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REPORT OF THE INDUSTRIAL DEVELOPMENT BOARD ON THE WORK OF ITS EIGHTH SESSION

1-5 July 1991

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- (v) To present a comprehensive list of technologies adapted and promoted by UNIDO through technical cooperation projects, as well as of technologies produced by the Organization in favour of developing countries;
- (vi) To further develop the results of System of Consultation meetings into concrete technical cooperation programmes;

(d) Further requested the Director-General to submit a report to the Board at its ninth session on the progress made in the implementation of paragraphs (c) (iii), (iv) and (v) of the present decision.

10th plenary meeting
5 July 1991

IDB.8/Dec.11 INTERNATIONAL CENTRE FOR SCIENCE
AND HIGH TECHNOLOGY

The Industrial Development Board:

(a) Took note of the report of the Director-General on the establishment of an international centre for science and high technology (IDB.8/46 and Corr.1) and recognized the contribution that such a centre could make to strengthening the scientific and technological capabilities of developing countries;

(b) Requested the Director-General to pursue the discussions with the Italian authorities to enable them to take steps towards early parliamentary approval of regular financial contributions for its long-term operation;

(c) Further requested the Director-General to submit to the General Conference at its fourth session the results of such discussions together with additional information on the steps envisaged, within the legal framework of UNIDO, to ensure that the needs and priorities of developing countries be continuously reflected in the centre's programmes as well as to avoid duplication and maintain coordination with other concerned organizations.

10th plenary meeting
5 July 1991

IDB.8/Dec.12 ENERGY PROGRAMME OF UNIDO

The Industrial Development Board:

(a) Recalled its decision IDB.7/Dec.14, paragraph (k), requesting the Director-General to present to the policy-making organs for approval the energy programme proposed for the 1992-1993 biennium contained in document IDB.7/7;

(b) Considered the proposed energy programme contained in document IDB.8/9;

(c) Was conscious of the need of developing countries for abundant and affordable energy supplies to fuel industrial development;

(d) Requested the Director-General to formulate an energy programme within the mandate of UNIDO and taking into account the following:

- (i) The need of developing countries to exploit their own indigenous resources to increase their industrial production;

- (ii) The need to transfer environmentally sound technologies to developing countries;
- (iii) The need of developing countries to develop their capacity to produce energy technologies for industrial development;
- (iv) The need by some developing countries to use the energy programme as a framework for industrial energy policy formulation;
- (v) The need to avoid duplication of efforts made by other international and regional organizations concerned with energy problems;
- (vi) The need to focus on energy for rural industries for developing countries.

(e) Further requested the Director-General to submit for approval upon consultation with Member States a new energy programme to the Board at its ninth session;

(f) Recommended that the programme should be funded through:

- (i) Voluntary umbrella contributions or special-purpose voluntary contributions to the Industrial Development Fund;
- (ii) Other sources of funds without adversely affecting net aid flow to developing countries.

10th plenary meeting
5 July 1991

IDB.8/Dec.13 INDUSTRIAL INVESTMENT PROMOTION

The Industrial Development Board:

(a) Recalled General Conference resolution GC.3/Res.19 on the increasing importance of the industrial investment activities of UNIDO for the mobilization of financial and other resources for the developing countries, and Board decision IDB.6/Dec.15 on the industrial investment promotion activities of UNIDO;

(b) Took note of the progress report contained in document IDB.8/18 on the implementation of actions called for in decision IDB.6/Dec.15;

(c) Further took note of the internal in-depth evaluation report on the industrial investment activities of UNIDO;

(d) Stressed the need for the improvement of internal and external coordination of the investment activities of UNIDO with those of others active in this field, as well as the need for coordination at country level;

(e) Emphasized the need for focusing on quality and the setting of clear priorities regarding activities of the Industrial Investment Division;

(f) Invited the Director-General to continue to promote and increase the participation of representatives of developing countries in the orientation/delegates programmes for developing countries of the Industrial Promotion Service (IPS) offices;

(g) Also recognized the need for an enhancement of the relationship between UNIDO Headquarters and the IPS offices or their equivalents;

(h) Requested the Director-General to intensify his efforts towards full compliance with paragraph (e) of decision IDB.6/Dec.15 by submitting as soon as possible the study referred to in Conference resolution GC.3/Res.19, on the possibilities and different modalities for fostering regional investment promotion activities;

(i) Requested the Director-General to report to the General Conference at its fourth session on the progress made on the establishment and functions of the IPS offices, as requested in paragraph (d) of Board decision IDB.6/Dec.15;

(j) Requested the Director-General to present his response and follow-up to the evaluation report to the ninth session of the Industrial Development Board, addressing ways and means of

- (i) Focusing on the quality of output of the Industrial Investment Division;
- (ii) Improving the internal coordination of UNIDO;
- (iii) Improving the external coordination and mutual cooperation with other agencies, both inside and outside the United Nations system, such as the international, regional, bilateral and local financial institutions, thus establishing the complementary role of UNIDO in the field of investment promotion;

(k) Furthermore requested the Director-General to develop

- (i) Clear terms of reference and minimum standards for the selection and assessment of investment projects to be promoted through the Industrial Investment Division;
- (ii) Minimum standards for the selection of sponsors of investment projects;
- (iii) Clear terms of reference for consultants when selecting projects;
- (iv) A clear programme of activities of the Industrial Investment Division, addressing among others assistance to developing countries in the upgrading of their capabilities in the formulation, selection, and assessment of investment projects in order to meet the minimum standards required for successful project promotion; the role of investment forums; the focus on small and medium-sized projects and their follow-up;

(l) Requested the Director-General to report to the Board at its ninth session on the implementation of the actions called for in the present decision.

10th plenary meeting
5 July 1991

IDB.8/Dec.14 UNIDO COUNTRY DIRECTOR PROGRAMME

The Industrial Development Board:

(a) Bore in mind the importance of UNIDO Country Directors (UCDs) in communications between UNIDO and Governments and as advisers on industrial matters;

(b) Recalled General Conference resolution GC.3/Res.1 on the Industrial Development Field Adviser programme* and Board decision IDB.7/Dec.19 on the UNIDO Country Director programme;

(c) Having considered that the successor arrangements for sectoral support might affect the financing of UCDs from the UNIDO operational budget:

- (i) Reaffirmed that the system of sharing the financing with UNDP of the UNIDO Country Director programme should be maintained;
- (ii) Requested the Director-General to pursue his consultations with the Administrator of UNDP on the system of sharing financing of the UCD programme, so that the target of 50 posts could be reached in the near future;
- (iii) Urged Member States to provide new or further voluntary contributions to the UCD programme;
- (iv) Requested the Director-General to keep the Member States informed of the progress of the implementation of the programme and to report to the Board at its ninth session;

(d) Further requested the Director-General to consider creating additional UCD posts and to ensure as far as possible that priority be given to equitable geographical distribution.

10th plenary meeting
5 July 1991

IDB.8/Dec.15 SECOND INDUSTRIAL DEVELOPMENT DECADE FOR AFRICA

The Industrial Development Board:

(a) Recalled General Conference resolution GC.3/Res.10 on the Industrial Development Decade for Africa (IDDA) and United Nations General Assembly resolution 44/237 on the proclamation and the formulation of a programme for the Second IDDA;

(b) Took note with appreciation of the progress report of the Director-General on the implementation of Conference resolution GC.3/Res.10 and Board decision IDB.7/Dec.16 concerning the Second IDDA (IDB.8/23);

(c) Welcomed the efforts being made to prepare the programme for the Second IDDA according to the established timetable and the initiatives taken to secure the support of international financial institutions for the programme;

* Former designation of the present UNIDO Country Director programme.

Introduction

1. The report of the Industrial Development Board on the work of its eighth session is presented to the General Conference in accordance with Article 9.4 (c) of the Constitution. The summary records of the Board (IDB.8/SR.1-10), where details of the proceedings are contained, form an integral part of the present report.

2. The following decisions of the Board, reproduced in annex I, are of relevance to the provisional agenda and background information for the fourth session of the Conference:

- IDB.8/Dec.2 Annual report of the Director-General for 1990 and interim programme performance report for the biennium 1990-1991
- IDB.8/Dec.4 UNIDO technical cooperation activities in 1990
- IDB.8/Dec.5 Economic and technical cooperation among developing countries
- IDB.8/Dec.6 Regional cooperation programme for the industrial recovery of Latin America and the Caribbean
- IDB.8/Dec.7 Special programme for the industrial development of Asia and the Pacific
- IDB.8/Dec.8 Development of human resources
- IDB.8/Dec.9 Development of human resources
- IDB.8/Dec.10 Transfer of technology
- IDB.8/Dec.11 International centre for science and high technology
- IDB.8/Dec.13 Industrial investment promotion
- IDB.8/Dec.15 Second Industrial Development Decade for Africa
- IDB.8/Dec.18 Women in the Secretariat
- IDB.8/Dec.19 United Nations Joint Staff Pension Fund
- IDB.8/Dec.20 Scale of assessments
- IDB.8/Dec.21 Financial situation of UNIDO
- IDB.8/Dec.23 Programme and budgets, 1992-1993: 15 per cent reserve of total appropriations
- IDB.8/Dec.24 Programme and budgets, 1992-1993: Split-currency system of assessment
- IDB.8/Dec.25 Working Capital Fund
- IDB.8/Dec.26 Financial regulations (and staff regulations)
- IDB.8/Dec.27 Examination of practice of zero real growth budgets
- IDB.8/Dec.28 Appointment of an external auditor
- IDB.8/Dec.29 Industrial Development Fund
- IDB.8/Dec.30 Follow-up of recommendations of the External Auditor for the financial period 1988-1989

- IDB.8/Dec.31 Medium-term plan, 1992-1997
- IDB.8/Dec.32 Special trust fund projects
- IDB.8/Dec.34 Evaluation of the objectives and functions of UNIDO in view of recent changes and developments in the world
- IDB.8/Dec.36 Computerization programme of UNIDO. Follow-up of the recommendations of the External Auditor
- IDB.8/Dec.41 Preparatory arrangements for the fourth session of the General Conference, including the review of its provisional agenda

Also of relevance to the work of the General Conference is the information contained in the present report in:

- paragraph 29 Technical assistance to the Palestinian people
- paragraph 50 Organizational and staff structure

3. The eighth session of the Board was held at UNIDO Headquarters, Vienna International Centre, from 1 to 5 July 1991 (10 plenary meetings - see IDB.8/SR.1-10).

I. ORGANIZATIONAL AND PROCEDURAL MATTERS

Participation

4. The following 48 of the 52 members of the Board were represented at the session: Algeria, Argentina, Austria, Belgium, Brazil, Bulgaria, Chile, China, Costa Rica, Cuba, Denmark, Egypt, Finland, France, Germany, Ghana, Greece, Hungary, India, Indonesia, Iran (Islamic Republic of), Iraq, Italy, Japan, Malaysia, Mexico, Morocco, Netherlands, Nigeria, Panama, Peru, Philippines, Republic of Korea, Saudi Arabia, Senegal, Spain, Sudan, Switzerland, Syrian Arab Republic, Trinidad and Tobago, Turkey, Uganda, Ukrainian Soviet Socialist Republic, Union of Soviet Socialist Republics, United Kingdom of Great Britain and Northern Ireland, United States of America, Yugoslavia, Zaire.

5. The following 32 Member States of UNIDO also participated in the session: Bangladesh, Bolivia, Byelorussian Soviet Socialist Republic, Canada, Colombia, Czechoslovakia, Ecuador, Ireland, Israel, Kenya, Kuwait, Lebanon, Libyan Arab Jamahiriya, Luxembourg, Nicaragua, Norway, Oman, Pakistan, Poland, Portugal, Qatar, Romania, Sri Lanka, Sweden, Thailand, Tunisia, United Arab Emirates, Uruguay, Venezuela, Viet Nam, Yemen, Zimbabwe.

6. The Holy See participated as observer.

7. The permanent observer of Palestine also participated.

8. The following United Nations bodies were represented: United Nations Office at Vienna, Economic Commission for Europe, United Nations Development Programme.

9. The International Atomic Energy Agency was represented.

10. The following other intergovernmental organizations were represented: Agency for Cultural and Technical Co-operation, Arab Union for Cement and Building Materials, Commission of the European

Communities, Commonwealth Secretariat, Latin American Economic System, League of Arab States.

11. The following non-governmental organizations were represented: African Technical Association, International Confederation of Free Trade Unions, International Co-operative Alliance, International Federation of Automatic Control, International Federation of Business and Professional Women, International Organisation of Experts, International Organization of Consumers Unions, Society of Chemical Industry, Union of International Technical Associations, World Assembly of Small and Medium Enterprises.

Opening of the session

12. The eighth session of the Board was declared open by the President of the seventh session, O. Lønsmann Poulsen (Denmark).

Officers of the eighth session

13. In accordance with rule 23 of its rules of procedure, the officers of the eighth session of the Board were: A. TOFIGH (Islamic Republic of Iran), President; M. CONSTENLA (Costa Rica), M. TALLAWY (Egypt), Y. V. KOSTENKO (Ukrainian Soviet Socialist Republic), Vice-Presidents; and R. SCHRÖDER (Germany), Rapporteur.

Agenda for the eighth session

14. The Board adopted the following agenda:

1. Opening of the eighth session.
2. Election of officers.
3. Adoption of the agenda for the eighth session.
4. Annual report of the Director-General for 1990 on the activities of the Organization.
5. UNIDO policies:
 - (a) UNIDO technical cooperation activities in 1990
 - (b) Economic and technical cooperation among developing countries
 - (c) Regional cooperation programme for the industrial recovery of Latin America and the Caribbean
 - (d) Special programme for the industrial development of Asia and the Pacific
 - (e) Development of human resources
 - (f) Transfer of technology
 - (g) Energy programme.
6. Industrial investment promotion.
7. UNIDO Country Director programme.
8. Second Industrial Development Decade for Africa.
9. Technical assistance to the Palestinian people.
10. Personnel matters:
 - (a) Women in the Secretariat
 - (b) United Nations Joint Staff Pension Fund.
11. Report of the Programme and Budget Committee:
 - (a) Scale of assessments
 - (b) Interim financial performance report and programme performance report
 - (c) Financial situation of UNIDO
 - (d) Balances of appropriations for the biennium 1986-1987 resulting from the suspension of financial regulations 4.2 (b) and 4.2 (c)
 - (e) Programme and budgets, 1992-1993
 - (f) Working Capital Fund
 - (g) Financial regulations

- (h) Examination of practice of zero real growth budgets
- (i) Appointment of an External Auditor
- (j) Industrial Development Fund
- (k) Follow-up of recommendations of the External Auditor for the financial period 1988-1989.
12. Medium-term plan, 1992-1997.
13. Special trust fund projects.
14. System of Consultations.
15. Progress report on new concepts and approaches for cooperation in respect to industrial development in conformity with Article 2 (c) of the Constitution.
16. Evaluation of the objectives and functions of UNIDO in view of recent changes and developments in the world.
17. Organizational and staff structure.
18. Computerization programme of UNIDO.
19. Industrial development cooperation and diversification and modernization of productive activities in developing countries.
20. Implementation of the commitments and policies agreed upon in the Declaration on International Economic Co-operation, in particular the Revitalization of Economic Growth and Development of the Developing Countries.
21. Headquarters agreement between UNIDO and the Republic of Austria and space requirements of the Vienna-based organizations.
22. Joint UNIDO/United Nations conference service.
23. Joint Inspection Unit.
24. Matters relating to intergovernmental, non-governmental, governmental and other organizations.
25. Preparatory arrangements for the fourth session of the General Conference, including the review of its provisional agenda.
26. Provisional agenda for and date of the fourth special session.
27. Adoption of the report of the eighth session.
28. Closure of the eighth session.

Organization of work

15. The Board adopted a proposal by the President to improve the utilization of available conference-servicing resources (see annex I, decision IDB.8/Dec.1). In view of its heavy programme, the Board also decided to restrict the length of the statements to a maximum of ten minutes (IDB.8/SR.2, paras. 4-5).

16. The Board decided to set up informal in-session consultations with the aim of facilitating the drafting of decisions, and entrusted Vice-President M. Tallawy (Egypt) to chair those consultations (IDB.8/SR.2, paras. 1-3).

II. ANNUAL REPORT OF THE DIRECTOR-GENERAL FOR 1990 ON THE ACTIVITIES OF THE ORGANIZATION

17. The Board had before it the Annual Report of UNIDO, 1990 (IDB.8/10 and Corr.1). The debate on the subject is reflected in summary records IDB.8/SR.1, paragraphs 34 to 82, IDB.8/SR.2, paragraphs 6 to 35 and IDB.8/SR.3, paragraphs 96 to 123. The Board considered a draft decision (IDB.8/L.6) submitted by the President on the Annual Report of the Director-General for 1990

and interim programme performance report for the biennium 1990-1991 (see para. 35) and adopted decision IDB.8/Dec.2 (see annex I).

III. UNIDO POLICIES

18. The debate on item 5 (UNIDO policies) and its sub-items (a) - (g) (see sections A - L below) is reflected in the summary records (IDB.8/SR.2, paras. 36-135, IDB.8/SR.3). In addition to the documentation mentioned in paragraphs 19 to 25 below the Board had before it a note by the Secretariat on preparatory arrangements for the conference on ecologically sustainable industrial development (IDB.8/47). The Board considered a draft decision submitted by the President (IDB.8/L.22) and adopted decision IDB.8/Dec.3 (see annex I).

A. UNIDO technical cooperation activities in 1990

19. The Board had before it a report by the Director-General on technical cooperation activities in 1990 (IDB.8/16) and a list submitted by the Secretariat of technical cooperation projects approved and/or operational in 1990 (IDB.8/CRP.1 and Corr.1). The Board considered a draft decision submitted by the President (IDB.8/L.19) and adopted decision IDB.8/Dec.4 (see annex I).

B. Economic and technical cooperation among developing countries

20. The Board had before it a progress report by the Director-General on economic and technical cooperation among developing countries (ECDC/TCDC) (IDB.8/29) and a report by the Director-General containing a framework for a UNIDO-wide programme for ECDC and TCDC in the 1990s (IDB.8/13). The Board considered a draft decision submitted by the President (IDB.8/L.14) and adopted decision IDB.8/Dec.5 (see annex I).

C. Regional Cooperation Programme for the Industrial Recovery of Latin America and the Caribbean

21. The Board had before it a report by the Director-General on the Regional Cooperation Programme for the Industrial Recovery of Latin America and the Caribbean (IDB.8/25). The Board considered a draft decision submitted by the President (IDB.8/L.1) and adopted decision IDB.8/Dec.6 (see annex I). In connection with the adoption of the decision, the representative of Peru, on behalf of the Latin American and Caribbean Group, made the following statement:

"The Latin American countries appreciate the efforts made by the Secretariat staff directly responsible for the Regional Cooperation Programme, efforts which have culminated in two of the projects in the Programme, namely, the one relating to industrial subcontracting and the one relating to automation of the capital goods industry. We also appreciate the interest shown in the Regional Programme and the support extended to it by donor countries. Our concern is now focused on the remaining areas of the Programme, where we consider that the preparatory activities could be accelerated."

D. Special Programme for the Industrial Development of Asia and the Pacific

22. The Board had before it a progress report by the Director-General on the Special Programme for the Industrial Development of Asia and the Pacific (IDB.8/26). The Board considered a draft decision

submitted by the President (IDB.8/L.2) and a proposed amendment (IDB.8/SR.10, para. 15) and adopted decision IDB.8/Dec.7 (see annex I).

E. Development of human resources

23. The Board had before it a progress report by the Director-General on the development of human resources (IDB.8/17). The Board considered two draft decisions submitted by the President (IDB.8/L.3, IDB.8/L.24) and adopted decisions IDB.8/Dec.8 and IDB.8/Dec.9 (see annex I).

F. Transfer of technology

24. The Board had before it reports by the Director-General on implementation of the programme for development and transfer of technology (IDB.8/24) and on long-term arrangements for the establishment of an international centre for science and high technology (IDB.8/46 and Corr.1). The Board considered two draft decisions submitted by the President (IDB.8/L.4, IDB.8/L.15) and adopted decisions IDB.8/Dec.10 and IDB.8/Dec.11 (see annex I).

G. Energy programme

25. The Board had before it a proposal by the Director-General for a UNIDO energy programme (IDB.8/9). The Board considered a draft decision submitted by the President (IDB.8/L.5) and adopted decision IDB.8/Dec.12 (see annex I).

IV. INDUSTRIAL INVESTMENT PROMOTION

26. The Board had before it a progress report by the Director-General on implementation of actions called for in decision IDB.6/Dec.15 (IDB.8/18) and a summary prepared by the Secretariat of the report on the evaluation of the industrial investment activities of UNIDO (IDB.8/CRP.2). The debate on the subject is reflected in summary record IDB.8/SR.6, paragraphs 1 to 86. The Board considered a draft decision submitted by the President (IDB.8/L.12) and adopted decision IDB.8/Dec.13 (see annex I).

V. UNIDO COUNTRY DIRECTOR PROGRAMME

27. The Board had before it a report by the Director-General on the UNIDO Country Director programme (IDB.8/27). The debate on the subject is reflected in summary record IDB.8/SR.8, paragraphs 52 to 80. The Board considered a draft decision submitted by the President (IDB.8/L.20) and adopted decision IDB.8/Dec.14 (see annex I).

VI. SECOND INDUSTRIAL DEVELOPMENT DECADE FOR AFRICA

28. The Board had before it a report by the Director-General on the Second Industrial Development Decade for Africa (IDB.8/23). The debate on the subject is reflected in summary record IDB.8/SR.8, paragraphs 81 to 113. The Board considered a draft decision submitted by the President (IDB.8/L.18) and adopted decision IDB.8/Dec.15 (see annex I).

VII. TECHNICAL ASSISTANCE TO THE PALESTINIAN PEOPLE

29. The Board had before it a progress report by the Director-General on technical assistance to the

Palestinian people (IDB.8/28). The debate on the subject is reflected in summary record IDB.8/SR.9, paragraphs 1 to 34. The Board took note of document IDB.8/28 and the statements made during the debate, in particular by the Secretariat (IDB.8/SR.10, paras. 32-33).

VIII. PERSONNEL MATTERS

30. The debate on item 10 (Personnel matters) and its sub-items (a) and (b) (see sections A and B below) is reflected in summary record IDB.8/SR.9, paragraphs 35 to 75. In addition to the documentation mentioned in paragraphs 31 and 32 below, the Board had before it a report by the Director-General on the Tax Equalization Fund (IDB.8/31), a note by the Secretariat on issues related to the United Nations common system (IDB.8/35) and a statement of the staff of UNIDO submitted by the President of the sixth Staff Council through the Director-General (IDB.8/49). The Board considered two draft decisions submitted by the President (IDB.8/L.33, IDB.8/L.35) and adopted decisions IDB.8/Dec.16 and IDB.8/Dec.17 (see annex I). Under the item on financial regulations (see para. 40 below) the Board also adopted decision IDB.8/Dec.26 related to staff regulations.

A. Women in the Secretariat

31. The Board had before it a progress report by the Director-General on representation of women in the Professional category, covering the period September 1990 to March 1991 (IDB.8/15). The Board considered a draft decision submitted by the President (IDB.8/L.23) and adopted decision IDB.8/Dec.18 (see annex I).

B. United Nations Joint Staff Pension Fund

32. The Board had before it a report by the Director-General on the United Nations Joint Staff Pension Fund (IDB.8/20). The Board considered a draft decision submitted by the President (IDB.8/L.25) and adopted decision IDB.8/Dec.19 (see annex I).

IX. REPORT OF THE PROGRAMME AND BUDGET COMMITTEE

33. The Board had before it the report of the Programme and Budget Committee (PBC) on the work of its seventh session (IDB.8/19) and of its resumed seventh session of 27 June 1991 (IDB.8/19/Add.1). The Board discussed simultaneously the reports of the Committee and its related sub-items (see sections A - K below). The debate on the item as a whole is reflected in summary record IDB.8/SR.5, paragraphs 1 to 76.

A. Scale of assessments

34. The Board had before it PBC conclusion 1991/7 on the scale of assessments for the apportionment of the regular budget expenses (IDB.8/19, para. 26), a note by the Secretariat on the scale of assessments for the fiscal period 1992-1993 (IDB.8/4) and a note by the Director-General on the subject (IDB.8/4/Add.1). The Board considered a draft decision submitted by the President (IDB.8/L.7) and adopted decision IDB.8/Dec.20 (see annex I).

B. Interim financial performance report and programme performance report

35. The Board had before it an interim financial performance report for the biennium 1990-1991

submitted by the Director-General (PBC.7/16) and the Annual Report of UNIDO, 1990 (IDB.8/10 and Corr.1). Under the item related to the Annual Report 1990 (see para. 17 above), the Board adopted decision IDB.8/Dec.2.

C. Financial situation of UNIDO

36. The Board had before it PBC conclusion 1991/3 on the financial situation of UNIDO (including the unutilized balances of appropriations) (IDB.8/19, para. 14), a note by the Secretariat containing the status report of assessed contributions paid and of advances to the Working Capital Fund (IDB.8/36), and a note by the Secretariat on status of assessed contributions and of advances to the Working Capital Fund and cash flow analysis for 1990-1991 (IDB.8/CRP.3). The Board considered a draft decision submitted by the President (IDB.8/L.30) and adopted decision IDB.8/Dec.21 (see annex I).

D. Balances of appropriations for the biennium 1986-1987 resulting from the suspension of financial regulations 4.2 (b) and 4.2 (c)

37. The Board had before it proposals by the Director-General for the use of unutilized balances of appropriations for the biennium 1986-1987 (PBC.7/15) and PBC conclusion 1991/3 on the financial situation of UNIDO (including the unutilized balances of appropriations) (IDB.8/19, para. 14). The decision adopted by the Board on the subject is included in decision IDB.8/Dec.21 on the financial situation (see para. 36 above).

E. Programme and budgets, 1992-1993

38. The Board had before it the revised proposals by the Director-General for the programme and budgets, 1992-1993 (IDB.8/8/Rev.1) and an addendum thereto containing additional information concerning electronic data-processing requirements (IDB.8/8/Rev.1/Add.1), PBC conclusions 1991/6, paragraphs (b)(i), (c), (f), (g) and (h) (IDB.8/19, para. 24), and 1991/15 on the programme and budgets, 1992-1993 (IDB.8/19/Add.1, para. 9), PBC conclusion 1991/4 on the examination of 15 per cent reserve of total appropriations (IDB.8/19, para. 18) and PBC conclusion 1991/9 on the application of the split-currency system of assessment (IDB.8/19, para. 30). The Board considered three draft decisions submitted by the President (IDB.8/L.26, L.28 and L.29) and adopted decisions IDB.8/Dec.22, IDB.8/Dec.23 and IDB.8/Dec.24 (see annex I).

F. Working Capital Fund

39. The Board had before it a note by the Director-General containing proposals for the Working Capital Fund for the biennium 1992-1993 (IDB.8/7), a note by the Secretariat containing a status report of assessed contributions paid and of advances to the Working Capital Fund (IDB.8/36), a note by the Secretariat containing the status of assessed contributions and of advances to the Working Capital Fund and cash flow analysis for 1990-1991 (IDB.8/CRP.3) and PBC conclusion 1991/8 on the Working Capital Fund for the biennium 1992-1993 (IDB.8/19, para. 28). The Board considered a draft decision submitted by the President (IDB.8/L.8) and adopted decision IDB.8/Dec.25 (see annex I).

G. Financial Regulations

40. The Board had before it a report by the Director-General on the Tax Equalization Fund (IDB.8/31). The Board considered a draft decision submitted by the President (IDB.8/L.31) and adopted decision IDB.8/Dec.26 (see annex I).

H. Examination of practice of zero real growth budgets

41. The Board had before it a report by the Director-General on the programme and budgets of UNIDO: the practice of zero real growth budgets (IDB.7/28) and a report by the Chairman, Ms. N. Rodriguez (Cuba), of the informal open-ended consultation group of Member States on the re-examination of the practice of zero real growth budgets (IDB.8/CRP.5). The Board considered a draft decision submitted by the President (IDB.8/L.21) and adopted decision IDB.8/Dec.27 (see annex I).

I. Appointment of an External Auditor

42. The Board had before it PBC conclusion 1991/11 on appointment of an External Auditor (IDB.8/19, para. 33). The Board considered a draft decision submitted by the President (IDB.8/L.9) and adopted decision IDB.8/Dec.28 (see annex I).

J. Industrial Development Fund

43. The Board had before it a report by the Director-General on the estimated resource level and programming for 1992 and 1993 (IDB.8/11), the Annual Report of UNIDO, 1990 (IDB.8/10, chap. VIII, paras. 16-21 and appendix H), a list prepared by the Secretariat of projects approved under the Industrial Development Fund (IDF) in 1990 (PBC.7/CRP.1) and PBC conclusion 1991/10 on the Industrial Development Fund (IDB.8/19, para. 32). The Board considered a draft decision submitted by the President (IDB.8/L.10) and adopted decision IDB.8/Dec.29 (see annex I).

K. Follow-up of recommendations of the External Auditor for the financial period 1988-1989

44. The Board had before it PBC conclusion 1991/2 (paras. (d) and (f)) on the follow-up of the recommendations of the External Auditor for the financial period 1988-1989 (IDB.8/19, para. (12)). The Board considered a draft decision submitted by the President (IDB.8/L.13) and adopted decision IDB.8/Dec.30 (see annex I).

X. MEDIUM-TERM PLAN, 1992-1997

45. The Board had before it the revised draft medium-term plan, 1992-1997, submitted by the Director-General (PBC.7/17) and a report by the Director-General containing a summary of views expressed by members of the Programme and Budget Committee at its seventh session on the revised draft medium-term plan (IDB.8/30). The Board considered a draft decision submitted by the President (IDB.8/L.11) and adopted decision IDB.8/Dec.31 (see annex I).

XI. SPECIAL TRUST FUND PROJECTS

46. The Board had before it a report by the Director-General on programmes and activities financed by special trust funds (IDB.8/38) and additional information submitted by the Secretariat on programmes and activities financed by special trust fund projects (IDB.8/CRP.7 and Corr.1). The debate on the subject is reflected in summary record IDB.8/SR.6, paragraphs 87 to 132. The Board considered a draft decision submitted by the President (IDB.8/L.38) and adopted decision IDB.8/Dec.32 (see annex I).

XII. SYSTEM OF CONSULTATIONS

47. The Board had before it the Annual Report of UNIDO, 1990 (IDB.8/10, chap. III, paras. 1-18), a report by the Director-General on Consultations held in 1990 and first quarter of 1991 and plan for technical cooperation follow-up activities (IDB.8/21), proposals by the Director-General for adjustments to the programme of Consultations for the biennium 1992-1993 (IDB.8/22), the report of the Regional Consultation on Industrial Rehabilitation/Restructuring with Special Focus on the Food-processing Subsector in Africa (ID/373) and the report on the Second Consultation on the Wood and Wood Products Industry (ID/374). The debate on the subject is reflected in summary record IDB.8/SR.7, paragraphs 33 to 63. The Board considered a draft decision submitted by the President (IDB.8/L.16) and adopted decision IDB.8/Dec.33 (see annex I).

XIII. PROGRESS REPORT ON NEW CONCEPTS AND APPROACHES FOR COOPERATION IN RESPECT TO INDUSTRIAL DEVELOPMENT IN CONFORMITY WITH ARTICLE 2 (C) OF THE CONSTITUTION

48. The Board had before it a progress report submitted by the Director-General on the subject (IDB.8/39). The debate on the subject is reflected in summary record IDB.8/SR.5, paragraphs 80 to 83.

XIV. EVALUATION OF THE OBJECTIVES AND FUNCTIONS OF UNIDO IN VIEW OF RECENT CHANGES AND DEVELOPMENTS IN THE WORLD

49. The Board had before it a note by the Director-General containing a regulatory framework for the implementation of Article 16 of the Constitution (IDB.8/33) and a report by the Director-General on evaluation of the objectives and functions of UNIDO in view of recent changes and developments in the world (IDB.8/40). The debate on the subject is reflected in summary record IDB.8/SR.7, paragraphs 1 to 32. The Board considered a draft decision submitted by the President (IDB.8/L.17) and adopted decision IDB.8/Dec.34 (see annex I).

XV. ORGANIZATIONAL AND STAFF STRUCTURE

50. The Board had before it a note by the Director-General on the organizational and staff structure of UNIDO (IDB.8/45) and a report of the open-ended working group on the organizational and staff structure of UNIDO (PBC.7/12 and Corr.1). The debate on the subject is reflected in summary record IDB.8/SR.4, paragraphs 1 to 99. At its 10th meeting (see IDB.8/SR.10, para. 72) the Board accepted the following statement by the President:

"The Industrial Development Board:

"(a) Recalls General Conference decision GC.2/Dec.22 and resolution GC.3/20, as well as Industrial Development Board decision IDB.7/Dec.23 concerning the organizational and staff structure of UNIDO;

"(b) Takes note with appreciation of the report of the working group established by the Board on the subject (PBC.7/12 and Corr.1);

"(c) Takes note of the information presented by the Director-General in document IDB.8/45 - GC.4/19;

"(d) Recognizes that the Director-General, as the chief administrator, has the overall responsibility and authority to direct the work of the Organization and, under the authority of and subject to the control of the Board, is responsible for the appointment, organization and functioning of the staff;

"(e) Recognizes that more time is needed to reach a consensus on the nature of possible changes to UNIDO's organizational and staff structure;

"(f) Encourages representatives of Member States, under the guidance of the Bureau, to engage in informal consultations on this issue on the basis of views expressed and proposals put forward with a view to reaching a decision at the fourth session of the General Conference."

XVI. COMPUTERIZATION PROGRAMME OF UNIDO

51. The Board had before it a report by the External Auditor to the Programme and Budget Committee on the results of a specific, in-depth external audit examination of the electronic data-processing system acquisition project of the United Nations Industrial Development Organization (IDB.8/3 and Corr.2), comments submitted by the Director-General on the report of the External Auditor (IDB.8/5), a report of the working group of independent experts on the computerization of UNIDO (Vienna, 11-14 February 1991) (IDB.8/6 and Add.1), a report by the Director-General on the computerization programme of UNIDO (IDB.8/12), a report by the Director-General on incurred expenditure, April-June 1991 (IDB.8/48), conclusion 1991/13 of the Programme and Budget Committee on the computerization programme of UNIDO (IDB.8/19, para. 37), the draft final report on strategic automation project, submitted by Touche Ross Management Consultants (PBC.7/CRP.13 and Add.1) and a note by the Secretariat on the current EDP programme containing estimated requirements - July to December 1991 (IDB.8/CRP.8). The debate on the subject is reflected in summary records IDB.8/SR.7, paragraphs 64 to 120 and IDB.8/SR.8, paragraphs 1 to 51. The Board considered a draft decision submitted by the President (IDB.8/L.37) and adopted decision IDB.8/Dec.35 (see annex I). The Board also considered a second draft decision submitted by the President (IDB.8/L.36) and, with the addition of an annex orally submitted by the President, adopted decision IDB.8/Dec.36 (see annex I).

XVII. INDUSTRIAL DEVELOPMENT COOPERATION AND DIVERSIFICATION AND MODERNIZATION OF PRODUCTIVE ACTIVITIES IN DEVELOPING COUNTRIES

52. The Board had before it a report by the Director-General (IDB.8/32). The debate on the subject is reflected in summary record IDB.8/SR.9, paragraphs 76 to 94. The Board did not have the time to discuss the subject in depth but authorized the Secretariat to transmit to the United Nations Secretariat for submission to the General Assembly, through the Economic and Social Council, document IDB.8/32 together with the views expressed by Member States on the subject during the current session, in compliance with General Assembly resolution 45/196.

XVIII. IMPLEMENTATION OF THE COMMITMENTS AND POLICIES AGREED UPON IN THE DECLARATION ON INTERNATIONAL ECONOMIC COOPERATION, IN PARTICULAR THE REVITALIZATION OF ECONOMIC GROWTH AND DEVELOPMENT OF THE DEVELOPING COUNTRIES

53. The Board had before it a note by the Director-General on the implementation of General Assembly resolution S-18/3 (IDB.8/2). The debate on the subject is reflected in summary record IDB.8/SR.9, paragraphs 95 to 98. The Board did not have the time to discuss the subject in depth but authorized the Secretariat to transmit to the United Nations Secretariat for submission to the General Assembly, through the Economic and Social Council, document IDB.8/2 and IDB.8/32 (see para. 52 above) as a description of the steps taken by the Organization in accordance with General Assembly resolution 45/234.

XIX. HEADQUARTERS AGREEMENT BETWEEN UNIDO AND THE REPUBLIC OF AUSTRIA AND SPACE REQUIREMENTS OF THE VIENNA-BASED ORGANIZATIONS

54. The Board had before it reports by the Director-General on the headquarters agreement between UNIDO and the Republic of Austria (IDB.8/34) and on present and projected space requirements of the Vienna-based organizations (IDB.8/41). The debate on the subject is reflected in summary record IDB.8/SR.9, paragraphs 99 to 107. The Board considered a draft decision submitted by the President (IDB.8/L.42) and adopted decision IDB.8/Dec.37.

XX. JOINT UNIDO/UNITED NATIONS CONFERENCE SERVICE

55. The Board had before it a report by the Director-General on the joint UNIDO/United Nations conference service (IDB.8/43). The debate on the subject is reflected in summary record IDB.8/SR.9, paragraphs 108 to 161. The Board considered a draft decision submitted by the President (IDB.8/L.32) and adopted decision IDB.8/Dec.38 (see annex I).

XXI. JOINT INSPECTION UNIT

56. The Board had before it a note by the Secretariat on activities of the Joint Inspection Unit in 1990 and early 1991 of relevance to UNIDO (IDB.8/42). At the proposal of the President, the Board took note of the information provided by the Secretariat (IDB.8/SR.9, paras. 162-163).

XXII. MATTERS RELATING TO INTERGOVERNMENTAL, NON-GOVERNMENTAL, GOVERNMENTAL AND OTHER ORGANIZATIONS

57. The Board had before it notes by the Director-General containing information on intergovernmental organizations not in the United Nations system (IDB.8/44) and on applications from non-governmental organizations for consultative status (IDB.8/14). The Board considered two draft decisions submitted orally by the President and adopted decisions IDB.8/Dec.39 and IDB.8/Dec.40 (see annex I).

XXIII. PREPARATORY ARRANGEMENTS FOR THE FOURTH
SESSION OF THE GENERAL CONFERENCE, INCLUDING
THE REVIEW OF ITS PROVISIONAL AGENDA

58. The Board had before it a note by the Secretariat on the subject (IDB.8/37). The Board considered a draft decision submitted by the President (IDB.8/L.41) and adopted decision IDB.8/Dec.41 (see annex I).

XXIV. PROVISIONAL AGENDA FOR AND DATE
OF THE FOURTH SPECIAL SESSION

59. The Board considered two draft decisions submitted by the President (IDB.8/L.39, IDB.8/L.40) and adopted decisions IDB.8/Dec.42 and IDB.8/Dec.43 (see annex I).

60. At the proposal of the President, the Board also adopted decision IDB.8/Dec.44 (see annex I).

XXV. ADOPTION OF THE REPORT AND SUSPENSION
OF THE EIGHTH SESSION

61. The Board considered the draft report (IDB.8/L.34) and adopted it as a whole, with the understanding that the Rapporteur would be entrusted with the task of finalizing the report (see IDB.8/SR.10, paras. 149-151).

62. On 6 July, the Board adopted decision IDB.8/Dec.45 by which it decided to resume its eighth session on 23 August 1991 (see annex I).

Annex I

DECISIONS ADOPTED BY THE BOARD AT ITS EIGHTH SESSION*

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* All decisions were adopted by consensus. Discussions related to the adoption of the decisions are reflected in the summary records cited in the present contents.

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IDB.8/Dec.1 IMPROVED UTILIZATION OF AVAILABLE
CONFERENCE-SERVICING RESOURCES

The Industrial Development Board, with the aim of utilizing the available conference-servicing resources to the maximum extent possible, decided to suspend with immediate effect rule 32 of its rules of procedure relating to the quorum, for the meetings of its eighth session only and provided no substantive decisions were taken at those meetings.

1st plenary meeting
1 July 1991

IDB.8/Dec.2 ANNUAL REPORT OF THE
DIRECTOR-GENERAL FOR 1990 AND
INTERIM PROGRAMME PERFORMANCE
REPORT FOR THE BIENNIUM 1990-1991

The Industrial Development Board:

(a) Considered the Annual Report of UNIDO, 1990 (IDB.8/10 and Corr.1);

(b) Recalled decision IDB.7/Dec.11, paragraph (c) on the incorporation of the programme performance report in the Annual Report, as proposed in document IDB.7/3/Add.1 and took note of the attempt to reflect the programme performance for the first year of the biennium 1990-1991 by closely relating the description of activities to output citations in the programme and budgets, 1990-1991 (GC.3/10/Rev.1);

(c) Requested the Director-General to present to the General Conference at its fourth session a brief supplement to the Annual Report of UNIDO, 1990, expanding on the programme performance report contained therein through the provision of information related to significant performance indicators and a comparison of outputs implemented against outputs planned for the period covered by the Report.

10th plenary meeting
5 July 1991

IDB.8/Dec.3 IMPLEMENTATION OF GENERAL
ASSEMBLY RESOLUTION 45/190 ON
INTERNATIONAL COOPERATION TO
ADDRESS AND MITIGATE THE
CONSEQUENCES OF THE ACCIDENT AT
THE CHERNOBYL NUCLEAR POWER PLANT

The Industrial Development Board:

(a) Recalled Economic and Social Council resolution 1990/50 of 13 July 1990 regarding the provision of all appropriate assistance to mitigate the consequences of the accident at the Chernobyl nuclear power plant;

(b) Recalled also General Assembly resolution 45/190 of 21 December 1990 in which the General Assembly requested the organs, specialized agencies and programmes of the United Nations system, in considering possible technical and other special assistance for the areas most affected, to bear in mind the unprecedented nature of the radiological and environmental disaster and of the emergency situation in those areas resulting from the long-term effect of man-made radiation on present and future generations;

(c) Welcomed the efforts made by the United Nations and organizations of the United Nations system to study, mitigate and minimize the consequences of the disaster at Chernobyl;

(d) Took note of the existing infrastructure and ability of UNIDO to provide rehabilitation assistance to the areas most affected by the Chernobyl disaster in the Byelorussian Soviet Socialist Republic, the Ukrainian Soviet Socialist Republic and the Russian Soviet Federative Socialist Republic;

(e) Requested the Director-General, in cooperation with the coordinator of activities carried out by the organs, organizations and programmes of the United Nations system related to Chernobyl, to take appropriate measures on the implementation of General Assembly resolution 45/190 within the mandate of UNIDO;

(f) Appealed to donors to make generous contributions, whether bilaterally or multilaterally, for the promotion of international cooperation to address and mitigate the consequences of the accident at the Chernobyl nuclear power plant.

10th plenary meeting
5 July 1991

IDB.8/Dec.4 UNIDO TECHNICAL COOPERATION
ACTIVITIES IN 1990

The Industrial Development Board:

(a) Recalled its decisions IDB.6/Dec.9 and IDB.7/Dec.11;

(b) Took note of the report by the Director-General on UNIDO technical cooperation activities in 1990 (IDB.8/16);

(c) Took into account the Annual Report of UNIDO, 1990 (IDB.8/10 and Corr.1);

(d) Noted the decline in the level of overall project approvals in 1990 vis-à-vis the increase in the level of the value for the total of approved budgets of projects under implementation;

(e) Stressed the need to increase the number of large-scale projects and programmes;

(f) Requested the Director-General:

(i) To take into account the specific needs of each developing region with respect to the ratio of experts, training and equipment components costs, when formulating technical cooperation programmes;

(ii) To take the necessary measures to ensure the implementation of large-scale projects with due regard to their quality, effectiveness and volume for the benefit of developing countries;

(iii) To report to the General Conference at its fourth session on the implementation of the provisions of the present decision.

10th plenary meeting
5 July 1991

IDB.8/Dec.5 ECONOMIC AND TECHNICAL COOPERATION
AMONG DEVELOPING COUNTRIES

The Industrial Development Board:

(a) Recalled General Conference resolution GC.3/Res.9 and Board decisions IDB.4/Dec.15 and

IDB.6/Dec.11 on economic and technical cooperation among developing countries (ECDC/TCDC);

(b) Took note of the Annual Report of UNIDO, 1990 (chap. IV, paras. 13-23) as well as the progress report by the Director-General on the activities undertaken by UNIDO in ECDC/TCDC (IDB.8/29 - GC.4/15) and document IDB.8/13 - GC.4/7 proposing a regulatory framework for the ECDC/TCDC components of UNIDO programmes;

(c) Further recalled the need to increase the use of experts, services and equipment from developing countries in technical co-operation projects of UNIDO so as to enhance the value of the contracts and purchases by the Organization to at least 25 per cent as decided by the Board in decision IDB.4/Dec.15, paragraph (d);

(d) Noted with concern that the funds allocated for ECDC/TCDC had diminished;

(e) Requested the Director-General:

- (i) To increase substantially, both in percentage and real terms, the funds allocated for ECDC/TCDC activities in the operational budget;
- (ii) To enhance the efforts along the lines of action mentioned in paragraphs 13 to 23 of chapter IV of the 1990 Annual Report, so as to strengthen UNIDO ECDC/TCDC activities;
- (iii) To ensure fuller coverage in the TCDC Information Referral System of the United Nations Development Programme (INRES/South) database of the institutional capabilities of developing countries in training and expertise;
- (iv) To continue to strengthen cooperation with the regional commissions in the implementation of decision IDB.6/Dec.11;
- (v) In this connection to seek from contributors additional extrabudgetary resources through Industrial Development Fund (IDF) and other voluntary contributions;

(f) Also requested the Director-General to present to the Industrial Development Board at its ninth session a report on the implementation of the Buenos Aires Plan of Action;

(g) Further requested the Director-General to report to the Board at its ninth session on the activities undertaken by UNIDO in compliance with the present decision.

10th plenary meeting
5 July 1991

IDB.8/Dec.6 REGIONAL COOPERATION PROGRAMME FOR THE INDUSTRIAL RECOVERY OF LATIN AMERICA AND THE CARIBBEAN

The Industrial Development Board:

(a) Recalled General Conference resolution GC.3/Res.17 and Board decision IDB.6/Dec.4 on the establishment and implementation of the Regional Cooperation Programme for the Industrial Recovery of Latin America and the Caribbean;

(b) Took note with concern of the report by the Director-General (IDB.8/25 - GC.4/12) which showed slow progress in the execution of the Regional Cooperation Programme;

(c) Was convinced of the need for the Member States concerned to be kept informed on a regular basis of the developments in the execution of the Regional Cooperation Programme, as well as of the utilization of the resources allocated to it;

(d) Requested the Director-General:

- (i) To prepare a report for submission to the General Conference at its fourth session on the implementation of the Regional Cooperation Programme, indicating the progress made on each project and the actions that have been taken towards identifying and improving the sources of financing;
- (ii) To present additional projects which would lead to a broad-based and comprehensive Regional Cooperation Programme;
- (iii) To inform on a regular basis the Governments of the region through their Permanent Missions regarding the progress of each project during the stages of project formulation, search for financing and project implementation, so that the States of the region might suggest such adjustments as they deem necessary;
- (iv) To ensure that the biennial meeting on the Regional Cooperation Programme be held in sufficient time before the fourth session of the General Conference, in accordance with resolution GC.3/Res.17, in order to enable reviewing the biennial programming activities by project, the identification of the existing and potential financing sources, and the allocation of resources obtained;
- (v) To make available additional resources from the regular budget or other sources for the preparatory work of the Regional Cooperation Programme;

(e) Also requested the Director-General to report to the General Conference at its fourth session on the implementation of the present decision.

10th plenary meeting
5 July 1991

IDB.8/Dec.7 SPECIAL PROGRAMME FOR THE INDUSTRIAL DEVELOPMENT OF ASIA AND THE PACIFIC

The Industrial Development Board:

(a) Recalled General Conference resolution GC.3/Res.18 and Board decision IDB.7/Dec.3 on the approval and implementation of the Special Programme for the Industrial Development of Asia and the Pacific;

(b) Took note of the progress report of the Director-General on the implementation of the Special Programme (IDB.8/26 - GC.4/13);

(c) Recommended to the General Conference:

- (i) That the area focus on the metalworking, food-processing and marine fishing industries continue to receive special emphasis in planning programmes;
- (ii) That the aspect of ECDC/TCDC continue to be incorporated in all regional programmes for the region;
- (iii) That the specific priority areas indicated in paragraph 3 of resolution GC.3/Res.18 be covered in the formulation of project proposals for the UNDP fifth programming cycle (1992-1996);

(d) Requested the Director-General:

- (i) To make available adequate seed money from the regular budget or other sources for preparatory work in respect of the areas mentioned in paragraph (c) (iii) above; and
- (ii) To report to the Board at its ninth session on the progress made in the implementation of the present decision.

10th plenary meeting
5 July 1991

IDB.8/Dec.8 DEVELOPMENT OF HUMAN RESOURCES

The Industrial Development Board:

(a) Took note of the progress reports of the Director-General on the implementation of General Conference resolution GC.3/Res.8 as contained in documents IDB.7/21 and IDB.8/17 - GC.4/9 as well as the Annual Report of UNIDO, 1990 (IDB.8/10 and Corr.1, chap. III, paras. 147-164);

(b) Noted that some 14.5 per cent of the resources allocated for UNIDO technical cooperation projects implemented in 1990 constituted the training component especially in programmes for the least developed countries;

(c) Requested the Director-General to enhance similar provisions in projects as envisaged in special regional programmes;

(d) Further requested the Director-General to continue to coordinate closely the development of human resources with the development and transfer of technology, especially in respect of new technologies as indicated in paragraphs 24 to 34 of document IDB.8/17 - GC.4/9;

(e) Reiterated the need for the continued integration of women in industrial development and in the development of human resources;

(f) Further reiterated the importance of economic and technical cooperation among developing countries;

(g) Requested the Director-General to ensure that all the above areas are appropriately reflected in the scope of and among the issues contained in the in-depth evaluation study to be presented to the General Conference at its fourth session.

10th plenary meeting
5 July 1991

IDB.8/Dec.9 DEVELOPMENT OF HUMAN RESOURCES

The Industrial Development Board:

(a) Considered:

- (i) General Conference resolutions GC.2/Res.4 and GC.3/Res.8 concerning the development of human resources and technological capabilities for industrial development; and

- (ii) The priority accorded by the developing countries and UNIDO to human resources development;

(b) Requested the Director-General that, in order to ensure better coordination and the use of accumulated experience, the industrial human resources development unit continue to be a high-priority activity of the Organization and that it be provided with appropriate resources for the development and implementation of technical assistance projects, programmes and related activities in a coherent and integrated manner in priority areas for development of human resources, with special concern for the participation of women.

10th plenary meeting
5 July 1991

IDB.8/Dec.10 TRANSFER OF TECHNOLOGY

The Industrial Development Board:

(a) Recalled General Conference resolutions GC.2/Res.4 on development of human resources and technological capabilities for industrial development and GC.3/Res.7 on development and transfer of technology;

(b) Considered the progress report of the Director-General on the implementation of the programme for the development and transfer of technology (IDB.8/24 - GC.4/11);

(c) Requested the Director-General:

- (i) To continue to implement and enhance the programme contained in document IDB.3/26 approved by the General Conference in its resolution GC.2/Res.4;

- (ii) To report to the General Conference at its fourth session on the progress made on the actions called for in paragraph 5 of General Conference resolution GC.3/Res.7;

- (iii) To take steps to promote and encourage the development and transfer of technology on the basis of the least possible cost for developing countries on industrial sectors and subsectors included in the revised medium-term plan, 1992-1997 (PBC.7/17);

- (iv) To encourage, in consultation with industrialized countries, the development and transfer of technology in areas which would help to promote better terms of trade in and an increased share of manufactured goods from developing countries;

(d) Requested the Director-General to include this item in the provisional agenda of the resumed eighth session of the Industrial Development Board.

10th plenary meeting
5 July 1991

IDB.8/Dec.16 PERSONNEL MATTERS: AMENDMENTS TO SCHEDULES I AND III AND ANNEX II OF THE UNIDO STAFF REGULATIONS AND AMENDMENTS TO THE UNIDO STAFF RULES

The Industrial Development Board:

(a) Took note of resolutions 44/198 of 21 December 1989 and 45/241 of 21 December 1990 adopted by the United Nations General Assembly on the United Nations common system;

(b) Noted the amendments made, in pursuance of regulation 13.3 of the Staff Regulations, to schedules I and III and annex II to the Regulations in order to bring them into conformity with the decisions of the General Assembly set out in its resolution 45/241;

(c) Also noted the amendments to the UNIDO Staff Rules reported in paragraphs 8 to 13 of document IDB.8/35;

(d) Approved, in accordance with paragraph 6 (e) of the contract for appointment of the Director-General (GC.3/Dec.8, annex), with effect from 1 March 1991, the adjustment of his net base salary from \$88,441 to \$92,749 at dependency rate and from \$77,391 to \$82,122 at the single rate.

10th plenary meeting
5 July 1991

IDB.8/Dec.17 PERSONNEL MATTERS: RESPECT FOR THE PRIVILEGES AND IMMUNITIES OF OFFICIALS OF THE UNITED NATIONS AND THE SPECIALIZED AGENCIES AND RELATED ORGANIZATIONS

The Industrial Development Board:

(a) Took note of General Assembly resolution 45/240 on respect for the privileges and immunities of officials of the United Nations and the specialized agencies and related organizations;

(b) Reiterated its position reflected in its decision IDB.7/Dec.21, paragraph (c), of 9 November 1990.

10th plenary meeting
5 July 1991

IDB.8/Dec.18 WOMEN IN THE SECRETARIAT

The Industrial Development Board:

(a) Recalled General Conference decision GC.3/Dec.26 and Board decision IDB.7/Dec.22 calling for efforts to increase the number of women in the Secretariat, particularly at the senior and decision-making levels and to achieve, to the extent possible, targets for their overall representation in geographical posts by 1993 and 1995 of 25 and 30 per cent respectively;

(b) Took account of the progress report of the Director-General on representation of women in the

Secretariat (IDB.8/15) and noted with satisfaction the improvement in the overall representation of women in geographical posts;

(c) Also noted however, with concern, that in respect to the representation of women at the P-5 and above levels the trend was reversed both in total and relative terms;

(d) Urged the Director-General to accord higher priority to increasing the number of women at all levels, but particularly in senior policy-level and decision-making posts;

(e) Took note of recommendations made by the Steering Committee for the Improvement of the Status of Women in the United Nations Secretariat, as referred to by the Economic and Social Council at its May 1991 session, and called for by United Nations General Assembly resolution 45/125 in an effort to increase, in accordance with the United Nations Charter, the number of women throughout the United Nations system, particularly in senior policy-level and decision-making posts;

(f) Requested the Director-General to continue to pursue the measures set forth in the plan of action to improve the status of women in the UNIDO Secretariat, particularly as regards the advancement of women already employed, to review these and to identify special measures for increasing the representation of women at the levels of P-5 and above as a matter of priority;

(g) Further requested the Director-General, within existing resources, to provide training for career-development purposes to staff already employed;

(h) Requested the Director-General, within existing resources, to reinforce the existing machinery in order to assist the High-level Coordinator for the Improvement of the Status of Women in the Secretariat in his efforts to achieve targets for the participation of women, particularly at the senior levels, and ensure that there is a further steady increase in that respect;

(i) Also requested Member States to reinforce their efforts in supporting UNIDO to increase the participation of women in the Professional and above categories by encouraging more qualified candidates, especially from developing countries and from countries with a low representation of women, to apply for vacant posts.

10th plenary meeting
5 July 1991

IDB.8/Dec.19 UNITED NATIONS JOINT STAFF PENSION FUND

The Industrial Development Board:

(a) Took note of the report by the Director-General on the subject (IDB.8/20);

(b) Decided, in accordance with General Conference decision GC.3/Dec.28, paragraph (b), to appoint the following member to the UNIDO Staff Pension Committee to fill the vacant post for the remainder of the year 1991:

Mr. P. N. G. Subramanian (India)

(c) Also recommended to the General Conference at its fourth session the following candidates for

the election of two members and two alternate members of the UNIDO Staff Pension Committee for the biennium 1992-1993:

Members: Mr. P. N. G. Subramanian (India)
Mr. E. Zador (Hungary)

Alternate members: Mr. N. Ayadi (Algeria)
Mr. G. Ghisi (Italy)

10th plenary meeting
5 July 1991

IDB.8/Dec.20 SCALE OF ASSESSMENTS

The Industrial Development Board:

(a) Took note of the information contained in the notes by the Secretariat and the Director-General on the scale of assessments for the fiscal period 1992-1993 (IDB.8/4 and Add.1);

(b) Recommended to the General Conference at its fourth session the establishment of a scale of assessments for the biennium 1992-1993 based on the scale currently employed by the United Nations, to be adjusted as soon as the United Nations scale for the calendar years 1992 to 1994 becomes available.

10th plenary meeting
5 July 1991

IDB.8/Dec.21 FINANCIAL SITUATION OF UNIDO

The Industrial Development Board:

(a) Considered the financial situation of UNIDO as reflected in the budget performance report, 1990-1991, as of 31 December 1990 (PBC.7/15, annex) and the cash flow analysis for the biennium 1990-1991 as at 15 May 1991 (IDB.8/36, annex III);

(b) Recalled General Conference decision GC.3/Dec.17 concerning the temporary suspension of financial regulations 4.2 (b) and 4.2 (c) with respect to the 1986-1987 biennium to allow UNIDO to retain the unutilized balances of the appropriations for that biennium;

(c) Approved and recommended that the General Conference at its fourth session approve:

(i) A supplementary estimate of \$0.8 million for the regular budget for the fiscal period 1990-1991, in accordance with Article 14.5 of the Constitution, resulting from unforeseen increased staff costs, as described in document PBC.7/15, on the understanding that the basis for the draft estimates for 1992-1993 will not be increased;

(ii) The financing of that supplementary estimate as well as the financing of the shortfall in other income of \$3.5 million referred to in document PBC.7/15, by the use of the unutilized balance of appropriations from the 1986-1987 biennium;

(iii) The suspension of financial regulations 4.2 (b) and 4.2 (c)

with respect to the unutilized balance of appropriations for the biennium 1986-1987 up to the amount of \$4.3 million; in other words, to authorize the Director-General to use the funds for this purpose;

(d) Approved and, subject to review prior to the fourth session of the General Conference, to take account of actual exchange rates experienced through the remainder of 1991 and other factors that may arise, recommended that the General Conference at its fourth session approve the transfer of expenditures for the 1990-1991 biennium, as shown in annex IV of document PBC.7/2;

(e) Requested the Director-General to present additional information on the transfer of expenditures, in particular those related to the electronic data-processing programme, in accordance with financial regulations 4.3 (b) and 4.3 (c);

(f) Also recommended to the General Conference that it approve at its fourth session the temporary suspension of financial regulations 4.2 (b) and 4.2 (c) with respect to the 1988-1989 biennium to allow UNIDO to retain the unutilized balances of appropriations of \$6,496,192, which comprises the surplus account balance of \$1,807,815 and unpaid assessed contributions of \$4,688,377 as reported in statement II attached to document PBC.7/16.

10th plenary meeting
5 July 1991

IDB.8/Dec.22 PROGRAMME AND BUDGETS, 1992-1993

The Industrial Development Board:

(a) Took note of conclusion 1991/15 of the Programme and Budget Committee;

(b) Decided to postpone the consideration of the programme and budgets, 1992-1993, to a resumed eighth session of the Board to be convened on 23 August 1991, immediately after the resumed seventh session of the Programme and Budget Committee of that date;

(c) Requested the Director-General to prepare for submission to the resumed session of the Programme and Budget Committee a revised version of the programme and budget proposal for 1992-1993 (IDB.8/8/Rev.1) in the light of the comments made by Member States during the resumed seventh session of the Programme and Budget Committee of 27 June 1991 and the current session of the Board.

10th plenary meeting
5 July 1991

IDB.8/Dec.23 PROGRAMME AND BUDGETS, 1992-1993: 15 PER CENT RESERVE OF TOTAL APPROPRIATIONS

The Industrial Development Board:

(a) Noted the information and proposal submitted by the Director-General to the Programme and Budget Committee in document PBC.7/4 concerning the application of the 15 per cent budgetary reserve;

(b) Recommended to the General Conference that, for the 1992-1993 biennium, an amount representing 15 per cent from the total amount of the appropriations should be kept in reserve pending

receipt from Member States of their assessed contributions.

10th plenary meeting
5 July 1991

IDB.8/Dec.24 PROGRAMME AND BUDGETS,
1992-1993: SPLIT-CURRENCY SYSTEM
OF ASSESSMENT

The Industrial Development Board recommended to the General Conference that the appropriation approved for the biennium 1992-1993 be assessed in the proportions of 11 per cent in United States dollars of the appropriation expressed at US\$1 = AS 12.90 and the balance in Austrian schillings (at which US\$1 = AS 12.90 the United States dollar equivalent of the Austrian schilling proportion represents 89 per cent of the total assessment).

10th plenary meeting
5 July 1991

IDB.8/Dec.25 WORKING CAPITAL FUND

The Industrial Development Board:

(a) Took note of the proposals of the Director-General for the Working Capital Fund for the biennium 1992-1993 (IDB.8/7);

(b) Recommended to the General Conference that the level of the Working Capital Fund and the authorized purposes of the Fund for the 1992-1993 biennium remain the same as for the 1990-1991 biennium, i.e. as stipulated in decision GC.2/Dec.27, paragraph (b);

(c) Urged Member States to pay their outstanding assessed contributions as soon as possible to facilitate reimbursement to the Working Capital Fund.

10th plenary meeting
5 July 1991

IDB.8/Dec.26 FINANCIAL REGULATIONS

The Industrial Development Board:

(a) Took note of the report by the Director-General on the Tax Equalization Fund (IDB.8/31);

(b) Recommended to the General Conference at its fourth session the adoption of the following draft decision:

"The General Conference:

"(i) Decides to delete from the Financial Regulations of UNIDO the text of regulations 5.2 (e), and 5.3, which appear between brackets, and of regulation 10.1 (b)(iii);

"(ii) Decides to adopt instead a new financial regulation 5.3 reading

'Tax Equalization

'5.3. When a staff member, notwithstanding Section 18(b) of the Convention on the Privileges and Immunities of the United Nations or Section 19(b) of the Convention on the Privileges and Immunities of the

Specialized Agencies, as applicable, is subject to national income taxation and pays taxes in respect of the salaries or emoluments paid to him or her by the Organization, and if a tax reimbursement agreement exists between the Organization and the Member State levying such taxes, then that Member State shall refund the Organization the amounts it has disbursed to staff members for such taxes under the terms of such an agreement.'

"(iii) Decides to delete from the Staff Regulations of UNIDO the text of regulation 6.8 (b), last sentence, as well as the text of regulations 6.8 (c) and 6.8 (d) which appears in brackets;

"(iv) Decides to adopt instead a new staff regulation 6.8 (c) reading

'(c) Where a staff member, notwithstanding Section 18(b) of the Convention on the Privileges and Immunities of the United Nations or Section 19(b) of the Convention on the Privileges and Immunities of the Specialized Agencies, as applicable, is subject to national income taxation in respect of the salaries or emoluments paid to him or her by the Organization, the Director-General is authorized to refund to the staff member an amount representing the tax paid for the year on his or her organization salary and emoluments.'

"(v) Requests the Director-General to implement the above new financial and staff regulations as of 1 January 1992 and to amend the financial and staff rules accordingly."

10th plenary meeting
5 July 1991

IDB.8/Dec.27 EXAMINATION OF PRACTICE OF ZERO
REAL GROWTH BUDGETS

The Industrial Development Board:

(a) Recalled General Conference decision GC.3/Dec.24 on the programme and budgets of UNIDO in which the Industrial Development Board was requested to re-examine the practice of zero real growth budgets and to submit a report to the General Conference at its fourth session;

(b) Further recalled paragraph (1) of Board decision IDB.7/Dec.14 establishing an informal open-ended consultation group of Member States to re-examine the practice of zero real growth budgets;

(c) Considered the report of the Director-General on the practice of zero real growth budgets (IDB.7/28);

(d) Took note of the report of the informal open-ended consultation group of Member States on zero real growth budgets contained in document IDB.8/CRP.5;

(e) Recognized the need to match regular budget resources with the increasing demands placed upon UNIDO;

(f) Decided to request the General Conference at its fourth session to direct the Programme and Budget Committee to re-examine at its eighth session the issue of a real increase in the regular budget of UNIDO for the 1994-1995 biennium.

10th plenary meeting
5 July 1991

IDB.8/Dec.28 APPOINTMENT OF AN EXTERNAL AUDITOR

The Industrial Development Board recommended that the General Conference approve an extension of the present appointment of the Senior President of the Audit Office of Belgium as the External Auditor of UNIDO for a period of two years, from 1 July 1992 to 30 June 1994, under the terms of reference specified in the Financial Regulations of UNIDO.

10th plenary meeting
5 July 1991

IDB.8/Dec.29 INDUSTRIAL DEVELOPMENT FUND

The Industrial Development Board:

(a) Took note of the report of the Director-General on the estimated resource level and programming for 1992 and 1993 for the Industrial Development Fund (IDF), contained in document PBC.7/14;

(b) Considered that IDF should continue to be an important source of funds and an effective instrument for UNIDO and believed that further improvements in its functioning were necessary to that end;

(c) Decided to delegate authority to the Director-General to approve projects for financing under the Fund in the 1992-1993 biennium in accordance with the priority areas of the medium-term plan, 1990-1995 (GC.3/17, chap. I);

(d) Recognized that while the IDF projects should continue to cover the needs of developing countries, in particular, at different stages of industrial development, UNIDO should follow a judicious approach in the choice of industrial projects, with prime consideration placed on impact and quality and, in that respect, believed that projects for which highly technical implementation capabilities were necessary may require full agency execution;

(e) Expressed support for the main programming lines of IDF indicated in document PBC.7/14, chapter II, section A (paras. 5-12), emphasized that the role and quality of country and regional focus should be enhanced and requested the Director-General:

- (i) To describe in more detail the notion of "programme approach" as well as its practical and effective application modalities;
- (ii) To describe and better define the UNIDO approach to investment promotion and provide more detail on recommended linkages with credit lines offered by bilateral sources, the World Bank, regional banks etc., and on the use of IDF promotional activities as "seed money" for investment;

(f) Welcomed the intended improvement in quality of IDF projects as outlined in document PBC.7/14, especially in paragraphs 13 to 16, and requested more detailed information on the UNIDO definition of "quality" - in particular on "quality measurements" of projects - as well as on project appraisal, monitoring and evaluation mechanisms;

(g) Commended the intentions of the Secretariat, as indicated in paragraph 17 of document PBC.7/14, to introduce a number of time- and cost-saving measures aimed at streamlining procedures;

(h) Requested the Director-General, with reference to paragraph 20 of the same document relating to an increase in the size of the general-purpose segment of the Fund, to provide detailed information on the programming criteria of the general convertible pool, in order to encourage a larger and more favourable response from sponsoring Governments in contributions to this segment of the Fund;

(i) Urged Member States to reconsider their IDF pledging policies to ensure that the desirable annual funding level of \$50 million be reached as soon as possible;

(j) Encouraged Member States to consider providing umbrella contributions for financing preparatory assistance activities of large-scale projects and programmes (cf. PBC.7/14, para. 17 (c));

(k) Underlined the need for IDF to match the expectations of recipient countries with the funds available from donors; recommended a close coordination and administration of the contributions, as well as careful tailoring of the projects to these circumstances; and to this end recommended that the growth of the Fund be matched by adequate staffing of the organizational unit responsible through recruitment to fill vacant posts and through redeployment;

(l) Requested the Director-General to supply the information called for as soon as possible and, in any case, not later than at the General Conference at its fourth session in November 1991.

10th plenary meeting
5 July 1991

IDB.8/Dec.30 FOLLOW-UP OF RECOMMENDATIONS OF THE EXTERNAL AUDITOR FOR THE FINANCIAL PERIOD 1988-1989

The Industrial Development Board:

(a) Recalled its decision IDB.7/Dec.5 and the reports submitted by the Director-General in response to the observations of the External Auditor for the financial period 1988-1989 (IDB.7/11/Add.1 and Add.2 and PBC.7/13);

(b) Reiterated its decision IDB.7/Dec.5, paragraph (d) and requested the Director-General to submit to the General Conference at its fourth session a detailed report on the action taken with regard to the observations made in the External Auditor's report (IDB.7/11) and the results of the implementation of the audit instructions on these matters, especially concerning IDB.7/11, paragraphs 56-60, 63-66, 95-135.

(c) Endorsed conclusion 1991/2 of the Programme and Budget Committee;

(d) Requested the Director-General to make available to interested Member States before the fourth session of the General Conference the manual on financial and accounting policies and procedures and to present the comments of the External Auditor on that manual to the eighth session of the Programme and Budget Committee in 1992;

(e) Requested the Director-General to implement, as a matter of urgency, practices and procedures aimed at a more equitable geographical distribution of sources of procurement, with particular regard to the need to increase procurement from developing countries; and, taking into account paragraphs 124 to 133 of the report of the External Auditor (PBC.6/15 and Corr.1), further requested the Director-General to implement the measures recommended by the External Auditor to increase the role of developing countries through, inter alia:

- (i) International trade fairs and exhibitions;
- (ii) Federations of chambers of commerce and industry;
- (iii) Business advisory councils and such trade promotion bodies;
- (iv) The UNIDO Industrial and Technological Information Bank.

(f) Further requested the Director-General to include in the briefings for Chief Technical Advisers guidelines for proper purchasing and contracting practices, including national bids and economic and technical cooperation among developing countries where appropriate, together with information on the implementation of correct financial procedures;

(g) Also requested the Director-General to finalize as soon as possible, preferably before the first regular session of the Programme and Budget Committee in 1992, the compilation of a comprehensive manual containing the formal documentation of administrative policies and procedures of the Organization, especially on purchases and contracts;

(h) Requested the Director-General to ensure that Member States, through their permanent representations, be informed on a regular basis of future contracts for supplies and services for UNIDO Headquarters.

10th plenary meeting
5 July 1991

IDB.8/Dec.31 MEDIUM-TERM PLAN, 1992-1997

The Industrial Development Board:

(a) Recalled General Conference decision GC.2/Dec.23 on the programme and budget planning process and resolution GC.3/Res.21 on the medium-term plan, 1990-1995, as well as Industrial Development Board decision IDB.7/Dec.14 on the medium-term plan, 1992-1997;

(b) Took note of conclusion 1991/5 of the Programme and Budget Committee, as well as of the views expressed by members of the Programme and Budget Committee as summarized in document IDB.8/30;

(c) Recommended to the General Conference for approval the revised draft medium-term plan, 1992-1997, as contained in document PBC.7/17, without prejudice to the decision contained in IDB.8/Dec.12 concerning the energy programme.

10th plenary meeting
5 July 1991

IDB.8/Dec.32 SPECIAL TRUST FUND PROJECTS

The Industrial Development Board:

(a) Took note of the Report of the Director-General on Programmes and Activities financed by Special Trust Funds (IDB.8/38 and CRP.7);

(b) Recognized the importance of the UNIDO trust fund schemes as alternatives to traditional assistance programmes in attaining the objectives of United Nations General Assembly resolution 45/196 on industrial development cooperation and the diversification and modernization of productive activities in developing countries;

(c) Further recognized the need for UNIDO to utilize the special trust fund schemes for providing useful services, in accordance with the UNIDO mandate, directly to the industrial sector in developing countries;

(d) Requested the Director-General to take steps towards increasing trust fund resources and expand trust fund activities according to Article 1 of the UNIDO Constitution;

(e) Further requested the Director-General to submit for approval to the General Conference at its fourth session a revised version of the guidelines contained in document IDB.8/38, annex II, in accordance with IDB.6/Dec.10, including clear and transparent criteria for project appraisal and project approval, taking into account views expressed by Member States during the current session of the Board;

(f) Requested donor countries and countries benefiting from projects funded by special trust funds to accept, and cooperate in, an in-depth evaluation of these projects in compliance with IDB.6/Dec.14 on evaluation activities of UNIDO.

10th plenary meeting
5 July 1991

IDB.8/Dec.33 SYSTEM OF CONSULTATIONS

The Industrial Development Board:

(a) Recalled that the main purpose of the System of Consultations was to be an instrument through which UNIDO is to serve as a forum for developed and developing countries in their contacts and consultations directed towards the industrialization of developing countries;

(b) Recalled also that the System of Consultations, as an important and established activity of UNIDO, constitutes a valuable framework for identifying problems associated with the industrialization of developing countries, for considering ways and means to accelerate their industrialization, and for contributing to closer industrial cooperation among Member

States, in accordance with the Lima Declaration and Plan of Action on Industrial Development and Co-operation;

(c) Reconfirmed the need to further strengthen the System of Consultations through action-oriented measures aimed at creating new industrial facilities in developing countries and increasing the share of developing countries in world industrial production, in accordance with the main objective of UNIDO;

(d) Further recalled General Conference resolution GC.3/Res.2 on the evaluation of the System of Consultations, particularly paragraphs (5), (6), (7) and (9);

(e) Noted with appreciation the report by the Director-General on the Consultations held in 1990 and first quarter of 1991 and plan for technical cooperation follow-up activities (IDB.8/21);

(f) Noted as well the proposals by the Director-General for adjustment to the programme of Consultations for the biennium 1992-1993 and measures for enhancing the role and efficiency of the System of Consultations, contained in document IDB.8/22;

(g) Requested the Director-General to improve the actions called for in General Conference resolution GC.3/Res.2, and to report on the progress made in the implementation of those actions to the Board at its ninth session;

(h) Approved the conclusions and recommendations of the Consultations held during 1990 and the first quarter of 1991, as contained in documents ID/373 and ID/374;

(i) Requested the Director-General to finance the follow-up activities mentioned in the annex to document IDB.8/21 from existing resources allocated to the System of Consultations.

(j) Requested the Director-General to examine the possibility of combining single Consultations with investment promotion meetings and of increasing participation of industrial partners in Consultations, and to report on both issues to the Board at its ninth session.

10th plenary meeting
5 July 1991

IDB.8/Dec.34 EVALUATION OF THE OBJECTIVES AND FUNCTIONS OF UNIDO IN VIEW OF RECENT CHANGES AND DEVELOPMENTS IN THE WORLD

The Industrial Development Board:

(a) Recalled Board decisions IDB.6/Dec.23 and Dec.10;

(b) Considered the report by the Director-General on the implementation of decision IDB.6/Dec.23 (IDB.8/40 - GC.4/18);

(c) Also considered the explanations provided in document IDB.8/33 concerning the regulatory framework for the implementation of Article 16 of the Constitution;

(d) Requested the Director-General to ensure that all voluntary contributions to programmes and projects implemented by the Organization are directed primarily towards developing countries,

consistent with Article 1 (Objectives of the Organization) and Article 2 (a) of the Constitution, as defined by the United Nations General Assembly;

(e) Also requested the Director-General to expedite the work on the revised bulletin concerning the guidelines and procedures governing the acceptance and funding under the special trust funds, the Industrial Development Fund and the regular budget (IDB.8/33, para. 10), with a view to enabling the Programme and Budget Committee to review it at its eighth session.

10th plenary meeting
5 July 1991

IDB.8/Dec.35 COMPUTERIZATION PROGRAMME OF UNIDO

The Industrial Development Board:

(a) Considered various available reports on the acquisition of an electronic data-processing (EDP) system, and in particular the report of the External Auditor (IDB.8/3, and Corr.2), the comments submitted by the Director-General on that report (IDB.8/5), the report of the working group of independent experts (IDB.8/6 and Add.1), and the reports of the Director-General (IDB.8/12 and IDB.8/CRP.8);

(b) Decided to endorse retroactively the appointment of a team of consultants, under the terms of reference recommended by the working group of independent experts, and as an exceptional measure to accept the temporary appropriation of \$240,000 from the operational budget to meet the fees involved, and to approve expenditures related to the EDP system and within the ceiling of \$2.2 million, as indicated in document IDB.8/48;

(c) Requested the Director-General, from 1 July until 30 September 1991, not to exceed an amount of \$1,288,050 on expenditures related to the EDP system, and to submit full details of the incurred expenditures on those operations to the eighth session of the Programme and Budget Committee;

(d) Took note of the fact that the resumed seventh session of the Programme and Budget Committee on 27 June 1991 was unable to recommend the adoption of the proposed programme and budget contained in document PBC.7/10/Rev.1 and Add.1, and requested the Director-General to prepare, for submission to the resumed seventh session of the Programme and Budget Committee on 23 August 1991, a revised version of the programme and budget proposals for the 1992-1993 biennium, taking into account the comments and views expressed by Member States;

(e) Requested that, in conformity with financial regulations 3.4 and 4.3, and since the EDP project was to be regarded as a separate major object of expenditure, a revised version of the programme and budgets, 1992-1993, should contain a listing of resource requirements for the EDP project, and that all EDP non-staff costs should be identified as such in that listing, as well as being spread among different user departments. Resources required for that purpose until 1995 should also be indicated;

(f) Requested that further efforts be made within the EDP Project Liaison Committee to identify the technically most suitable and cost-effective EDP system, and that no new EDP contracts or obligations be entered into beyond those foreseen in

paragraph (c) above and in document IDB.8/CRP.8, pending a final decision in this respect by the policy-making organs;

(g) With that in view, requested the Project Liaison Committee to pursue an in-depth examination of existing proposals and observations, considering in particular the final draft report of the consultants, the information note of 28 June 1991 by some of the independent experts on that draft, and the remarks of the consultants thereon;

(h) Requested the Director-General to examine the results of those efforts and, in consultation with the Project Liaison Committee, to negotiate further with IBM, and if appropriate, with other suitable computer firms so as to obtain a cost-effective EDP system fitted to the needs of UNIDO;

(i) Further requested the Director-General to report progress to a resumed eighth session of the Industrial Development Board on 23 August 1991, with the aim of its authorizing, on the advice of the Programme and Budget Committee, the Director-General to bring the negotiations to a satisfactory conclusion.

10th plenary meeting
5 July 1991

IDB.8/Dec.36 COMPUTERIZATION PROGRAMME OF
UNIDO. FOLLOW-UP OF THE
RECOMMENDATIONS OF THE EXTERNAL
AUDITOR

The Industrial Development Board:

(a) Took note of the report of the External Auditor on the in-depth examination of all aspects of the acquisition of the electronic data-processing system (IDB.8/3 and Corr.2);

(b) Regretted that the Director-General had allowed UNIDO to enter into certain financial obligations without authorization from the policy-making organs;

(c) Requested the Director-General, in exercising his functions, to enforce strict adherence to the Constitution and Financial Rules of UNIDO;

(d) Requested the Director-General to fully implement the recommendations contained in the report of the External Auditor;

(e) Further requested the Director-General to especially act upon those recommendations contained in paragraph 66 of document IDB.8/3 concerning UNIDO's competitive tendering and bidding procedure and to make it conform with financial rules 109.20 and 109.18;

(f) Requested a detailed comparison and explanation concerning the discrepancy in the figures cited in document IDB.8/3, paragraph 44, and those in document IDB.8/8/Rev.1, paragraph 8.172, and IDB.8/8/Rev.1/Add.1, concerning electronic data-processing expenditures for the bienniums 1990-1991 and 1992-1993;

(g) Demanded that the apparent inadequacy of the institutional fiscal management procedures and controls as stipulated in document IDB.8/3, paragraph 79, be remedied;

(h) Demanded that in future a breach of financial regulations on budgetary approval (4.3 (b) and (c); 3.11, 3.12), as stated in document IDB.8/3, paragraphs 84 and 88, be avoided;

(i) Requested that shortcomings and deficiencies in the certifying and approving of the budgetary control system as cited in paragraphs 89 to 92 of document IDB.8/3 be rectified;

(j) Urged the Secretariat to issue its own finance and accounting manuals as stipulated in paragraph 99 of IDB.8/3 and in document IDB.7/11;

(k) Regretted that the Secretariat did not comply with the 15 per cent appropriation reserve rule and demanded that in future proper fiscal management would be followed, namely that financial obligations and commitments be postponed until a complete financial analysis of a project had been made;

(l) Demanded that a report from the Director-General on the implementation of those matters be presented to the fourth session of the General Conference;

(m) Took note of and requested action on the observations concerning the upgrading of the efficiency, the management capabilities and the training of UNIDO staff;

(n) Requested that an updated follow-up report from the External Auditor be presented at the forthcoming session of the General Conference.

Annex

STATEMENT BY THE PRESIDENT OF THE BOARD

Considering that the authority to commit the Organization with regard to electronic data-processing had been delegated, the regret expressed in paragraph (b) of IDB.8/Dec.36 did not in any manner or form constitute a reflection on the person or integrity of the Director-General of UNIDO.

10th plenary meeting
6 July 1991

IDB.8/Dec.37 HEADQUARTERS AGREEMENT BETWEEN
UNIDO AND THE REPUBLIC OF AUSTRIA
AND SPACE REQUIREMENTS OF THE
VIENNA-BASED ORGANIZATIONS

The Industrial Development Board:

(a) Took note of the reports by the Director-General on the headquarters agreement between UNIDO and the Republic of Austria (IDB.8/34), and on present and projected space requirements of the Vienna-based organizations (IDB.8/41); also took note of the statements by the delegations of Austria and Sudan and the Secretariat of UNIDO during the eighth session of the Industrial Development Board as reflected in summary record IDB.8/SR.9, paragraphs 102 to 103 and 106;

(b) Also took note with appreciation of the generous decision of the host Government to offer additional office space free of charge to the international organizations in the Vienna International Centre for their present as well as their future space requirements.

10th plenary meeting
5 July 1991

IDB.8/Dec.38 JOINT UNIDO/UNITED NATIONS
CONFERENCE SERVICE

The Industrial Development Board:

(a) Took note of the report of the Director-General (IDB.8/43) and the report of the United Nations Secretary-General entitled Unified Conference Services for the United Nations Organizations at the Vienna International Centre (A/CN.1/R.1136/Rev.1);

(b) Recommended that any change in the present conference service arrangements for the Vienna-based organizations would need to be examined in the light of the efficiency, economy and quality of services it would bring;

(c) Decided to defer action regarding the unified conference service arrangements for the Vienna-based organizations until the relevant organizations had had the opportunity to study the detailed cost analysis.

10th plenary meeting
5 July 1991

IDB.8/Dec.39 INTERGOVERNMENTAL ORGANIZATIONS
NOT IN THE UNITED NATIONS SYSTEM

The Industrial Development Board:

(a) Took note of the information provided in document IDB.8/44;

(b) Authorized the Director-General, in accordance with Article 19.1 (a) of the Constitution of UNIDO and the Guidelines for the relationship of UNIDO with intergovernmental, governmental, non-governmental and other organizations (decision GC.1/Dec.41, annex, para. 9) and based on the information contained in the annex to document IDB.8/44, to conclude appropriate relationship agreements with the following three intergovernmental organizations:

Financial Fund for Development of the Plate
River Basin (FONPLATA)
International Pepper Community (IPC)
Islamic Foundation for Science, Technology
and Development (IFSTD)

9th plenary meeting
4 July 1991

IDB.8/Dec.40 APPLICATIONS FROM
NON-GOVERNMENTAL ORGANIZATIONS
FOR CONSULTATIVE STATUS

The Industrial Development Board:

(a) Took note of the information provided in document IDB.8/14;

(b) Decided, in accordance with Article 19.1 (b) of the Constitution of UNIDO and the Guidelines for the relationship of UNIDO with intergovernmental, governmental, non-governmental and other organizations (decision GC.1/Dec.41, annex, para. 17), to grant consultative status with UNIDO to the following eight international non-governmental organizations:

Institute of Higher Management (ISG)
International Academy of Architecture (IAA)

International Alliance of Women (IAW)
International Council of Graphic Design
Associations (ICOGRADA)
International Federation for Heat Treatment
and Surface Engineering (IFHT)
International Union for Cooperation towards
Development (UNICOS)
World Coal Institute (WCI)
World Packaging Association (WPO)

9th plenary meeting
4 July 1991

IDB.8/Dec.41 PREPARATORY ARRANGEMENTS FOR THE
FOURTH SESSION OF THE GENERAL
CONFERENCE, INCLUDING THE REVIEW
OF ITS PROVISIONAL AGENDA

The Industrial Development Board:

(a) Adopted the provisional agenda for the fourth session of the General Conference as contained in decision IDB.7/Dec.25, with the addition of the following items:

- The coordinating role of UNIDO in the United Nations system on industrial development;
- National Committees for UNIDO;
- Applications for observer status with UNIDO;
- Industrial investment promotion;
- Recommendations of the External Auditor for the financial period 1988-1989;
- Computerization programme: follow-up of the recommendations of the External Auditor;
- Women in the Secretariat (in compliance with Board decision IDB.7/Dec.22).

(b) Decided that the documentation to be prepared for each item on the provisional agenda for the Conference would be based on the information provided in the annex to document IDB.8/37, and would also take into consideration the relevant decisions of the Board at its eighth session;

(c) Requested the Director-General, in preparing and distributing the documents, to ensure strict adherence to the six-week rule;

(d) Requested the Director-General to make available to the Conference the report of the fourth and fifth meetings of the Special Advisory Group to the Director-General of UNIDO and an executive summary of the Global Report 1991/92 (ID/371);

(e) Decided that, under the guidance of the Bureau of the Board, representatives of permanent missions in Vienna should organize an informal contact group for the preparation of the fourth session of the Conference, including the allocation of items to a main committee of the Conference.

10th plenary meeting
5 July 1991

IDB.8/Dec.42 PROVISIONAL AGENDA FOR AND DATE
OF THE FOURTH SPECIAL SESSION

The Industrial Development Board adopted the following provisional agenda and date for its fourth special session:

A. Provisional agenda

1. Opening of the fourth special session
2. Adoption of the agenda
3. Adoption of the provisional agenda of the ninth session and consideration of the provisional agendas of the tenth and eleventh sessions
4. Other business
5. Adoption of the report of the fourth special session
6. Closure of the fourth special session

B. Date

The Industrial Development Board decided to hold its fourth special session on 23 November 1991.

10th plenary meeting
5 July 1991

IDB.8/Dec.43 CONDUCT OF BUSINESS AND
RATIONALIZATION OF PROCEEDINGS

The Industrial Development Board:

(a) Recalled its decision IDB.5/Dec.46 on conduct of business and rationalization of proceedings of the Industrial Development Board;

(b) Recalled in particular recommendations 2 and 4 in the annex to that decision, the purpose of which was to reduce the workload of the sessions of the Board and facilitate the decision-making process;

(c) Noted with concern that since those recommendations were established during the biennium 1990-1991:

- (i) The number of items on the agendas of the Board had been drastically increasing, thus allowing little

time for a substantial discussion of many important agenda items;

(ii) Repetition of items in the agendas during the biennium had been impossible to avoid;

(iii) The amount of pre-session documentation had significantly increased as a consequence of overloaded agendas, thus rendering a proper preparation virtually impossible;

(d) Decided to discuss that issue more in depth, in view of the possibility of amending recommendations 2, 4 and 5 in the annex to decision IDB.5/Dec.46 at the next regular session of the Industrial Development Board.

10th plenary meeting
5 July 1991

IDB.8/Dec.44 DATE OF THE NINTH SESSION

The Board decided to hold its ninth session from 18 to 22 May 1992.

10th plenary meeting
5 July 1991

IDB.8/Dec.45 SUSPENSION OF THE EIGHTH SESSION
OF THE BOARD

The Industrial Development Board decided to resume its eighth session for half a day only on 23 August 1991, immediately after the resumed seventh session of the Programme and Budget Committee of that date, for the purpose of resuming the consideration of the programme and budgets, 1992-1993 (item 11 (e)) and the Second Industrial Development Decade for Africa (item 8).

10th plenary meeting
6 July 1991

Annex II

DOCUMENTS SUBMITTED TO THE BOARD AT ITS EIGHTH SESSION

Symbol	Agenda item	Title
IDB.8/1	3	Provisional agenda
IDB.8/1/Add.1	3	Annotated provisional agenda
IDB.8/2	20	Implementation of the commitments and policies agreed upon in the Declaration on International Economic Cooperation, in particular the Revitalization of Economic Growth and Development of the Developing Countries. Implementation of General Assembly resolution S-18/3. Note by the Director-General
IDB.8/3 and Corr.2 PBC.7/3 and Corr.2	18	Report to the Programme and Budget Committee on the results of a specific, in-depth external audit examination of the electronic data-processing system acquisition project of the United Nations Industrial Development Organization. Report by the External Auditor
IDB.8/4 PBC.7/6	11(a)	Scale of assessments for the fiscal period 1992-1993. Note by the Secretariat
IDB.8/4/Add.1 PBC.7/6/Add.1	11(a)	Scale of assessments for the fiscal period 1992-1993. Note by the Director-General
IDB.8/5 PBC.7/7	18	Comments on the report of the External Auditor on the in-depth examination of all aspects of the acquisition of the electronic data-processing system. Submitted by the Director-General
IDB.8/6 and Add.1 PBC.7/8 and Add.1	18	Report of the working group of independent experts on the computerization of UNIDO (Vienna, 11-14 February 1991)
IDB.8/7 PBC.7/9	11(f)	Proposals for the Working Capital Fund for the biennium 1992-1993. Note by the Director-General
IDB.8/8/Rev.1 PBC.7/10/Rev.1	11(e)	Programme and budgets, 1992-1993. Revised proposals of the Director-General
IDB.8/8/Rev.1/ Add.1 PBC.7/10/Rev.1/ Add.1	11(e)	Additional information concerning electronic data-processing requirements Submitted by the Director-General
IDB.8/9	5(g)	UNIDO energy programme. Proposed by the Director-General
IDB.8/10 and Corr.1	4	Annual Report of UNIDO, 1990
IDB.8/11 PBC.7/14	11(j)	Industrial Development Fund - Estimated resource level and programming for 1992-1993. Report by the Director-General
IDB.8/12 PBC.7/18	18	Computerization programme of UNIDO. Report by the Director-General
IDB.8/13 GC.4/7	5(b)	ECDC and TCDC in the 1990s - a framework for a UNIDO-wide programme. Report by the Director-General
IDB.8/14	24	Applications from non-governmental organizations for consultative status. Note by the Director-General
IDB.8/15 GC.4/8	10(a)	Representation of women in the Professional category. Progress report by the Director-General covering the period September 1990 to March 1991
IDB.8/16	5(a)	Technical cooperation activities in 1990. Report by the Director-General
IDB.8/17 GC.4/9	5(e)	Development of human resources. Progress report by the Director-General
IDB.8/18	6	Industrial investment promotion. Implementation of actions called for in decision IDB.6/Dec.15. Progress report by the Director-General
IDB.8/19	11	Report of the Programme and Budget Committee on the work of its seventh session

Symbol	Agenda item	Title
IDB.8/19/Add.1	11	Report of the Programme and Budget Committee on the work of its seventh session. Resumed seventh session of 27 June 1991
IDB.8/20 GC.4/6	10(b)	United Nations Joint Staff Pension Fund. Report by the Director-General
IDB.8/21	14	Consultations held in 1990 and first quarter of 1991 and plan for technical cooperation follow-up activities. Report by the Director-General
IDB.8/22	14	System of Consultations. Proposals by the Director-General
IDB.8/23 GC.4/10	8	Second Industrial Development Decade for Africa. Report by the Director-General
IDB.8/24 GC.4/11	5(f)	Implementation of the programme for development and transfer of technology. Submitted by the Director-General
IDB.8/25 GC.4/12	5(c)	Regional Co-operation Programme for the Industrial Recovery of Latin America and the Caribbean. Report by the Director-General
IDB.8/26 GC.4/13	5(d)	Special Programme for the Industrial Development of Asia and the Pacific. Progress report by the Director-General
IDB.8/27	7	UNIDO Country Director Programme. Report by the Director-General
IDB.8/28 GC.4/14	9	Technical assistance to the Palestinian people. Progress report by the Director-General
IDB.8/29 GC.4/15	5(b)	Economic and technical cooperation among developing countries. Progress report by the Director-General
IDB.8/30	12	Medium-term plan, 1992-1997. Summary of views expressed by members of the Programme and Budget Committee. Report by the Director-General
IDB.8/31	11(g)	Tax Equalization Fund. Report by the Director-General
IDB.8/32	19	Industrial development cooperation and the diversification and modernization of productive activities in developing countries. Report by the Director-General
IDB.8/33	16	Regulatory framework for the implementation of Article 16 of the Constitution. Note by the Director-General
IDB.8/34	21	Headquarters agreement between UNIDO and the Republic of Austria. Report by the Director-General
IDB.8/35	10	Issues related to the United Nations common system. Note by the Secretariat
IDB.8/36	11(c) 11(f)	Status report of assessed contributions paid and of advances to the Working Capital Fund. Note by the Secretariat
IDB.8/37	25	Preparatory arrangements for the fourth session of the General Conference, including the review of its provisional agenda. Note by the Secretariat
IDB.8/38 GC.4/16	13	Programmes and activities financed by special trust funds. Report by the Director-General
IDB.8/39 GC.4/17	15	Progress report on new concepts and approaches for cooperation in respect industrial development in conformity with Article 2 (c) of the Constitution. Submitted by the Director-General
IDB.8/40 GC.4/18	16	Evaluation of the objectives and functions of UNIDO in view of recent changes and developments in the world. Report by the Director-General
IDB.8/41	21	Present and projected space requirements of the Vienna-based organizations. Report by the Director-General
IDB.8/42	23	Activities of the Joint Inspection Unit in 1990 and early 1991 of relevance to UNIDO. Note by the Secretariat
IDB.8/43	22	Joint UNIDO/United Nations Conference Service. Report by the Director-General
IDB.8/44	24	Information on intergovernmental organizations not in the United Nations system. Note by the Director-General

Symbol	Agenda item	Title
IDB.8/45 GC.4/19	17	Organizational and staff structure. Note by the Director-General
IDB.8/46 and Corr.1	5(f)	Long-term arrangements for the establishment of an international centre for science and high technology. Report by the Director-General
IDB.8/47	5	Preparatory arrangements for the conference on ecologically sustainable industrial development. Note by the Secretariat
IDB.8/48	18	Computerization programme of UNIDO. Incurred expenditure, April - June 1991. Submitted by the Director-General
IDB.8/49	10	Statement of the staff of UNIDO. Submitted by the President of the sixth Staff Council through the Director-General

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IDB.7/28	11(h)	Programme and budgets of UNIDO: The practice of zero real growth budgets. Report by the Director-General
PBC.7/12 and Corr.1	17	Report of the open-ended working group on the organizational and staff structure of UNIDO
PBC.7/15	11(d)	Use of unutilized balances of appropriations for the biennium 1986-1987. Proposals by the Director-General
PBC.7/16	11(b)	Interim financial performance report for the biennium 1990-1991. Submitted by the Director-General
PBC.7/17	12	Revised draft medium-term plan, 1992-1997. Submitted by the Director-General
PBC.7/CRP.1	11(j)	Lists of projects approved under the Industrial Development Fund (IDF) in 1990. Prepared by the Secretariat
PBC.7/CRP.13 and Add.1	18	Strategic automation project - Draft final report. Submitted by Touche Ross Management Consultants

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ID/373	14	Report on the Regional Consultation on Industrial Rehabilitation/Restructuring with Special Focus on the Food-processing Subsector in Africa
ID/374	14	Report on the Second Consultation on the Wood and Wood Products Industry

Conference room papers

IDB.8/CRP.1 and Corr.1	5(a)	List of technical co-operation projects approved and/or operational in 1990. Submitted by the Secretariat
IDB.8/CRP.2	6	Report on the evaluation of the industrial investment activities of UNIDO. Summary prepared by the Secretariat
IDB.8/CRP.3	11(c) 11(f)	Status of assessed contributions and of advances to the Working Capital Fund and cash flow analysis for 1990-1991. Note by the Secretariat
IDB.8/CRP.4	3	Annotations to the provisional agenda: List of documents
IDB.8/CRP.5	11(h)	Informal open-ended consultation group of Member States on the re-examination of the practice of zero real growth budgets. Report by the Chairman, Ms. N. Rodriguez (Cuba)
IDB.8/CRP.6	-	List of resolutions and decisions adopted by the United Nations General Assembly and the Governing Council of the United Nations Development Programme of relevance to UNIDO
IDB.8/CRP.7 and Corr.1	13	Additional information on programme and activities financed by special trust funds. Submitted by the Secretariat
IDB.8/CRP.8	18	Current EDP programme. Estimated requirements - July to December 1991. Note by the Secretariat
IDB.8/CRP.9	-	Letter addressed to the President of the eighth session of the Industrial Development Board from the Permanent Mission of Peru

Symbol	Agenda item	Title
IDB.8/CRP.10	-	Letter addressed to the President of the eighth session of the Industrial Development Board from the Permanent Mission of Costa Rica
IDB.8/CRP.11	-	Letter addressed to the President of the eighth session of the Industrial Development Board from the Permanent Mission of Argentina
IDB.8/CRP.12	-	Letter addressed to the President of the eighth session of the Industrial Development Board from the Permanent Mission of Panama
IDB.8/CRP.13	-	List of participants