63. The Board considered a draft decision submitted by the President (IDB.5/L.24) and adopted decision IDB.5/Dec.34 (see annex I).

X. MEDIUM-TERM PLAN, 1990-1995

37. The Board had before it a background note by the Secretariat (IDB.5/39). The debate on the subject is reflected in summary record IDB.5/SR.8, paragraphs 64-79. The Board considered an oral proposal by the President and adopted decision IDB.5/Dec.35 (see annex I).

XI. PERSONNEL MATTERS

38. The Board decided to discuss simultaneously personnel matters and its sub-items (a) to (c). The Board had before it reports by the Director-General on the representation of women in the Secretariat (IDB.5/26) and on the representation of developing countries in the Secretariat (IDB.5/27); a statement of the staff of UNIDO submitted by the Chairman of the fourth Staff Council through the Director-General (IDB.5/40); a list of UNIDO staff as at 31 May 1989 (IDB.5/CRP.4) and the documents mentioned in paragraphs 39 and 41 below. The debate on the subject as a whole is reflected in summary record IDB.5/SR.12, paragraphs 17-52. In addition to the draft decisions mentioned in paragraphs 39-41 below, the Board considered a draft decision on women in the Secretariat submitted by the President (IDB.5/L.25) and adopted decision IDB.5/Dec.36 (see annex I).

A. Staff Regulations

39. The Board had before it proposed amendments to the Staff Regulations and Staff Rules (IDB.5/32) and the report of the Chairman of the informal open-ended working group on the Staff Regulations of UNIDO established by Board decision IDB.2/Dec.22 (IDB.5/CRP.9). The Board considered a draft decision submitted by the President (IDB.5/L.26) and adopted decision IDB.5/Dec.37 (see annex I). For a statement made in connection with the adoption of the decision, see summary record IDB.5/SR.14, paragraph 112.

B. International Civil Service Commission

40. The Board heard and took note of an oral presentation by a representative of the Secretariat (cf. summary records IDB.5/SR.12, paras. 21, 24 and 25; IDB.5/SR.14, paras. 115-116). The Board considered a draft decision submitted by the President (IDB.5/L.27) and, as revised, adopted decision IDB.5/Dec.38 (see annex I).

C. United Nations Joint Staff Pension Fund

41. The Board had before it a report by the Director-General on the United Nations Joint Staff Pension Fund (IDB.5/30 - GC.3/5). The Board considered a draft decision submitted by the President (IDB.5/L.28) and adopted decision IDB.5/Dec.39 (see annex I).

XII. ADMINISTRATIVE MATTERS: JOINT INSPECTION UNIT

42. The Board had before it a note by the Secretariat on the activities of the Joint Inspection Unit in 1988 and early 1989 of relevance to UNIDO (IDB.5/25 and Corr.1, IDB.5/25/Add.1). The Board took note of the documentation and information

provided by the Secretariat (IDB.5/SR.12, paras. 53-56).

XIII. MATTERS RELATED TO INTERGOVERNMENTAL, NON-GOVERNMENTAL, GOVERNMENTAL AND OTHER ORGANIZATIONS

43. The Board had before it two notes by the Director-General on intergovernmental organizations not in the United Nations system (IDB.5/22) and on applications from non-governmental organizations for consultative status (IDB.5/23). The debate on the subject is reflected in summary record IDB.5/SR.12, paragraphs 57-64. The Board considered an oral proposal by the President and adopted decisions IDB.5/Dec.40 and IDB.5/Dec.41 (see annex I).

XIV. PREPARATORY ARRANGEMENTS FOR THE THIRD SESSION OF THE GENERAL CONFERENCE, INCLUDING THE REVIEW OF ITS PROVISIONAL AGENDA

44. The Board had before it a note by the Secretariat (IDB.5/34). The debate on the subject is reflected in summary record IDB.5/SR.13, paragraphs 1-10. The Board considered a draft decision submitted by the President (IDB.5/L.40) and adopted decision IDB.5/Dec.42 (see annex I).

XV. RECOMMENDATION OF A CANDIDATE FOR THE POST OF DIRECTOR-GENERAL

45. The Board had before it two notes by the Secretariat on recommendation of a candidate for the post of Director-General (IDB.5/20) and on a draft contract establishing terms and conditions of appointment of the Director-General (IDB.5/CRP.10). In accordance with rule 61 of its rules of procedure the Board considered in a private meeting the recommendation of a candidate for the post of Director-General and adopted decision IDB.5/Dec.43 for submission to the General Conference at its third session (see annex I). The Board also adopted decision IDB.5/Dec.44 (see annex I).

XVI. CONTRIBUTION OF UNIDO TO THE PREPARATION OF AN INTERNATIONAL DEVELOPMENT STRATEGY FOR THE FOURTH UNITED NATIONS DEVELOPMENT DECADE

46. The Board had before it a note by the Director-General (IDB.5/21). The debate on the subject is reflected in summary record IDB.5/SR.12, paragraphs 1-16. The Board considered a draft decision submitted by the President (IDB.5/L.39) and adopted decision IDB.5/Dec.45 (see annex I).

XVII. CONDUCT OF BUSINESS AND RATIONALIZATION OF PROCEEDINGS

47. The Board had before it the report by the Chairman of the inter-sessional open-ended working group on conduct of business and rationalization of proceedings of the Industrial Development Board (IDB.5/CRP.1). The debate on the subject is reflected in summary record IDB.5/SR.6, paragraphs 1-41. The Board considered a draft decision submitted by the Chairman of the working group (IDB.5/CRP.1, annex II) with proposed amendments and adopted decision IDB.5/Dec.46 (see annex I). For statements made in connection with the adoption of the decision, see summary record IDB.5/SR.6, paragraphs 40 and 41.

XVIII. PROVISIONAL AGENDA AND DATE OF THE
SIXTH SESSION OF THE BOARD

48. The Board had before it a note by the Director-General on the provisional agenda and date of the sixth session of the Board (IDB.5/CRP.13). The debate on the subject is reflected in summary record IDB.5/SR.14, paragraphs 1-7. The Board considered a draft decision submitted by the President (IDB.5/L.40) and an oral proposal also by the President, and adopted decisions IDB.5/Dec.47 and IDB.5/Dec.48 (see annex I).

XIX. ADOPTION OF THE REPORT OF THE FIFTH SESSION

49. The Board considered the draft report (IDB.5/L.30) and adopted the report as a whole, on the understanding that the Rapporteur would be entrusted with the task of finalizing the report. For statements made in connection with the adoption of the report, see summary record IDB.5/SR.14, paragraphs 126 and 127.

50. On 6 July 1989, the Board closed its fifth session.

Annex I

DECISIONS ADOPTED BY THE BOARD AT ITS FIFTH SESSION*

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IDB.5/Dec.21 <u>b/</u> Organizational and staff structure of UNIDO (IDB.5/SR.14, paras. 63-71)	17
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* All decisions were adopted by consensus except for decisions IDB.5/Dec.16 and 21 (see footnotes a/ and b/ below). Discussions related to the adoption of the decisions, including details of voting, are reflected in the summary records cited in the present contents.

a/ Decision IDB.5/16 was adopted by a roll-call vote of 46-1-0.

b/ Decision IDB.5/21 was adopted by a roll-call vote of 37-2-7.

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IDB.5/Dec.47 Provisional agendas for the sixth and seventh sessions and date of the sixth session of the Board (IDB.5/SR.14, paras. 1-4)	25
IDB.5/Dec.48 Provisional agenda and date of the third special session of the Industrial Development Board (IDB.5/SR.14, paras. 5-7)	25

IDB.5/Dec.1 IMPROVED UTILIZATION OF AVAILABLE
CONFERENCE-SERVICING RESOURCES

The Industrial Development Board, with the aim of utilizing the available conference-servicing resources to the maximum extent possible, decided to suspend with immediate effect rule 32 of its rules of procedure relating to the quorum, for the meetings of its fifth session only and provided no substantive decisions were taken at those meetings.

1st plenary meeting
27 June 1989

IDB.5/Dec.2 TECHNICAL ASSISTANCE TO THE SOUTH
AFRICAN NATIONAL LIBERATION
MOVEMENTS RECOGNIZED BY THE
ORGANIZATION OF AFRICAN UNITY

The Industrial Development Board:

(a) Recalled General Conference resolution GC.2/Res.8 and Industrial Development Board decision IDB.4/Dec.18 on technical assistance to the South African national liberation movements recognized by the Organization of African Unity (OAU);

(b) Took note of the report of the Director-General on technical assistance to the South African national liberation movements recognized by OAU contained in chapter II of document IDB.5/10/Add.1;

(c) Requested UNIDO to increase its technical assistance to the South African national liberation movements recognized by OAU for the establishment and strengthening of small-scale industries and human resource development;

(d) Requested the Director-General to submit to the General Conference at its third session a progress report on UNIDO technical assistance to the South African national liberation movements recognized by OAU.

14th plenary meeting
6 July 1989

IDB.5/Dec.3 TECHNICAL ASSISTANCE TO THE
NAMIBIAN PEOPLE

The Industrial Development Board:

(a) Recalled General Conference resolution GC.2/Res.6 and Industrial Development Board decision IDB.4/Dec.16 on technical assistance to the Namibian people;

(b) Took note of the report of the Director-General on assistance to the Namibian people contained in chapter I of document IDB.5/10/Add.1;

(c) Requested the Director-General to continue to strengthen UNIDO technical assistance to the Namibian people taking into account the recent developments;

(d) Requested the Director-General to submit a progress report to the General Conference at its third session on UNIDO technical assistance to the Namibian people.

14th plenary meeting
6 July 1989

IDB.5/Dec.4 INTEGRATION OF WOMEN IN
INDUSTRIAL DEVELOPMENT

The Industrial Development Board:

(a) Took note of documents IDB.5/10 (chap. IV, paras. 24-27) and IDB.5/10/Add.1 (chap. X);

(b) Also noted with appreciation the continuing efforts of the Director-General to promote the integration of women in industrial development, particularly the contribution of UNIDO to the "World survey on the role of women in development", as well as the initiation of the programme to attach women-in-development specialists to general projects;

(c) Requested the Director-General to continue to take measures to ensure the consideration of the interests of women in the identification, formulation and implementation of the activities of UNIDO in the priority sectors stipulated in previous decisions, particularly decision IDB.4/Dec.24;

(d) Called upon the Director-General to continue his efforts to increase the impact of the work of the Unit for the Integration of Women into Industrial Development by strengthening it;

(e) Requested the Director-General to continue to include the issue in his annual and progress reports to the Board at its subsequent sessions.

14th plenary meeting
6 July 1989

IDB.5/Dec.5 ECONOMIC AND TECHNICAL
CO-OPERATION AMONG DEVELOPING
COUNTRIES

The Industrial Development Board:

(a) Recalled General Conference resolution GC.2/Res.1, in particular paragraph 1, which reiterates the high priority that should be accorded to economic and technical co-operation among developing countries (ECDC/TCDC) in the activities and programmes of UNIDO;

(b) Took note of the reports and proposals of the Director-General on ECDC/TCDC contained in the Annual Report of UNIDO 1988 (IDB.5/10, chap. IV, paras. 14-23) and its update (IDB.5/10/Add.1, chap. IX, paras. 57-67);

(c) Recalled decision IDB.4/Dec.21 on development of human resources and technological capabilities for industrial development;

(d) Encouraged Governments of developing countries and relevant regional and subregional institutions and economic groupings to allocate, to the extent possible, additional resources for the promotion of South-South co-operation in the industrial field;

(e) Appealed to donor countries, financial institutions and relevant international organizations to lend their full support to developing countries, subregional and regional institutions and economic groupings with a view to facilitating ECDC/TCDC arrangements in the industrial field;

(f) Invited donor countries and funding agencies to increase their financial support to the

ECDC/TCDC activities of UNIDO, including the organization of ministerial solidarity and round-table meetings;

(g) Requested the Director-General to identify opportunities for industrial co-operation among developing countries, especially with regard to the production of factor inputs, including spare parts, components and accessories, as well as facilities and capacities that exist in the developing countries for industrial co-operation, especially in the areas of rehabilitation, training, small- and medium-scale industries, development and transfer of technology and industrial financing;

(h) Further requested the Director-General to increase the use of experts, services and equipment from developing countries in the technical co-operation projects of UNIDO and to expedite the implementation of decision IDB.4/Dec.15 that the share of developing countries in the total contracts value and equipment purchases by the Organization should not be less than 25 per cent;

(i) Also requested the Director-General to report on paragraphs (g) and (h) of the present decision both in the Annual Report for 1989 and in the progress report on major programmes and activities of UNIDO for 1990.

14th plenary meeting
6 July 1989

IDB.5/Dec.6 INDUSTRIALIZATION OF THE LEAST
DEVELOPED COUNTRIES

The Industrial Development Board:

(a) Recalled General Conference resolution GC.2/Res.9;

(b) Noted with deep concern the lack of progress in the industrialization of the least developed countries during the 1980s and the adverse impact of global economic difficulties on those countries;

(c) Took note of the reports of the Director-General on the industrialization of the least developed countries contained in the Annual Report of UNIDO, 1988 (IDB.5/10, chap. IV, paras. 8-13) and its update (IDB.5/10/Add.1, chap. VIII);

(d) Called upon UNIDO to intensify its technical assistance to the least developed countries in their industrialization efforts and to continue to accord high priority to them, including the appointment of UNIDO Country Directors (UCDs) in those countries;

(e) Requested the Director-General to continue to accord highest priority to the least developed countries in the technical co-operation and all other programmes of the Organization, including, in particular, the use of funds from the Special Industrial Services programme, the Industrial Development Fund and other resources available to UNIDO;

(f) Requested the Director-General to establish, within available resources, an arrangement in the UNIDO Secretariat for enabling it to take, at the request of and in consultation with the least developed country concerned, immediate and effective steps for industrial rehabilitation and

reconstruction necessary in the wake of natural disasters visiting the said least developed country, bearing in mind particularly the role of Special Industrial Services projects;

(g) Requested the Director-General, while preparing the UNIDO contribution to the preparation for the international development strategy for the fourth United Nations development decade, to take into account the particular situation, features and resource endowments of the least developed countries;

(h) Urged donor countries to increase their financial contributions, *inter alia*, to the Industrial Development Fund for technical assistance to the least developed countries in the field of industrial development;

(i) Requested the Director-General to take the necessary measures to ensure the active participation of UNIDO in the relevant activities of the preparatory work for the Second United Nations Conference on the Least Developed Countries, including the development of a special strategy for the industrialization of the least developed countries in the 1990s;

(j) Requested the Director-General to report on the implementation of the present decision and UNIDO activities on industrialization of the least developed countries, in the Annual Report for 1989 and the progress report on the major programmes and activities of UNIDO for 1990.

14th plenary meeting
6 July 1989

IDB.5/Dec.7 INDUSTRIAL DEVELOPMENT DECADE FOR
AFRICA

The Industrial Development Board:

Recalling decision IDB.4/Dec.5 on the Industrial Development Decade for Africa (IDDA), which, *inter alia*, endorses PBC conclusion 1988/11 that requests the inclusion of a special action programme for Africa, including the possibility of a second IDDA in the proposed programme and budgets for the biennium 1990-1991,

Taking note of the report on the independent mid-term evaluation of the Industrial Development Decade for Africa (IDDA) and the proclamation of the second IDDA (CAMI.9/20/Add.1), especially the endorsement by the evaluation team of the proposal for a second IDDA and the suggestion of the team to improve the planning, implementation and follow up of a programme for the second IDDA,

Taking further note of resolution Res.2 (IX), paragraph 8, of the ninth meeting of the Conference of African Ministers of Industry that established a working group of governmental experts from relevant African and United Nations organizations and institutions to undertake a review and preparation of the preliminary programme for a second IDDA, taking full account of the timetable approved by the Conference,

(a) Recommended to the General Conference at its third session to approve a second Industrial Development Decade for Africa (1991-2000);

(b) Also recommended to the General Conference at its third session to request the General Assembly of the United Nations to proclaim, during its

forty-fourth session, a second Industrial Development Decade for Africa (1991-2000) for the purpose of accelerating, through the programmes and activities of other relevant United Nations organs and agencies, the industrialization of Africa that was initiated during the first Decade;

(c) Further recommended that the General Conference at its third session take all the necessary measures for the formulation and implementation of a programme for a second IDDA;

(d) Endorsed the allocation, in the proposed programme and budgets for the biennium 1990-1991, of a sum of \$8.6 million for the Special Programme for Africa and recommended to the General Conference to earmark this sum for the proposed second IDDA;

(e) Requested the Director-General of UNIDO, in co-operation with the Executive Secretary of the Economic Commission for Africa and the Secretary-General of the Organization of African Unity, and also the international organizations and the African regional and subregional organizations concerned, to provide the necessary assistance to the African countries for the preparation and implementation of their programmes and activities for the proposed second IDDA, including the organization of two meetings of the working group of governmental experts and of subregional meeting for this purpose;

(f) Further requested the Director-General to strengthen and rationalize, within the UNIDO Secretariat, the mechanism for the co-ordination, monitoring and evaluation of the implementation of a programme for a second IDDA, with a view to remedying some of the shortcomings of the first IDDA pointed out in the mid-term evaluation report.

14th plenary meeting
6 July 1989

IDB.5/Dec.8 NATIONAL COMMITTEES FOR UNIDO

The Industrial Development Board:

(a) Recalled the recommendation of the International Symposium on Industrial Development held at Athens in 1967 on the establishment of National Committees for UNIDO; a/

(b) Invited those Member States that have not yet established a National Committee for UNIDO, to consider doing so;

(c) Requested the Director-General to strengthen the co-operation and co-ordination of the Organization with the National Committees.

14th plenary meeting
6 July 1989

IDB.5/Dec.9 INVESTMENT PROMOTION SERVICES

The Industrial Development Board:

(a) Took note of IDB.5/19 on the Investment Promotion Activities;

(b) Stressed the importance it attached to UNIDO investment promotion activities, particularly as a means of mobilizing financial resources for industrial development;

a/ ID/11, para. 73.

(c) Requested the Director-General, in carrying out the evaluation of the investment promotion activities, to develop a mechanism of follow-up of these activities within UNIDO;

(d) Further requested the Director-General to submit to the General Conference at its third session a revised proposal on the guidelines for the Investment Promotion Services, as outlined in chapter II of IDB.5/19, taking into account the views expressed at the fifth session of the Board and additional comments received from Member States.

14th plenary meeting
6 July 1989

IDB.5/Dec.10 SPECIAL PROGRAMMES AND ACTIVITIES OF UNIDO

The Industrial Development Board:

(a) Noted with interest the increasing share of special programmes and activities in the total of UNIDO technical co-operation activities;

(b) Requested the Director-General to report to the Board at its sixth session on the development objectives, expected and achieved results as well as on the stage of implementation of the special programmes and activities financed by special trust funds.

14th plenary meeting
6 July 1989

IDB.5/Dec.11 SYSTEM OF CONSULTATIONS

The Industrial Development Board:

(a) Noted with appreciation the conclusions and recommendations of the report on the evaluation of the System of Consultations, as summarized in document IDB.5/CRP.7;

(b) Decided, in the light of this summary report, to defer approval of the proposed programme of consultations for the biennium 1992-1993 until 1990;

(c) Requested the Director-General to submit his comments on the evaluation of the System of Consultations to the General Conference at its third session and report on the proposed implementation thereof;

(d) Also requested the Director-General to submit to the General Conference at its third session a summary of the views expressed by Member States on the matter during the fifth session of the Board as well as any additional comments received from Member States.

14th plenary meeting
6 July 1989

IDB.5/Dec.12 EVALUATION OF UNIDO PROGRAMMES AND ACTIVITIES

The Industrial Development Board:

(a) Recalled conclusion 1989/4, paragraph (j) of the Programme and Budget Committee, which agreed on the important role of systematic and long-term scheduled in-depth reviews of UNIDO Headquarters and field programmes as a source of feedback to the decision-making process of the Organization, and

recommended to the Board that it ensure that further action is taken to that effect during the 1990-1991 biennium;

(b) Took note with appreciation of the report on the evaluation of the System of Consultations as a first in-depth programme evaluation to be carried out by the evaluation staff of the Office of the Director-General;

(c) Requested the Director-General to undertake further in-depth evaluations of the important activities of the Organization, giving priority in particular to:

- Development of human resources;
- Economic co-operation among developing countries, *inter alia*, solidarity meetings;
- The industrial investment activities of UNIDO, namely (i) investment project identification and preparation and (ii) investment promotion projects including the Investment Promotion Services;
- Development and transfer of technology;
- Special trust fund projects;

(d) Requested the Director-General to report to the Board at its sixth session on the implementation of the present decision.

14th plenary meeting
6 July 1989

IDB.5/Dec.13 UNIDO TECHNICAL CO-OPERATION
ACTIVITIES

The Industrial Development Board:

(a) Took note of the Annual Report of UNIDO, 1988 (IDB.5/10), a note on UNIDO technical co-operation activities in 1988 (IDB.5/28) and a list of technical co-operation projects operational in 1988 (IDB.5/CRP.2);

(b) Noted with concern that the percentage of expenditure incurred on project personnel in the execution of technical co-operation projects in some of the developing countries is relatively high;

(c) Stressed that UNIDO accord greater importance to quality and effectiveness of projects, particularly those that would have the strongest impact on the industrialization efforts of developing countries;

(d) Urged the Director-General to further strengthen the co-ordination of UNIDO with other agencies in the implementation of technical co-operation programmes, so that scarce resources can be utilized more prudently;

(e) Requested the Director-General to report to the Board at its sixth session on the technical co-operation activities of the Organization.

14th plenary meeting
6 July 1989

IDB.5/Dec.14 RESTRUCTURING OF WORLD INDUSTRIAL
PRODUCTION AND REDEPLOYMENT

The Industrial Development Board:

(a) Recalled General Conference resolution GC.2/Res.10 on mobilization of financial resources for industrial development and the role of UNIDO in promoting industrial development and international co-operation;

(b) Took note of the report of the Director-General on UNIDO activities related to the restructuring of world industrial production and redeployment (IDB.5/15);

(c) Called upon the Director-General to continue to strengthen all available instruments at the disposal of UNIDO, particularly investment promotion, mobilization of financial resources, transfer of technology, human resource development and follow-up action on Consultations, to contribute to a rapid improvement in the share of developing countries in world industrial output;

(d) Requested the Director-General to:

- (i) Assist developing countries to analyse their ailing industrial units, particularly in the agro-industrial sector, with a view to determining global rehabilitation programmes of potentially viable industries with particular emphasis on small- and medium-scale enterprises, commercialization, the role of the private sector and research-development;
- (ii) Call upon the Special Advisory Group to the Director-General to identify large-, small- and medium-scale industries that have the potential to be relocated in developing countries within a specific time frame;
- (iii) Act as a catalyst to forge greater linkages, dialogues and contacts between the national chambers of commerce and industry of interested developed and developing countries in respect of industrial co-operation;
- (iv) Co-sponsor seminars on investment potential and industrial co-operation in developing countries to forge greater industrial linkages between North and South;
- (v) Undertake specific investment studies on the prospects of South-South industrial ventures and other forms of industrial co-operation;
- (vi) Identify areas or industry sectors where redeployment and restructuring look more feasible and necessary;

(e) Appealed to appropriate international organizations and to bilateral and multilateral financing institutions to intensify and harmonize their activities, as well as technical and financial assistance given to developing countries for the formulation and execution of their recovery and industrial development programmes;

(f) Requested the Director-General to present to the Board at its seventh session, a report on this issue, taking into consideration observations made by Member States of UNIDO at the present session of the Board.

14th plenary meeting
6 July 1989

IDB.5/Dec.15 MOBILIZATION OF FINANCIAL
RESOURCES FOR INDUSTRIAL
DEVELOPMENT

The Industrial Development Board:

(a) Took note of the progress report of the Director-General on the mobilization of financial resources for industrial development (IDB.5/16 - GC.3/3);

(b) Requested the Director-General:

(i) To continue the implementation of measures recommended in General Conference resolution GC.2/Res.10;

(ii) To ensure that in planning, formulating and implementing UNIDO activities related to the mobilization of financial resources, these activities are in conformity with the priorities of developing countries as set out in the draft medium-term plan, 1990-1995, and to develop a mechanism for the monitoring and the evaluation of these activities within the Secretariat;

(iii) To present a report on this issue to the General Conference at its third session.

14th plenary meeting
6 July 1989

IDB.5/Dec.16 EXTERNAL DEBT AND INDUSTRIAL
DEVELOPMENT

The Industrial Development Board:

(a) Recalled General Conference resolution GC.2/Res.11, in particular paragraphs (a) and (b);

(b) Recalled, likewise, Board decision IDB.4/Dec.47, especially paragraphs (c) and (d);

(c) Noted with great concern that the burden of the external debt of the developing countries and the severe effects of the external debt servicing on their economies constitute serious obstacles to the industrial development of these countries;

(d) Noted with appreciation the decision of some developed countries to write off the external debts of some developing countries, bearing in mind the impact of external debt on the industrial development of these countries and appeals to other developed States to follow this gesture as much as possible;

(e) Noted the increased role of the international financial institutions in the search for a solution to the debt problem of the developing countries through the reduction of the debt burden and the granting of new loans;

(f) Invited developed countries and multilateral financial institutions to continue to provide financial assistance for strengthening the industrial sector in developing countries, particularly the least developed countries, with a view to increasing the contribution of the industrial sector to the reduction of the debt burden;

(g) Requested the Director-General to ensure that the technical co-operation activities of UNIDO take into consideration the need to alleviate the debt burden of developing countries, particularly in matters related to investment, negotiation of contracts and financing of industrial projects;

(h) Took note of document IDB.5/14 - GC.3/4 and requested the Director-General to update that document, in the light of the recent evolution on the matter, including a consolidated report of the measures proposed by the Secretariat aimed at alleviating the adverse effects of the external debt on the industrial development of the developing countries, in order to submit it to the consideration of the General Conference at its third session;

(i) Further requested the Director-General to present, within the mandate of UNIDO, to the General Conference at its third session a study of the effects of the external debt and the external debt servicing on the industrial development of the developing countries.

14th plenary meeting
6 July 1989

IDB.5/Dec.17 DEVELOPMENT AND TRANSFER OF
TECHNOLOGY AND DEVELOPMENT OF
HUMAN RESOURCES

The Industrial Development Board:

(a) Took note of the reports of the Director-General on the development and transfer of technology and the development of human resources (IDB.5/35 - GC.3/6; IDB.5/36 - GC.3/7);

(b) Requested the Director-General to continue to implement the programme contained in document IDB.3/26 and approved by the General Conference in its resolution GC.2/Res.4;

(c) Appealed to developed countries and relevant international organizations to intensify their technical assistance to developing countries, particularly to the least developed among them, in the areas of development and transfer of technology and the development of human resources;

(d) Requested the Director-General to present to the Board, at its seventh session, a report on these issues.

14th plenary meeting
6 July 1989

IDB.5/Dec.18 DEVELOPMENT OF HUMAN RESOURCES

The Industrial Development Board recommended to the General Conference at its third session the adoption of the following draft decision:

"The General Conference:

"(a) Takes note with appreciation of the comprehensive policy framework on human resources development for the period 1992-1997, contained in document IDB.5/37 - GC.3/8 submitted by the Director-General of UNIDO in implementation of resolution GC.2/Res.4;

"(b) Requests the Director-General:

- (i) To continue to accord special priority to the human resources development activities of UNIDO;
- (ii) To strengthen a co-ordinated and comprehensive approach of UNIDO in this field;
- (iii) To take this policy framework into account in preparing the programme and budgets for the biennium 1992-1993 and the budgets to come;
- (iv) To submit to the Board at an appropriate time an in-depth evaluation of UNIDO activities in the field of human resources development;
- (v) To report regularly in the annual report of UNIDO on the implementation of the policy framework for the period 1992-1997;
- (vi) To intensify, on the basis of the policy framework, co-operation with other competent organizations in the United Nations system;
- (vii) To transmit this policy framework to the Secretary-General of the United Nations, in accordance with resolution 1987/81 of the Economic and Social Council."

14th plenary meeting
6 July 1989

IDB.5/Dec.19 THE CO-ORDINATING ROLE OF UNIDO
IN THE UNITED NATIONS SYSTEM ON
INDUSTRIAL DEVELOPMENT

The Industrial Development Board:

(a) Took note of the report by the Director-General on the co-ordinating role of UNIDO in the United Nations system on industrial development (IDB.5/17);

(b) Also took note of the report on the cross-organizational programme analysis of the United Nations system on industrial development (IDB.5/29);

(c) Further took note of the reports by the Director-General concerning the implementation of United Nations General Assembly resolution 42/196 on operational activities for development (IDB.5/24 and Add.1 and Corr.1);

(d) Endorsed the Director-General's recommendation to submit the report contained in document IDB.5/17 to the General Conference at its third session, in compliance with Board decision IDB.4/Dec.22;

(e) Broadly agreed with the views contained in chapter II of document IDB.5/24/Add.1 concerning the findings of the case studies on the functioning of operational activities for development in the United Nations system;

(f) Requested the Director-General to transmit the report on UNIDO's activities as contained in document IDB.5/17 on mechanisms and means for analysis and monitoring of world economic developments to the Secretary-General of the United Nations;

(g) Invited the Director-General to continue to co-operate with the Secretary-General of the United Nations as requested and as within the mandate of UNIDO on the mechanisms and means currently available within the United Nations system for the early identification, analysis and monitoring of world economic developments;

(h) Requested the Director-General to submit a further progress report on the cross-organizational programme analysis of the United Nations system on industrial development to the Board at its sixth regular session;

(i) Requested the Director-General to transmit the views contained in chapter II of document IDB.5/24/Add.1 concerning the findings of the case studies on the functioning of operational activities for development in the United Nations system to the United Nations Director-General for Development and International Economic Co-operation as the contribution of the Board to the debate on the issues covered by the case studies.

14th plenary meeting
6 July 1989

IDB.5/Dec.20 SUCCESSOR ARRANGEMENTS FOR AGENCY
SUPPORT COSTS

The Industrial Development Board:

(a) Noted that the current arrangements under which the United Nations Development Programme (UNDP) recompenses the executing agencies for project support costs would come to an end in 1991, and that successor arrangements were to be decided upon by the Governing Council of UNDP;

(b) Noted also that an expert group had been charged by the Governing Council of UNDP to report in October 1989 on options for successor arrangements;

(c) Requested the Director-General to continue to participate fully in the work of the Task Force that has been established by the Consultative Committee on Substantive Questions (Operational Activities) (CCSQ (OPS)) to examine the issues raised in the terms of reference of the expert group;

(d) Further requested the Director-General to report to Member States from time to time on developments in the consideration of this subject;

(e) Decided to place the matter on the agenda of the General Conference at its third session.

14th plenary meeting
6 July 1989

IDB.5/Dec.21 ORGANIZATIONAL AND STAFF
STRUCTURE OF UNIDO

The Industrial Development Board:

(a) Took note of the report of the Director-General (IDB.5/7) on action taken to rationalize the organizational structure of UNIDO in compliance with General Conference decision GC.2/Dec.22, subparagraphs (g) and (h);

(b) Took note with appreciation of the findings and recommendations of the Director-General on the management review of the organizational and staff structure of UNIDO (IDB.5/9/Add.1 and Corr.1 and IDB.5/33), as well as of the management review itself (IDB.5/9), and approved the Director-General's timetable for the implementation of recommendations of Part A of paragraph 12 of document IDB.5/9/Add.1 without financial implications, especially those concerning the establishment of a central office for strategy, policy and planning;

(c) Took further note of the recommendations of the Director-General contained in Part B of paragraph 12 of document IDB.5/9/Add.1 and Corr.1 and his view as expressed in Part C of the same document;

(d) Further noted with appreciation that, at the request of the President of the fourth session of the Board, the Director-General had recently initiated an informal exchange of views and study of options for the long-term reform process of the Organization as suggested in paragraph 12 of document IDB.5/9/Add.1 and Corr.1;

(e) Requested the Director-General to submit, as appropriate, to the General Conference at its third session his revised proposal taking into account the views expressed by Member States at the present session of the Board.

14th plenary meeting
6 July 1989

IDB.5/Dec.22 REPAYMENT OF THE UNITED NATIONS
LOAN

The Industrial Development Board:

(a) Took note of the information provided by the Director-General to the Programme and Budget Committee concerning his negotiations with the United Nations on the repayment of the loan of \$16 million made by the United Nations to UNIDO in 1986 (PBC.5/6);

(b) Agreed to the following modality for the repayment of the loan:

- (i) A minimum annual payment, amounting to \$1 million, will be made, starting in 1990. This annual payment will be made on 31 July;
- (ii) Additional payments will become due whenever the level of unpaid regular budget assessed contributions to UNIDO fall below an amount equal to the sum of the UNIDO Working Capital Fund (currently \$9 million) and the unpaid balance of the United Nations loan to UNIDO;

(iii) The additional payments referred to in paragraph (ii) above shall equal (to the nearest \$100,000) the amount by which the sum of the UNIDO Working Capital Fund and the balance of the United Nations loan exceeds the unpaid balance of assessed regular budget contributions to UNIDO, but shall not be greater than the balance of the United Nations loan;

(iv) The additional payments shall be made in the month following the month in which they become due;

(c) Took note of the agreement that UNIDO would provide an annual financial report to the Advisory Committee for Administrative and Budgetary Questions (ACABQ), at its fall session, so that ACABQ might review and submit recommendations on the question of accelerating UNIDO's loan repayment schedule;

(d) Requested the Director-General to retain:

(i) The unutilized balance, if any, in the 1988-1989 appropriations for use as a first charge on payment of the United Nations loan in 1990; and

(ii) The unutilized balance, if any, in the 1988-1989 outstanding obligations remaining at 31 December 1989 for payment of the United Nations loan in 1991.

14th plenary meeting
6 July 1989

IDB.5/Dec.23 SPECIAL PROGRAMME FOR THE
INDUSTRIAL DEVELOPMENT OF ASIA
AND THE PACIFIC

The Industrial Development Board:

(a) Noted the fact that over half the population of the Member States of UNIDO reside in Asia and the Pacific, and that as many as 13 least developed countries form part of the region;

(b) Observed with concern the conditions of acute poverty afflicting many countries of the region due to lack of, and uneven, industrial growth;

(c) Decided to establish a special programme for Asia and the Pacific, with its respective regional and subregional projects, geared to a rapid industrial growth of the developing countries of the region with special emphasis on the least developed countries, taking fully into account available natural and manpower resources based on the strengthening of existing programmes in UNIDO. The aim of the programme would be to facilitate the process of development of indigenous and relevant technologies wherever possible and to assist, where this is not possible, in organizing the transfer of technologies for the development of industries in the region;

(d) Proposed the establishment of a special account within the Industrial Development Fund (IDF) for the above purpose and for the financing of technical co-operation projects and programmes for the industrial development of the least developed countries of the region;

(e) Also decided to set up a suitable mechanism from available resources within the regular budget for the development and monitoring of the special programme for the industrial development of Asia and the Pacific;

(f) Requested the Director-General, in implementing the programme of work contained in the regular budget for 1990-1991, to take into account the preparatory phase of this special programme;

(g) Urged Member States to support the programme through voluntary contributions within the IDB, trust funds and other sources of funds.

14th plenary meeting
6 July 1989

IDB.5/Dec.24 EMERGENCY INDUSTRIAL
REHABILITATION ASSISTANCE

The Industrial Development Board:

(a) Expressed concern that countries often suffer natural disasters that seriously affect their industries;

(b) Recalled decisions IDB.4/Dec.13 and IDB.4/Dec.14 in respect of emergency assistance to the Sudan and Bangladesh;

(c) Took note of the existing infrastructure and ability of UNIDO to provide rehabilitation assistance, and the role that UNIDO had already played in the industrial rehabilitation of the disaster-stricken areas;

(d) Requested the Director-General to continue to implement appropriate assistance measures, in consultation with the respective Governments, towards the emergency industrial rehabilitation of those countries;

(e) Appealed to donor countries to make generous contributions for such emergency industrial rehabilitation.

14th plenary meeting
6 July 1989

IDB.5/Dec.25 REGIONAL CO-OPERATION PROGRAMME
FOR THE INDUSTRIAL RECOVERY OF
LATIN AMERICA AND THE CARIBBEAN

The Industrial Development Board:

(a) Recalled General Conference resolution GC.2/Res.1 on the strengthening of economic and technical co-operation among developing countries (ECDC/TCDC), in particular operative paragraph 2;

(b) Further recalled General Conference resolution GC.2/Res.11 and Industrial Development Board decision IDB.4/Dec.47 both on the external debt and industrial development;

(c) Decided to establish a regional co-operation programme for the industrial recovery of Latin America and the Caribbean, with its respective regional and subregional components, based on the strengthening of existing programmes of UNIDO and on additional priority programmes to be agreed upon between Member States of the region and the Organization, covering inter alia the following areas:

- Biotechnology;
- Capital goods;
- Electronics;
- New materials;
- Data processing;
- Human resources;
- Agro-industry.

The preparatory phase of the Regional Co-operation Programme for Latin America and the Caribbean would be financed out of available regular budget resources to initiate operational activities to be supported by financial resources from the Industrial Development Fund, trust funds and other sources of funds;

(d) Further urged the Director-General to set up a suitable administrative mechanism from available resources, mainly from the regular budget, in order to develop an operational regional programme as described above and to facilitate the active participation of the countries in the region;

(e) Requested the Secretariat to immediately begin the groundwork for the Regional Co-operation Programme for Latin America and the Caribbean, including the approval of the necessary preparatory assistance activities, and to submit to the General Conference at its third session a progress report on the implementation of this Programme.

14th plenary meeting
6 July 1989

IDB.5/Dec.26 SPECIAL PROGRAMME FOR INDUSTRIAL
DEVELOPMENT IN THE ARAB COUNTRIES

The Industrial Development Board:

Recalling General Conference resolution GC.2/Res.1, in particular paragraph 2, on the strengthening of economic and technical co-operation among developing countries;

Observing the slow and very uneven industrial growth in the Arab countries, especially in the least developed Arab countries;

Realizing the need for the Arab countries to develop their human, financial and natural resources, and to direct them towards the achievement of industrial development objectives;

Appreciating the importance of strengthening the relations between UNIDO and specialized Arab organizations, in particular the Arab Industrial Development Organization, given the role they play in catalyzing, promoting and accelerating industrial development in the Arab countries;

(a) Decided:

(i) To establish a special programme designed to promote industrial development in the Arab countries, with special emphasis on regional priority subsectors and on the least developed Arab countries, and to strengthen existing programmes of UNIDO in the Arab region;

(ii) To set up a suitable mechanism, in co-ordination with existing programmes, from available resources for the preparation and implementation of the Special Programme for Industrial Development in the Arab Countries;

- (iii) That the Special Programme would be financed out of available resources to initiate operational activities supported by financial resources from the Industrial Development Fund, trust funds and other sources of funds;
- (iv) That the establishment of priorities for the Special Programme should be undertaken in consultation with the Arab countries and the Arab Industrial Development Organization;

(b) Urged the Member States of UNIDO and the international institutions concerned with industrial development to support the Special Programme;

(c) Requested the Director-General to submit a report on the implementation of the Special Programme to the Board at its sixth regular session.

14th plenary meeting
6 July 1989

IDB.5/Dec.27 SCALE OF ASSESSMENTS - FINANCIAL SITUATION

The Industrial Development Board, having reviewed the status report of assessed contributions paid and of advances to the Working Capital Fund (IDB.5/31), conclusion 1989/6 of the Programme and Budget Committee and the revised appropriations for the biennium 1988-1989 contained in annex IV of document PBC.5/11, approved the proposal of the Director-General to change the basis for the computation of the representation and housing allowances from a dollar-based expenditure to a schilling-based expenditure with effect from 1 July 1989.

14th plenary meeting
6 July 1989

IDB.5/Dec.28 SCALE OF ASSESSMENTS

The Industrial Development Board:

(a) Recommended to the General Conference for the fiscal period 1990-1991:

- (i) The establishment of a scale of assessments for the regular budget expenditures of UNIDO based on the scale of assessments adopted by the United Nations General Assembly in resolution 43/223 A and adjusted for differences in membership between the United Nations and UNIDO by the application to the United Nations rate of assessments of a co-efficient to be calculated by the UNIDO Secretariat (IDB.5/4);

- (ii) The continued application of the split-currency system of assessments for the regular budget in accordance with Financial Regulation 5.1 (d);

(b) Having reviewed the status report of regular budget assessed contributions paid and of advances to the Working Capital Fund (IDB.5/31), expressed deep concern at the non-payment by some Member States of assessed contributions to the regular budget and of advances to the Working Capital Fund;

(c) Strongly urged those Member States that had not yet paid their regular assessed

contributions (including advances to the Working Capital Fund) for the years 1986-1987 and 1988 to do so without further delay;

(d) Requested Member States to pay their regular assessed contributions for 1989 in accordance with Financial Regulation 5.5 (b).

14th plenary meeting
6 July 1989

IDB.5/Dec.29 FINANCIAL PERFORMANCE AND PROGRAMME PERFORMANCE REPORT

The Industrial Development Board:

(a) Took note of the interim programme and financial performance reports for the biennium 1988-1989 (PBC.5/2 and PBC.5/12) submitted by the Director-General in compliance with conclusion 1987/19 of the Programme and Budget Committee;

(b) Also took note of the explanatory note on the performance targets and programme outputs adopted for the biennium 1988-1989 (IDB.5/38) submitted by the Director-General in compliance with PBC conclusion 1989/3;

(c) Endorsed the recommendations contained in document IDB.5/38, paragraph 7, concerning future reporting requirements, including programme performance reporting, with a view to improving and refining future reporting.

14th plenary meeting
6 July 1989

IDB.5/Dec.30 PROGRAMME AND BUDGETS, 1990-1991

The Industrial Development Board:

(a) Considered the draft programme of work and the corresponding estimates for the activities to be financed from the regular and operational budgets as proposed by the Director-General and contained in documents IDB.5/5 and Corr.1, IDB.5/5/Add.1, and IDB.5/CRP.11 and Corr.1;

(b) Noted that the exchange rates applied in those estimates are AS 12.20 = US\$1 for the regular budget and AS 12.50 = US\$1 for the operational budget;

(c) Decided to adopt for submission to the General Conference for consideration and approval:

- (i) The proposals of the Director-General contained in documents IDB.5/5 and Corr.1, IDB.5/5/Add.1, and IDB.5/CRP.11 and Corr.1, as well as the proposals in PBC conclusion 1989/12, that result in an amount for the regular budget of \$189,418,700 as follows:

Policy-making Organs	2,910,800
Executive Direction and Management	6,019,000
Programme and Project Development	31,550,600
Industrial Promotion, Consultation and Technology	16,696,000
Industrial Operations	42,722,300
External Relations, Public Information, Language and Documentation Services	24,346,700
Administration	65,173,300
Subtotal	<u>189,418,700</u>

- (ii) A reduction relating to income of \$25,056,900;
- (iii) A net biennial regular budget allocation of \$164,361,800;

(d) Decided that, from the total amount of the 1990-1991 appropriations, an amount representing 15 per cent of those appropriations should be kept in reserve by the Director-General pending receipt from Member States of their assessed contributions;

(e) Recommended to the General Conference that it authorize the Director-General to reduce from 9 per cent to 5 per cent the overall vacancy factor in the Professional and higher categories should for the biennium 1990-1991 a positive change occur of the circumstances that caused the increase of the vacancy factor, as explained in documents IDB.5/5/Add.1 (Introduction) and PBC.5/CRP.5;

(f) Further decided to recommend to the General Conference that in accordance with Financial Regulations 5.1 (d) and 5.5 (e) the net allocation of \$164,361,800 should be the basis for the assessment of Member States to be apportioned in accordance with the scale of assessments for the fiscal period 1990-1991 and in accordance with the continued application of the split-currency system of assessments;

(g) Further decided to adopt an operational budget of \$36,694,800 for submission to the Conference for consideration and approval.

14th plenary meeting
6 July 1989

IDB.5/Dec.31 WORKING CAPITAL FUND

The Industrial Development Board:

(a) Took note of the proposals of the Director-General for the Working Capital Fund for the biennium 1990-1991 (PBC.5/5), the adjustments to be made to the advances to the Working Capital Fund in 1990 for the 1990-1991 biennium (PBC.5/CRP.14) and the report of the Director-General on the applications of the split-currency system of assessment (IDB.5/8);

(b) Recommended to the General Conference that:

(i) The level of the Working Capital Fund and the authorized purposes of the Fund for the 1990-1991 biennium remain the same as for the 1988-1989 biennium;

(ii) Advances to the Working Capital Fund should continue to be assessed and paid in US dollars, as stated in Financial Regulation 5.5 (d).

14th plenary meeting
6 July 1989

IDB.5/Dec.32 FINANCIAL REGULATIONS

The Industrial Development Board, having considered conclusion 1989/14 of the Programme and Budget Committee, decided to submit to the General Conference at its third session for consideration and adoption the amendments to Financial Regulations 4.2 (b) and 4.2 (c) as underlined in the following texts:

Financial Regulation 4.2 (b)

"Regular budget appropriations shall remain available for twelve months following the end of the fiscal period to which they relate, to the extent that they are required to discharge obligations in respect of goods supplied and services rendered during that fiscal period and to liquidate any other outstanding legal obligation of that fiscal period. The unencumbered balance of the appropriations at the end of a fiscal period shall be surrendered to the Members at the end of the first calendar year following the fiscal period after deducting therefrom any contributions from Members relating to that fiscal period which remain unpaid, and shall be credited to the Members in proportion to their assessed contributions in accordance with the provisions of Financial Regulations 4.2 (c) and 5.2 (d).

Financial Regulation 4.2 (c)

"At the end of the twelve-month period referred to in sub-paragraph (b) above, the then remaining balance of any regular budget appropriations retained shall be reported in detail by the Director-General to the External Auditor for examination and review and, after deducting therefrom any contributions from Members relating to the fiscal period of the appropriations which remain unpaid, shall be surrendered to the Members in proportion to their assessed contributions at the end of the second calendar year following the fiscal period to which the appropriations relate, provided, however, that(etc.)."

14th plenary meeting
6 July 1989

IDB.5/Dec.33 APPOINTMENT OF EXTERNAL AUDITORS

The Industrial Development Board recommended that the General Conference approve the extension of the present appointment of the Senior President of the Audit Office of Belgium as the External Auditor of UNIDO for a period of two years, from 1 July 1990 to 30 June 1992, under the terms of reference specified in the Financial Regulations of UNIDO.

14th plenary meeting
6 July 1989

IDB.5/Dec.34 INDUSTRIAL DEVELOPMENT FUND AND VOLUNTARY CONTRIBUTIONS

The Industrial Development Board:

(a) Took note of the reports of the Director-General on the Industrial Development Fund contained in documents IDB.5/6 and IDB.5/3;

(b) Took note of the proposed programming thrust for 1990 and 1991 (IDB.5/6, paras. 13-23);

(c) Decided to delegate authority to the Director-General to approve projects for financing under the Fund in 1990-1991;

(d) Urged all donor countries to provide part of their contributions to the general purpose convertible segment of the Fund, so that, as a minimum, a level of \$5 million per year may be achieved as early as possible;

(e) Urged Member States to consider specific ways and means of ensuring that the desirable funding level of \$50 million be reached as soon as possible;

(f) Encouraged Member States to consider providing contributions for financing preparatory assistance activities of large-scale projects and programmes (IDB.5/6, para. 18).

14th plenary meeting
6 July 1989

IDB.5/Dec.35 MEDIUM-TERM PLAN, 1990-1995

The Industrial Development Board recalled its decision IDB.4/Dec.27 and urged the Director-General to make available the updated version of the draft medium-term plan, 1990-1995 (PBC.4/3), as soon as possible to enable Member States to study it in detail before the opening of the third session of the General Conference.

8th plenary meeting
30 June 1989

IDB.5/Dec.36 WOMEN IN THE SECRETARIAT

The Industrial Development Board:

(a) Recalled all its relevant decisions, in particular decision IDB.4/Dec.32, paragraph (e) of its decision IDB.3/Dec.13 as well as paragraph (d) of General Conference decision GC.2/Dec.16;

(b) Reaffirmed the goals and objectives set forth in paragraphs 315, 356 and 358 of the Nairobi Forward-looking Strategies for the Advancement of Women;

(c) Took note with appreciation of document IDB.5/26 outlining the steps taken by the Director-General to improve the professional status of women in the Secretariat;

(d) Welcomed the designation of a high-level co-ordinator and the formulation and introduction of the plan of action to improve the status of women in the Secretariat;

(e) Urged the Director-General to use present redeployments within UNIDO as a means to improve the status of women;

(f) Urged the Member States to assist the Secretariat in its efforts to identify women candidates suitable for assignments with UNIDO particularly at the higher levels;

(g) Requested the Director-General to implement the plan of action and to report to the General Conference and Industrial Development Board at their next sessions on progress made to ensure that a definite upward trend be registered in the number of professional and decision-making positions held by women by 1990 and that new targets are set for 1993 at each level for the percentage of women in professional and decision-making positions, taking into account Article 11.5 of the Constitution of UNIDO.

14th plenary meeting
6 July 1989

IDB.5/Dec.37 STAFF REGULATIONS

The Industrial Development Board, having reviewed the texts still in brackets in the Staff Regulations of UNIDO as well as Regulation 3.4, second sentence, in accordance with General Conference decision GC.2/Dec.29:

(a) Decided to recommend to the General Conference for its approval the following texts for Regulations 3.4 and 13.4:

Regulation 3.4

Appointment of Deputy-Directors-General shall normally be for a period of two years, subject to renewal or extension by the Director-General. Other staff members shall be granted either fixed-term or permanent appointments under such terms and conditions consistent with the present regulations as the Director-General may prescribe in accordance with the provisions of Article 11, paragraphs 3 and 5, of the Constitution.

Regulation 13.4

The Director-General shall report annually to the Industrial Development Board such staff rules and amendments thereto as he or she may make to implement the present regulations. Should the Board find that such a rule and/or amendment is inconsistent with the intent and purpose of the regulations, it may direct that the rule and/or amendment be withdrawn or modified. In such cases, the rule and/or amendment in question shall not give rise to acquired rights within the meaning of regulation 13.1.

(b) Requested the open-ended working group on Staff Regulations to continue, under the guidance of the Bureau of the Board, the consideration of the texts still in brackets in the Staff Regulations, namely the first paragraph of the preamble, Regulations 6.8 (c), 6.8 (d) and 10.7;

(c) Took note of the corrections mentioned in paragraph 6 of IDB.5/CRP.9 concerning Schedule IV and Annex I of the Staff Regulations;

(d) Also took note of the amendments mentioned in paragraphs 4 and 6 of document IDB.5/32 concerning Annexes I and II to the Staff Regulations and Appendices A, C(A), E and M to the Staff Rules.

14th plenary meeting
6 July 1989

IDB.5/Dec.38 CO-ORDINATION OF THE
ADMINISTRATIVE ACTIVITIES OF
VIENNA-BASED ORGANIZATIONS WITHIN
THE UNITED NATIONS SYSTEM

The Industrial Development Board:

(a) Recalled decision IDB.4/Dec.34 on the International Civil Service Commission;

(b) Commended the President of the fourth session of the Industrial Development Board for the initiative taken jointly with the Chairman of the Board of Governors of the International Atomic Energy Agency (IAEA) in holding consultations, involving the active participation of the Chairmen

of the regional groups and of the Group of 77 and the Group of the European Economic Community (EEC) of the member States of the organizations in Vienna, aimed at adequate co-ordination of administrative activities common to the Vienna-based organizations within the United Nations system;

(c) Requested the President of the fifth session of the Industrial Development Board to continue these consultations so as to establish an effective permanent mechanism among the presiding officers of the Boards of UNIDO and IAEA and the Chairmen of regional groups, the Group of 77 and the Group of EEC on common administrative and other questions concerning UNIDO, IAEA, the United Nations Office at Vienna (UNOV) and the United Nations Relief and Works Agency (UNRWA) and provide recommendations to the Directors-General of UNIDO, IAEA, UNOV as well as to the Commissioner-General of UNRWA on the solution of these questions;

(d) Requested the Director-General of UNIDO to co-operate fully with the President of the Industrial Development Board in the implementation of the present decision and decision IDB.4/Dec.34;

(e) Requested the President of the fifth session of the Industrial Development Board to report to the Board at its sixth regular session on the implementation of the present decision and on the follow-up of decision IDB.4/Dec.34.

14th plenary meeting
6 July 1989

IDB.5/Dec.39 UNITED NATIONS JOINT STAFF
PENSION FUND

The Industrial Development Board recommended to the General Conference at its third regular session the following candidates for the election of two members and two alternate members of the UNIDO Staff Pension Committee for the biennium 1990-1991:

Members: Mr. AHMAD MALAYERI
(Islamic Republic of Iran)

Mr. JEAN THEBAUD (France)

Alternate members: Ms. MARTHA NORMA OLIVEROS
(Argentina)

Mr. ENDRE ZADOR (Hungary)

14th plenary meeting
6 July 1989

IDB.5/Dec.40 INTERGOVERNMENTAL ORGANIZATIONS
NOT IN THE UNITED NATIONS SYSTEM

The Industrial Development Board:

(a) Took note of the information provided in document IDB.5/22;

(b) Authorized the Director-General, in accordance with General Conference decision GC.1/Dec.41, annex, paragraph 9, to conclude appropriate relationship agreements with the Caribbean Community (CARICOM); the International Centre for Scientific and Technical Information (ICSTI); the International Lead and Zinc Study Group

(ILZSG); and the International Tropical Timber Organization (ITTO), based on the information contained in the annex to document IDB.5/22.

12th plenary meeting
4 July 1989

IDB.5/Dec.41 APPLICATIONS FROM
NON-GOVERNMENTAL ORGANIZATIONS
FOR CONSULTATIVE STATUS

The Industrial Development Board:

(a) Took note of document IDB.5/23 which provided information on non-governmental organizations applying for consultative status with UNIDO, and also informed the Board that the Centre d'Etude de l'Azote (CEA), in consultative status with UNIDO since 1986 (IDB.2/Dec.29), had ceased to exist;

(b) Decided, in accordance with Article 19.1 (b) of the Constitution and the Guidelines for the relationship of UNIDO with intergovernmental, governmental, non-governmental and other organizations (decision GC.1/Dec.41, annex), to grant consultative status with UNIDO to the following four non-governmental organizations:

European Fertilizer Manufacturers
Association (EFMA)
Transfrigoroute International (TI)
World Council of Management (CIOS)
World Organization of Building Officials (WOBO).

12th plenary meeting
4 July 1989

IDB.5/Dec.42 PREPARATORY ARRANGEMENTS FOR THE
THIRD SESSION OF THE GENERAL
CONFERENCE, INCLUDING THE REVIEW
OF ITS PROVISIONAL AGENDA

The Industrial Development Board:

(a) Adopted the provisional agenda for the third session of the General Conference as contained in decision IDB.4/Dec.51, with the following amendments:

(i) Under provisional agenda item 9 include three new sub-items:

- Regional Co-operation Programme for the Industrial Recovery of Latin America and the Caribbean;
- Special Programme for the Industrial Development of Asia and the Pacific;
- Industrial investment promotion.

(ii) Provisional agenda item 14 entitled "Industrial Development Fund" should read "Industrial Development Fund and other voluntary contributions".

(iii) Include three new items:

- The co-ordinating role of UNIDO in the United Nations system on industrial development;

- Organizational and staff structure of UNIDO;
- Successor arrangements for agency support costs.

(iv) Combine provisional agenda items 15 to 17 under one agenda item entitled "Administrative questions".

(b) Decided that the documentation to be prepared for each item on the provisional agenda for the Conference will be based on the information provided in document IDB.5/34, annex, and will also take into consideration the relevant decisions of the Board at its fifth session;

(c) Requested the Director-General to make also available to the Conference the report of the third meeting of the Special Advisory Group to the Director-General of UNIDO and an executive summary of the Global Report 1989/90;

(d) Decided that, under the guidance of the Bureau of the Board, representatives of permanent missions in Vienna should organize an informal contact group for the preparation of the third session of the Conference.

14th plenary meeting
6 July 1989

IDB.5/Dec.43 RECOMMENDATION OF A CANDIDATE FOR
THE POST OF DIRECTOR-GENERAL

The Industrial Development Board, acting in accordance with Article 11.2 of the Constitution, decided to recommend to the General Conference the appointment of Domingo L. Siazon, Jr. as Director-General of UNIDO for a period of four years from the first day of December 1989 or until the Director-General appointed at the fifth regular session of the General Conference assumes office, whichever is later.

8th plenary meeting
30 June 1989

IDB.5/Dec.44 TERMS AND CONDITIONS OF
APPOINTMENT OF THE
DIRECTOR-GENERAL

The Industrial Development Board, further to decision IDB.5/Dec.43 and acting in accordance with Rule 103 of the Rules of Procedure of the General Conference, decided to recommend to the Conference for approval the draft contract annexed to the present draft decision, which establishes the terms and conditions of appointment of the Director-General, including the salary and emoluments attached to the office.

8th plenary meeting
30 June 1989

Annex

DRAFT CONTRACT FOR APPOINTMENT OF
THE DIRECTOR-GENERAL

THIS CONTRACT is made

between the United Nations Industrial Development Organization (hereinafter called the Organization) for the one part

and Mr. Domingo L. Siazon, Jr. (hereinafter called the Director-General) for the other part.

WHEREAS

The Director-General, upon recommendation of the Board, has been duly appointed by the Conference at its plenary meeting of its third regular session held on 1989 (GC.3/Dec.).

IT IS HEREBY AGREED AS FOLLOWS:

1. Term of Office

The Director-General shall be appointed for a period of four years from the first day of December nineteen hundred eighty-nine (1989), or until the Director-General appointed at the fifth regular session of the General Conference assumes office, whichever is later.

2. Official Duty Station

The official duty station for the Director-General shall be Vienna, Austria.

3. Official Duties

In accordance with Article 11 of the Constitution of the Organization, the Director-General shall be the chief administrative officer of the Organization.

4. Privileges and Immunities

The Director-General shall enjoy all the privileges and immunities in keeping with his office as determined by the Constitution of the Organization, Article 21, and any relevant legal instruments already in force or to be concluded in the future.

5. Staff Regulations

The Director-General shall be subject to the Staff Regulations of the Organization, together with such amendments as may be made thereto, in so far as they are applicable to him.

6. Assessable Salary and Allowances

(a) The Director-General shall receive an annual gross salary of US dollars one hundred and fifty-nine thousand one hundred and fifteen (159,115) corresponding to an annual net base salary equivalent to US dollars seventy-eight thousand four hundred and thirty (78,430) (dependency rate) or US dollars sixty-nine thousand three hundred and thirty-four (69,334) (single rate) respectively;

(b) He shall receive post adjustment, allowances and benefits, including social security benefits, for which a staff member in the Professional category of the UNIDO Secretariat would be eligible under the Staff Regulations and Staff Rules of the Organization, provided the purpose of such emolument, allowance or benefit has not already been met by other provisions of the present contract;

(c) The Director-General shall receive a representation allowance of Austrian schillings two hundred sixty-five thousand (265,500) per annum, adjusted for the budgeted annual inflation rate, to meet his share of the obligations which the Organization incurs in the form of representation and hospitality expenditure;

(d) He shall receive a housing allowance amounting to Austrian schillings four hundred seven thousand one hundred (407,100) per annum, adjusted for the budgeted annual inflation rate;

(e) The above assessable salary, allowances and benefits to which the Director-General is entitled under this agreement shall be subject to adjustment by the Board, after consultations with the Director-General, to keep them in line with those of the executive heads of other specialized agencies within the common system of the United Nations or of members of the staff of UNIDO in the Professional category, as the case may be.

7. Notice of Resignation

The Director-General may at any time give six months' notice of resignation in writing to the Board, which is authorized to accept his resignation on behalf of the General Conference, in which case, upon expiration of such period of notice, he shall cease to be Director-General of the Organization and this contract shall terminate.

8. Entry into force

This contract shall enter into force with retroactive effect to the first day of December 1989.

SIGNED this day of December 1989 at Vienna.

(_____)
President of the
Conference
acting on behalf of the
Organization

(Domingo L. Siazon, Jr.)
Director-General

IDB.5/Dec.45 CONTRIBUTION OF UNIDO TO THE
PREPARATION OF AN INTERNATIONAL
DEVELOPMENT STRATEGY FOR THE
FOURTH UNITED NATIONS DEVELOPMENT
DECADE

The Industrial Development Board:

(a) Took note of United Nations General Assembly resolution 43/182 inviting all United Nations entities to contribute effectively to the preparation of an international development strategy for the fourth United Nations development decade;

(b) Requested the Director-General to follow closely the formulation of the detailed work programme by the ad hoc committee of the whole established for the purpose of preparing the strategy;

(c) Endorsed the priority areas for the work of UNIDO during the next decade as already identified by the open-ended working group on Article 2 (c) of the Constitution of UNIDO and as contained in the draft medium-term plan for 1990-1995;

(d) Requested the Director-General that in the strategy for the fourth United Nations development decade, UNIDO should especially strengthen and expand its activities in the fields of human resource development, establishment of small- and medium-scale industries, development and transfer of technology and promotion of investment;

(e) Further requested the Director-General to strengthen the operational activities of UNIDO to assist developing countries in their industrialization efforts.

14th plenary meeting
6 July 1989

IDB.5/Dec.46 CONDUCT OF BUSINESS AND RATIONALIZATION OF PROCEEDINGS

The Industrial Development Board:

(a) Took note with appreciation of the report of the Chairman of the open-ended working group on conduct of business and rationalization of proceedings (IDB.5/CRP.1) submitted in compliance with Board decision IDB.4/Dec.3;

(b) Endorsed the recommendations contained in the annex to the present decision;

(c) Decided that the new cycle of regular sessions of the Board described in paragraph 2 of the recommendations would be established with immediate effect. The Board would look at the matter again in 1993.

6th plenary meeting
29 June 1989

Annex

RECOMMENDATIONS FOR THE CONDUCT OF BUSINESS AND RATIONALIZATION OF PROCEEDINGS OF THE INDUSTRIAL DEVELOPMENT BOARD

Item 1: Number and duration of sessions of the Board per year

1. The financial resources and the number of working days (30 for the biennium including sessions of the Programme and Budget Committee) set aside in the programme budget are sufficient and should not be increased.

2. There should be two regular IDB sessions in non-General Conference years. In General Conference years a single regular session should suffice, but with a special brief session (preferably half a day) immediately following the General Conference.

Item 2: Agenda items for the Board

3. The agenda should be short and concise and should be prepared in compliance with the relevant statutory provisions.

4. Provisional agendas should be drawn up in biennial groups by the first session of the IDB following the General Conference. The Rules of Procedure allow the flexibility to add extra unforeseen items before each session. Certain items should be discussed only every second year, particularly those of a general nature. Other items should be assigned to the General Conference.

5. In the case of more than one regular session of the IDB per year, one session during a year should include an item dealing with UNIDO's policies, which should offer an opportunity for an exchange of ideas on substantive aspects of industrialization of developing countries.

6. Priority should be given to specific substantive items concentrating on the Annual Report, including separate discussion of its various subjects, and the opening statement of the Director-General. The grouping of a number of subjects under one agenda item should be avoided.

Item 3: Pre-session documentation

7. All documents (including the Annual Report) should be concise, clear, and submitted well in advance of each session in all of the official languages of UNIDO in accordance with the Rules of Procedure.

8. The practice of preparing more than one document on the same item should be avoided. Duplication and repetition should not occur.

9. Documents should address substantive matters. The Annual Report, being the most important document of the Organization, should be given more attention. A succinct update of the Annual Report should be issued only on those subjects for which the Board has requested a progress report or for which significant developments have taken place between the issuance of the Annual Report and the meeting of the Board.

10. Documents should clearly state at the end whether a Board decision is necessary.

11. Those documents dealing with programme activities should contain a brief description of the relevant budget appropriation, including general resources, inputs and outputs.

12. Reports of working groups should comply with rules 64 and 68.2 of the Rules of Procedure.

Item 4: Procedure for preparation and discussion of draft decisions at sessions of the Board

A. PLENARY DEBATE

13. Dialogue and debate rather than repetitive ritualistic statements should be encouraged in the plenary. Except with the special consent of the Board no speech should exceed 15 minutes. Statements of congratulation to the President and members of the Bureau should be delivered only by the outgoing President.

14. Items that require no decision and on which no progress has been made should be covered by the Director-General's introductory remarks.

15. The Secretariat should give precise answers, as soon as possible and during the session, to questions relating to agenda items posed by Member States. The Secretariat should ensure that the relevant officials are present.

B. PRE-DECISION MAKING

16. The President should organize informal consultations with Member States before sessions to identify items on which consensus could be reached and items on which there could be differing opinions.

C. PREPARATION AND FACILITATION OF DECISION-MAKING

17. The plenary should be revitalized as the decision-making body.

18. Member States which wish to submit draft decisions should do so in writing and well in advance, preferably after informal consultations with the President and other Member States.

19. When appropriate, after debate of each agenda item in the plenary the President should deliver a summary reflecting the main ideas and noting consensus where it exists.

20. Only where necessary the President with the consent of the Board should refer an agenda item to a working group to facilitate a consensus. Such groups should in this way be set up to assist and complement the plenary and should not duplicate or contradict it.

Item 5: Establishment of inter-sessional working groups

21. Only such inter-sessional working groups as are indispensable because of the importance of the items to be discussed or because of their implications on the work of the Organization should be established, the appropriate financial implications having been considered and approved.

Item 6: Participation of non-members and observers in the work of the Board

22. Participation of non-members and observers is adequately provided for in the Constitution and the Industrial Development Board Rules of Procedure.

Item 7: Reports of Board sessions

23. There were divergent views concerning the contents and format of the reports of the Board, and it was agreed that the matter would be kept under review.

IDB.5/Dec.47 PROVISIONAL AGENDAS FOR THE SIXTH AND SEVENTH SESSIONS AND DATE OF THE SIXTH SESSION OF THE BOARD

The Industrial Development Board:

(a) Took note of the note by the Director-General on the provisional agenda and date of the sixth session of the Board (IDB.5/CRP.13) and decided to review the provisional agendas of the sixth and seventh sessions of the Board at its third special session to be held on 25 November 1989;

(b) Decided to hold its sixth regular session from 28 May to 1 June 1990.

14th plenary meeting
6 July 1989

IDB.5/Dec.48 PROVISIONAL AGENDA AND DATE OF THE THIRD SPECIAL SESSION OF THE INDUSTRIAL DEVELOPMENT BOARD

The Industrial Development Board adopted the following provisional agenda and date for its third special session:

A. Provisional agenda

1. Opening of the third special session.
2. Adoption of the agenda.
3. Adoption of the provisional agenda of the sixth session and consideration of the provisional agendas of the seventh and eighth sessions.
4. Other business.
5. Adoption of the report of the third special session.
6. Closure of the third special session.

B. Date

The Industrial Development Board decided to hold its third special session on 25 November 1989.

14th plenary meeting
6 July 1989

Annex II

DOCUMENTS SUBMITTED TO THE BOARD AT ITS FIFTH SESSION

<u>Document No.</u>	<u>Agenda item</u>	<u>Title</u>
IDB.5/1/Rev.1	3	Agenda
IDB.5/1/Add.1 and Corr.1	3	Annotated provisional agenda
IDB.5/2 PBC.5/5	12(d)	Proposals for the Working Capital Fund for the biennium 1990-1991. Note by the Director-General
IDB.5/3 PBC.5/7	13	Industrial Development Fund and voluntary contributions. Information on the nature of projects financed from the Fund. Note by the Director-General
IDB.5/4 PBC.5/8	12(a)	Scale of assessments for the fiscal years 1990 and 1991. Note by the Secretariat
IDB.5/5 PBC.5/9 and Corr.1	12(c)	Programme and budgets, 1990-1991. Proposals of the Director-General
IDB.5/5/Add.1 PBC.5/9/Add.1	12(c)	Programme and budgets, 1990-1991. Proposals of the Director-General. Addendum. Proposed revisions
IDB.5/6 PBC.5/10	13	Industrial Development Fund. Estimated resource level and proposed programming for 1990-1991. Note by the Director-General
IDB.5/7 PBC.5/13	12	Organizational and staff structure of UNIDO. Report by the Director-General
IDB.5/8 PBC.5/14	12	Applications of the split-currency system of assessment. Report by the Director-General
IDB.5/9 PBC.5/15	12	Management review of the organizational and staff structure of UNIDO
IDB.5/9/Add.1 PBC.5/15/Add.1 and Corr.1	12	Management review of the organizational and staff structure of UNIDO. Addendum. Comments by the Director-General
IDB.5/10	4	Annual report of UNIDO 1988. Submitted by the Director-General
IDB.5/10/Add.1 and Corr.1	6	Annual report of UNIDO 1988. Addendum. Update for the period January to April 1989. Submitted by the Director-General
IDB.5/11 PBC.5/17	12	Executive summary of the report on the mid-term evaluation of the Industrial Development Decade for Africa (IDDA), prepared by the members of the evaluation team
IDB.5/12 PBC.5/18	-	Lists of States included in Annex I to the Constitution of UNIDO. Note by the Secretariat
IDB.5/13	12	Report of the Programme and Budget Committee on the work of its fifth session, 10-14 April 1989
IDB.5/14 GC.3/4	9	External debt and industrial development. Progress report by the Director-General
IDB.5/15	7	UNIDO activities related to the restructuring of world industrial production and redeployment. Progress report by the Director-General
IDB.5/16 GC.3/3	8	Mobilization of financial resources for industrial development. Progress report by the Director-General
IDB.5/17	11	Mechanisms and means for analysis and monitoring of world economic developments: relevant UNIDO activities. Report by the Director-General
IDB.5/18 and Corr.1	6	Programme of Consultations for the biennium 1992-1993. Proposals by the Director-General
IDB.5/19	6	Investment Promotion Services. Report by the Director-General

<u>Document No.</u>	<u>Agenda item</u>	<u>Title</u>
IDB.5/20	19	Recommendation of a candidate for the post of Director-General. Note by the Secretariat
IDB.5/21	20	Contribution of UNIDO to the preparation of an international development strategy for the fourth United Nations development decade. Note by the Director-General
IDB.5/22	17	Information on intergovernmental organizations not in the United Nations system. Note by the Director-General
IDB.5/23	17	Applications from non-governmental organizations for consultative status. Note by the Director-General
IDB.5/24	11	Operational activities for development: implementation of United Nations General Assembly resolution 42/196. Note by the Director-General
IDB.5/24/Add.1 and Corr.1	11	Operational activities for development: implementation of United Nations General Assembly resolution 42/196. Addendum. Case studies on the functioning of operational activities for development in the United Nations system
IDB.5/25 and Corr.1	16	Activities of the Joint Inspection Unit in 1988 and early 1989 of relevance to UNIDO. Note by the Secretariat
IDB.5/25/Add.1	16	Activities of the Joint Inspection Unit in 1988 and early 1989 of relevance to UNIDO. Note by the Secretariat. Addendum
IDB.5/26	15	Representation of women in the Secretariat. Report by the Director-General
IDB.5/27	15	Representation of developing countries in the Secretariat. Report by the Director-General
IDB.5/28	5	UNIDO technical co-operation activities in 1988. Note by the Secretariat
IDB.5/29	11	Report of the cross-organizational programme analysis of the United Nations system on industrial development. Submitted by the Director-General
IDB.5/30 GC.3/5	15(c)	Personnel matters: United Nations Joint Staff Pension Fund. Report by the Director-General
IDB.5/31	12(a) 12(d)	Status report of assessed contributions paid and advances to the Working Capital Fund. Note by the Secretariat
IDB.5/32	15(a)	Amendments to the Staff Regulations and Staff Rules
IDB.5/33	12	Organizational and staff structure of UNIDO. Note by the Director-General
IDB.5/34	18	Preparatory arrangements for the third session of the General Conference, including the review of its provisional agenda. Note by the Secretariat
IDB.5/35 GC.3/6	10	Development and transfer of technology and development of human resources. Progress report on the implementation of the programme on development and transfer of technology
IDB.5/36 GC.3/7	10	Development and transfer of technology and development of human resources. Progress report on development of human resources. Submitted by the Director-General
IDB.5/37 GC.3/8	10	Development and transfer of technology and development of human resources. Human resource development: A comprehensive policy framework for UNIDO operations. Report by the Director-General
IDB.5/38	12(b)	Performance targets and programme outputs for the biennium 1988-1989. Explanatory note by the Director-General
IDB.5/39	14	Medium-term plan, 1990-1995. Background note by the Secretariat
IDB.5/40	15	Statement of the staff of UNIDO. Submitted by the Chairman of the fourth Staff Council through the Director-General

Conference room papers

<u>Document No.</u>	<u>Agenda item</u>	<u>Title</u>
IDB.5/CRP.1		Report of the inter-sessional open-ended working group on conduct of business and rationalization of proceedings of the Industrial Development Board. Report by the Chairman (R. Guyer (Argentina), President of the fourth session of the Board)
IDB.5/CRP.2	5	List of technical co-operation projects operational in 1988. Submitted by the Secretariat
IDB.5/CRP.3	4	List of resolutions and decisions adopted by the United Nations General Assembly and the Economic and Social Council of relevance to UNIDO
IDB.5/CRP.4	15	List of staff of the UNIDO Secretariat as of 31 May 1989
IDB.5/CRP.5	6	UNIDO programme on the environment. Note by the Director-General
IDB.5/CRP.6	12(a) 12(d)	Status report of assessed contributions paid and of advances to the Working Capital Fund. Update of document IDB.5/31. Note by the Secretariat
IDB.5/CRP.7	6	Report on the evaluation of the System of Consultations. Summary prepared by the Secretariat
IDB.5/CRP.8	12	Status of the operational budget. Note by the Director-General
IDB.5/CRP.9	15(a)	Informal open-ended working group on the Staff Regulations of UNIDO established by Industrial Development Board decision IDB.2/Dec.22. Report by the Chairman
IDB.5/CRP.10	19	Draft contract establishing terms and conditions of appointment of the Director-General. Note by the Secretariat
IDB.5/CRP.11 and Corr.1	12(c)	Programme and budgets, 1990-1991. Proposals of the Director-General. Proposed revisions to document IDB.5/5 and Add.1
IDB.5/CRP.12	12	Regional Co-operation Programme for the Industrial Recovery of Latin America and the Caribbean. Note by the Secretariat
IDB.5/CRP.13	22	Provisional agenda and date of the sixth session of the Board. Note by the Director-General
IDB.5/CRP.14	-	List of participants

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ID/362	6	Report on the First Interregional Consultation on the Food-Processing Industry with Emphasis on Sugar-cane Processing
ID/365	6	Report on the Regional Consultation on the Phosphatic Fertilizers and Pesticides Industries in Africa

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PBC.5/2	12(b)	Interim programme performance report for the biennium 1988-1989. Submitted by the Director-General
PBC.5/12	12(b)	Interim financial performance report for the biennium 1988-1989. Report by the Director-General