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REPORT OF THE INDUSTRIAL DEVELOPMENT BOARD ON THE WORK OF ITS FOURTEENTH SESSION

(26-30 June 1995)

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Introduction

1. The report of the Industrial Development Board on the work of its fourteenth session is presented to the General Conference in accordance with Article 9.4 (c) of the Constitution. The summary records of the Board (IDB.14/SR.1-8), where details of the proceedings are contained, form an integral part of the present report.

2. The following decisions of the Board, reproduced in annex I, are related to the work of the General Conference at its sixth session:

IDB.14/Dec.2 UNIDO policy framework – organizational and staff structure

IDB.14/Dec.3 Annual Report of the Director-General for 1994 of the activities of the Organization, including progress report on specific activities

IDB.14/Dec.6 Scale of assessments

IDB.14/Dec.7 Financial situation of UNIDO; Programme and budgets, 1996-1997

IDB.14/Dec.8 Working Capital Fund

IDB.14/Dec.9 Appointment of External Auditor

IDB.14/Dec.10 Electronic data-processing programme

IDB.14/Dec.15 Medium-term plan, 1996-2001

IDB.14/Dec.17 Special Programme for Industrial Development in the Arab Countries, including technical assistance to the Palestinian people

IDB.14/Dec.18 Economic and technical cooperation among developing countries

IDB.14/Dec.20 Industrial investment promotion: Guidelines for the functioning of the Investment Promotion Service Offices

IDB.14/Dec.22 UNIDO Staff Pension Committee

IDB.14/Dec.23 Headquarters agreement between UNIDO and the Republic of Austria

IDB.14/Dec.25 Provisional agenda for the sixth session of the General Conference

3. The fourteenth session of the Board was held at UNIDO Headquarters, Vienna International Centre, from 26 to 30 June 1995 (8 plenary meetings — see IDB.14/SR.1-8).

I. ORGANIZATIONAL AND PROCEDURAL MATTERS

Participation

4. The following 51 of the 53 members of the Board were represented at the session: Algeria, Argentina, Austria, Belarus, Belgium, Bolivia, Brazil, Cameroon, Chile, China, Côte d'Ivoire, Cuba, Ecuador, Egypt, Ethiopia, France, Germany, Ghana, India, Iran (Islamic Republic of), Italy, Japan, Kuwait, Lebanon, Mexico, Netherlands, Nicaragua, Nigeria, Norway, Pakistan, Philippines, Poland, Portugal, Qatar, Republic of Korea, Romania, Russian Federation, Saudi Arabia, Slovakia, Spain, Sudan, Sweden, Switzerland, Thailand, Tunisia, Turkey, United Kingdom of Great Britain and Northern Ireland, United States of America, Venezuela, Zambia and Zimbabwe.

5. The following 33 Member States of UNIDO also participated in the session: Angola, Australia, Bosnia and Herzegovina, Bulgaria, Colombia, Costa Rica, Croatia, Czech Republic, Democratic People's Republic of Korea, Denmark, Finland, Greece, Guatemala, Hungary, Indonesia, Iraq, Ireland, Jordan, Kenya, Libyan Arab Jamahiriya, Luxembourg, Malaysia, Morocco, Oman, Panama, Paraguay, Peru, The former Yugoslav Republic of Macedonia, Ukraine, United Arab Emirates, Uruguay, Viet Nam and Yemen.

6. The Holy See participated as observer.

7. The permanent observer of Palestine also participated.

8. The following United Nations bodies were represented: Economic Commission for Europe, International Trade Centre UNCTAD/GATT, United Nations Development Programme and United Nations Office at Vienna.

9. The following specialized agencies were represented: United Nations Educational, Scientific and Cultural Organization and World Health Organization.

10. The following other intergovernmental organizations were represented: Arab Industrial Development and Mining Organization, Gulf Organization for Industrial Consulting, International Center for Public Enterprises, International Organization for Migration and League of Arab States.

11. The following non-governmental organizations were represented: Austro-Egyptian Chamber of Commerce, Institut Supérieur de Gestion (Institute of Higher Management), International Confederation of Free Trade Unions, International Council of Women, International Federation of Automatic Control, International

Federation of Business and Professional Women, International Organisation of Employers, Society of Chemical Industry and World Association for Small and Medium Enterprises.

Opening of the session

12. The fourteenth session of the Industrial Development Board was declared open by the President of the thirteenth session, Dr. A. K. El Hussein (Sudan).

Officers of the fourteenth session

13. In accordance with rule 23 of its rules of procedure, the Board elected by acclamation: Mrs. F. Ok (Turkey) as President; Mr. F. R. Al-Ghais (Kuwait), Mrs. R. Lajous Vargas (Mexico), Mr. D. Mazilu (Romania) as Vice-Presidents and Mr. S. O. Fatunla (Nigeria) as Rapporteur.

Agenda for the fourteenth session

14. The Board adopted the following agenda:

1. Opening of the fourteenth session.
2. Election of officers.
3. Adoption of the agenda for the fourteenth session.
4. UNIDO policy framework — organizational and staff structure.
5. Annual Report of the Director-General for 1994 on the activities of the Organization, including progress report on specific activities.
6. UNIDO technical cooperation activities in 1994.
7. Report of the Programme and Budget Committee:
 - (a) Scale of assessments;
 - (b) Interim financial performance report and programme performance report;
 - (c) Programme and budgets, 1996-1997;
 - (d) Working Capital Fund;
 - (e) Appointment of External Auditor;
 - (f) Electronic data-processing programme;
- (g) Financial situation of UNIDO;
- (h) Industrial Development Fund;
- (i) UNIDO Country Director programme.
8. Medium-term plan, 1996-2001.
9. The regional dimension:
 - (a) Second Industrial Development Decade for Africa;
 - (b) Special Programme for Industrial Development in the Arab Countries, including technical assistance to the Palestinian people;
 - (c) Special Programme for the Industrial Development of Asia and the Pacific;
 - (d) Regional Cooperation Programme for the Industrial Recovery of Latin America and the Caribbean.
10. Industrial cooperation and consultations (including economic and technical cooperation among developing countries and implementation of General Assembly resolution 47/153).
11. Operational activities for development (General Assembly resolution 47/199, para. 51).
12. Industrial investment promotion.
13. Personnel matters:
 - (a) United Nations Joint Staff Pension Fund;
 - (b) Women in the Secretariat.
14. Headquarters agreement between UNIDO and the Republic of Austria.
15. Administrative matters: Joint Inspection Unit.
16. Matters related to intergovernmental, non-governmental, governmental and other organizations.
17. Preparations for the sixth session of the General Conference.
18. Provisional agenda and date of the fifteenth session.

19. Adoption of the report of the fourteenth session.

20. Closure of the fourteenth session.

15. The Board adopted a proposal by the President to ensure the maximum utilization of available conference-servicing resources (see annex I, decision IDB.14/Dec.1).

16. The Board decided to set up informal, in-session consultations with the aim of facilitating the drafting of decisions and entrusted Mr. F. R. Al-Ghais (Kuwait), Vice-President, to chair those consultations (see IDB.14/SR.2, paras. 1-2).

II. UNIDO POLICY FRAMEWORK — ORGANIZATIONAL AND STAFF STRUCTURE; MEDIUM-TERM PLAN, 1996-2001

17. The Board decided to discuss simultaneously agenda item 4 (UNIDO policy framework — organizational and staff structure) and item 8 (Medium-term plan, 1996-2001). The debate on the two agenda items is reflected in summary records IDB.14/SR.1, paragraphs 34 to 52, IDB.14/SR.2, paragraphs 4 to 95, and IDB.14/SR.3, paragraphs 1 to 37.

A. UNIDO policy framework — organizational and staff structure

18. The Board had before it proposals by the Director-General on improving UNIDO programmes through a strengthened focus (IDB.14/13), a report by the Secretariat on personnel matters (IDB.14/8, chap. IV) and a conference room paper containing a synoptic review and outline for reporting to the sixth session of the General Conference on the reform process of UNIDO submitted by the Director-General (IDB.14/CRP.4). The Board also heard a statement by the representative of the tenth Staff Council (cf. IDB.14/SR.2, paras. 7-11). The Board considered a draft decision submitted by the President (IDB.14/L.3) and, with an amendment, adopted decision IDB.14/Dec.2 (see annex I).

B. Medium-term plan, 1996-2001

19. The Board had before it proposals of the Director-General for a revised draft medium-term plan, 1996-2001 (IDB.13/19). The Board considered

a draft decision submitted by the President (IDB.14/L.2) and adopted decision IDB.14/Dec.15 (see annex I).

III. ANNUAL REPORT OF THE DIRECTOR- GENERAL FOR 1994 ON THE ACTIVITIES OF THE ORGANIZATION, INCLUDING PROGRESS REPORT ON SPECIFIC ACTI- VITIES; UNIDO TECHNICAL COOPERA- TION ACTIVITIES IN 1994

20. The Board decided to discuss simultaneously agenda item 5 (Annual Report of the Director-General for 1994 on the activities of the Organization, including progress report on specific activities) and item 6 (UNIDO technical cooperation activities in 1994). The debate on the two agenda items is reflected in summary records IDB.14/SR.3, paragraphs 38-64, IDB.14/SR.4, paragraphs 3 to 108, and IDB.14/SR.5, paragraphs 1 to 13.

A. Annual Report of the Director-General for 1994 on the activities of the Organization, including progress report on specific activities

21. The Board had before it the *Annual Report of UNIDO 1994* (IDB.14/10; IDB.14/10/Add.1 and Corr.1; IDB.14/10/Add.2 and Corr.1), a progress report on specific activities submitted by the Director-General (IDB.14/10/Add.3) and a list of resolutions and decisions adopted by the United Nations General Assembly, the Economic and Social Council and the Executive Board of the United Nations Development Programme/United Nations Population Fund of relevance to UNIDO (IDB.14/CRP.5). The Board considered two draft decisions submitted by the President (IDB.14/L.4 and IDB.14/L.5) and adopted decisions IDB.14/Dec.3 and IDB.14/Dec.4 (see annex I).

B. UNIDO technical cooperation activities in 1994

22. The Board had before it, in addition to the *Annual Report of UNIDO 1994* (IDB.14/10; IDB.14/10/Add.1 and Corr.1; IDB.14/10/Add.2 and Corr.1), a report by the Director-General on UNIDO technical cooperation activities in 1994 (IDB.14/14), and a list of technical cooperation projects approved and/or operational in 1994 (IDB.14/CRP.1). The Board considered a draft decision submitted by the President (IDB.14/L.6) and adopted decision IDB.14/Dec.5 (see annex I).

IV. REPORT OF THE PROGRAMME AND BUDGET COMMITTEE

23. The Board decided to discuss simultaneously sub-items 7 (a) to (i) of the agenda. The Board had before it the report of the Programme and Budget Committee on the work of its eleventh session (IDB.14/9). The debate on item 7 as a whole is reflected in summary records IDB.14/SR.5, paragraphs 14 to 73, and IDB.14/SR.6, paragraphs 1 to 36.

A. Scale of assessments

24. The Board had before it a note by the Secretariat on the scale of assessments for the fiscal period 1996-1997 (IDB.14/4 and Add.1). The Board considered a draft decision submitted by the President (IDB.14/L.7) and adopted decision IDB.14/Dec.6 (see annex I).

B. Interim financial performance report and programme performance report

25. The Board had before it the interim financial performance report (PBC.11/8 and Corr.1), and the interim programme performance report (IDB.14/10/Add.1 and Corr.1; IDB.14/10/Add.2 and Corr.1) for the biennium 1994-1995 submitted by the Director-General. At the suggestion of the President, the Board took note of that documentation (cf. IDB.14/SR.8, paras. 16 to 17).

C. Programme and budgets, 1996-1997

26. The Board had before it proposals of the Director-General for the programme and budgets, 1996-1997 (IDB.14/2 and Corr.1) as well as his proposals for improving UNIDO programmes through a strengthened focus (IDB.14/13). The Board considered a draft decision submitted by the President related also to the financial situation (IDB.14/L.26) and adopted decision IDB.14/Dec.7 (see annex I). For statements made in connection with the adoption of the decision, see summary record IDB.14/SR.8, paragraphs 20 to 28.

D. Working Capital Fund

27. The Board had before it proposals by the Director-General on the Working Capital Fund for the biennium 1996-1997 (IDB.14/3) and a report by the Director-General containing the status of advances to the Working Capital Fund as of 31 May 1995 (IDB.14/28, annex II). The Board considered a draft decision submitted by the President (IDB.14/L.8) and adopted decision IDB.14/Dec.8 (see annex I).

E. Appointment of External Auditor

28. The Board had before it Programme and Budget Committee conclusion 95/7 on appointment of an

external auditor (IDB.14/9, para. 17). The Board considered a draft decision submitted by the President (IDB.14/L.9) and adopted decision IDB.14/Dec.9 (see annex I).

F. Electronic data-processing programme

29. The Board had before it reports by the Director-General on the electronic data-processing programme of UNIDO (IDB.14/26) and a conference room paper containing a report on electronic networking arrangements for Permanent Missions (IDB.14/CRP.3). The Board considered a draft decision submitted by the President (IDB.14/L.10) and adopted decision IDB.14/Dec.10 (see annex I).

G. Financial situation of UNIDO

30. The Board had before it reports by the Director-General on the financial situation as of 31 May 1995 (IDB.14/28), on the 6 per cent figure set as a regular budget ceiling for technical cooperation activities (IDB.14/6 and Add.1) and on developments concerning the unified conference service (IDB.14/20). The Board adopted decision IDB.14/Dec.7 (see para. 26, above). The Board also considered two draft decisions submitted by the President (IDB.14/L.12 and IDB.14/L.24) and adopted decisions IDB.14/Dec.11 and IDB.14/Dec.12 (see annex I). For a statement made in connection with the adoption of decision IDB.14/Dec.12, see summary record IDB.14/SR.8, paragraph 38.

H. Industrial Development Fund

31. The Board had before it a report by the Director-General on the estimated resource level and programming thrust for 1996 and 1997 (IDB.14/5) and information on the nature of projects financed from the Industrial Development Fund (IDB.14/10/Add.1, appendix C). The Board considered a draft decision submitted by the President (IDB.14/L.11) and adopted decision IDB.14/Dec.13 (see annex I).

I. UNIDO Country Director programme

32. The Board had before it a note by the Director-General on a new framework for field representation (IDB.14/25). The Board considered a draft decision submitted by the President (IDB.14/L.23) and adopted decision IDB.14/Dec.14 (see annex I). For a statement made in connection with the adoption of the decision, see summary record IDB.14/SR.8, paragraph 43.

V. THE REGIONAL DIMENSION

33. The debate on item 9, including its four sub-items, is reflected in summary record IDB.14/SR.6, paragraphs 37 to 116.

A. Second Industrial Development Decade for Africa

34. The Board had before it a report by the Director-General on UNIDO support for the Second Industrial Development Decade for Africa (IDB.14/21) and information contained in chapter III.B of the *Annual Report of UNIDO 1994* (IDB.14/10). The Board considered a draft decision submitted by the President (IDB.14/L.13) and adopted decision IDB.14/Dec.16 (see annex I).

B. Special Programme for Industrial Development in the Arab Countries, including technical assistance to the Palestinian people

35. The Board had before it a report by the Director-General on the Special Programme for Industrial Development in the Arab Countries, including technical assistance to the Palestinian people (IDB.14/15). The Board considered a draft decision submitted by the President (IDB.14/L.19) and adopted decision IDB.14/Dec.17 (see annex I). For statements made in connection with the adoption of the decision, see summary record IDB.14/SR.8, paragraphs 50 to 52.

C. Special Programme for the Industrial Development of Asia and the Pacific

36. The Board had before it a report by the Director-General on the Special Programme for the Industrial Development of Asia and the Pacific (IDB.14/18) and information contained in chapter III.D of the *Annual Report of UNIDO 1994* (IDB.14/10). At the suggestion of the President, the Board took note of that documentation (cf. IDB.14/SR.8, paras. 53-54).

D. Regional Cooperation Programme for the Industrial Recovery of Latin America and the Caribbean

37. The Board had before it a report by the Director-General on the Regional Cooperation Programme for the Industrial Recovery of Latin America and the Caribbean (IDB.14/19) and information contained in chapter III.F of the *Annual Report of UNIDO 1994* (IDB.14/10). At the suggestion of the President, the Board took note of that documentation (cf. IDB. 14/SR.8, paras. 53-54).

VI. INDUSTRIAL COOPERATION AND CONSULTATIONS; OPERATIONAL ACTIVITIES FOR DEVELOPMENT

38. The Board decided to discuss simultaneously agenda item 10 (Industrial cooperation and consultations (including economic and technical cooperation among developing countries and implementation of General

Assembly resolution 47/153)) and item 11 (Operational activities for development (General Assembly resolution 47/199, para. 51)). The debate on the two agenda items is reflected in summary record IDB.14/SR.7, paragraphs 1 to 16.

A. Industrial cooperation and consultations (including economic and technical cooperation among developing countries and implementation of General Assembly resolution 47/153)

39. The Board had before it recommendations submitted by the Director-General for follow-up action by UNIDO to the World Summit for Social Development (IDB.14/24) and a report by the Director-General on economic and technical cooperation among developing countries (IDB.14/17). The Board considered a draft decision submitted by the President (IDB.14/L.14) and adopted decision IDB.14/Dec.18 (see annex I).

B. Operational activities for development (General Assembly resolution 47/199, para. 51)

40. The Board had before it a note by the Director-General on operational activities for development (IDB.14/22). At the suggestion of the President, the Board took note of that document (IDB.14/SR.8, paras. 57-58).

VII. INDUSTRIAL INVESTMENT PROMOTION

41. The Board had before it a report by the Director-General on industrial investment promotion (IDB.14/16). The debate on the subject is reflected in summary record IDB.14/SR.7, paragraphs 17 to 28. The Board considered two draft decisions submitted by the President (IDB.14/L.20 and IDB.14/L.21) and adopted decisions IDB.14/Dec.19 and IDB.14/Dec.20 (see annex I). For a statement made in connection with the adoption of IDB.14/Dec.20, see summary record IDB.14/SR.8, paragraph 63.

VIII. PERSONNEL MATTERS; HEADQUARTERS AGREEMENT BETWEEN UNIDO AND THE REPUBLIC OF AUSTRIA; ADMINISTRATIVE MATTERS; JOINT INSPECTION UNIT; MATTERS RELATED TO INTER-GOVERNMENTAL, NON-GOVERNMENTAL, GOVERNMENTAL AND OTHER ORGANIZATIONS

42. The Board decided to discuss simultaneously agenda item 13 (Personnel matters), with its sub-items (a) and (b), item 14 (Headquarters agreement between UNIDO and the Republic of Austria), item 15 (Administrative matters: Joint Inspection Unit), and

item 16 (Matters related to intergovernmental, non-governmental, governmental and other organizations). The debate on the four agenda items is reflected in summary record IDB.14/SR.7, paragraphs 29 to 51.

A. Personnel matters; Women in the Secretariat

43. The Board had before it a report by the Secretariat on personnel matters (IDB.14/8), a conference room paper submitted by the Secretariat containing a list of staff of the UNIDO Secretariat as of 1 May 1995 (IDB.14/CRP.2) and information on the representation of women in the Secretariat contained in chapter IV of the *Annual Report of UNIDO 1994* (IDB.14/10) and in the interim programme performance report for the biennium 1994-1995 (IDB.14/10, Add.1, appendix L). The Board considered a draft decision submitted by the President (IDB.14/L.17) and adopted decision IDB.14/Dec.21 (see annex I).

B. United Nations Joint Staff Pension Fund

44. The Board had before it a report by the Secretariat on personnel matters (IDB.14/8). The Board considered a draft decision submitted by the President (IDB.14/L.22) and adopted decision IDB.14/Dec.22 (see annex I).

C. Headquarters agreement between UNIDO and the Republic of Austria

45. The Board had before it a progress report by the Director-General on the Headquarters agreement between UNIDO and the Republic of Austria (IDB.14/11). The Board considered a draft decision submitted by the President (IDB.14/L.15) and adopted decision IDB.14/Dec.23 (see annex I).

D. Administrative matters: Joint Inspection Unit

46. The Board had before it a note by the Secretariat on activities of the Joint Inspection Unit in the second half of 1994 of relevance to UNIDO (IDB.14/12). At the suggestion of the President, the Board took note of that document (IDB.14/SR.8, paras. 73-74).

E. Matters related to intergovernmental, non-governmental, governmental and other organizations

47. The Board had before it a note by the Director-General on applications from non-governmental organizations for consultative status (IDB.14/23). The Board considered a draft decision submitted orally by the President (cf. IDB.14/SR.7, para. 44) and adopted decision IDB.14/Dec.24 (see annex I).

IX. PREPARATIONS FOR THE SIXTH SESSION OF THE GENERAL CONFERENCE

48. The Board had before it a report by the President of the thirteenth session of the Industrial Development Board on informal consultations on preparations for the sixth session of the General Conference (IDB.14/27). The debate on the subject is reflected in summary record IDB.14/SR.7, paragraphs 52 to 62. The Board considered a draft decision submitted by the President (IDB.14/L.16) and adopted decision IDB.14/Dec.25 (see annex I). For a statement made in connection with the adoption of the decision, see summary record IDB.14/SR.8, paragraph 77.

X. PROVISIONAL AGENDA AND DATE OF THE FIFTEENTH SESSION

49. The Board considered a draft decision submitted by the President (IDB.14/L.18) and adopted decision IDB.14/Dec.26 (see annex I).

XI. ADOPTION OF THE REPORT AND SUSPENSION OF THE FOURTEENTH SESSION

50. The Board considered the draft report (IDB.14/L.1) and adopted it as a whole with the understanding that the Rapporteur would be entrusted with the task of finalizing the report (see summary record IDB.14/SR.8, paras. 80-82).

51. On 30 June, at 5.30 p.m., the Board suspended its fourteenth session until 31 October 1995* for the purpose of considering only items 7 (c), Programme and budgets, 1996-1997, and 7 (g), Financial situation of UNIDO.

* See decision IDB.14/Dec.7

Annex I

DECISIONS ADOPTED BY THE BOARD AT ITS FOURTEENTH SESSION

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**IDB.14/Dec.1 UTILIZATION OF AVAILABLE
CONFERENCE-SERVICING
RESOURCES**

The Industrial Development Board, with the aim of utilizing the available conference-servicing resources to the maximum possible effect, decided to suspend with immediate effect rule 32 of its rules of procedure relating to the quorum, for the meetings of its fourteenth session only and provided no substantive decisions were taken at those meetings.

*1st plenary meeting
26 June 1995*

**IDB.14/Dec.2 UNIDO POLICY FRAME-
WORK — ORGANIZATIONAL
AND STAFF STRUCTURE**

The Industrial Development Board:

(a) Recalled General Conference resolutions GC.5/Res.18 and GC.5/Res.20;

(b) Stressed the significance of the UNIDO reform, also in the broader context of efforts to improve the functioning of the United Nations system as a whole;

(c) Reaffirmed its decisions IDB.12/Dec.9 and IDB.13/Dec.2, in particular subparagraphs (d), (f) and (g);

(d) Took note of document IDB.14/13 containing the proposals by the Director-General on improving UNIDO programmes through a strengthened focus;

(e) Recognized the need for establishing criteria for measuring the achievement of the objectives contained in the resolutions mentioned in paragraph (a) above;

(f) Stressed that the reform and revitalization of the Organization required full financial, political and technical support from Member States;

(g) Requested the Director-General:

- (i) To submit to the sixth session of the General Conference a report on the implementation of resolution GC.5/Res.18, including his proposals on the seven programmatic themes and focusing UNIDO activities for the 1996-1997 biennium, as contained in document IDB.14/13, and also to submit a timetable for its further implementation;

- (ii) To base the report on the progress indicators, as enumerated in the annex to the present decision, due account being taken, where relevant, of comments made by delegations during the fourteenth session of the Industrial Development Board.

*8th plenary meeting
30 June 1995*

Annex

PROGRESS INDICATORS

I. Reorientation of UNIDO

- A. Responding to changing demand patterns
A brief description of how demand patterns for UNIDO services have changed in developing countries and what response was required from UNIDO
- B. Setting priorities
The process of reforming the priorities of UNIDO and establishing new overall development objectives
- C. Organizational restructuring
How the Organization has adjusted its internal structure to become more effective
- D. Rational division of labour within the United Nations system

II. Focusing of services

UNIDO renders a number of distinct services to developing countries both directly and indirectly through contributions to system-wide initiatives and programmes of the United Nations. These services — grouped under basic support services, technical cooperation services, promotional and networking services, industrial information services, normative services and contributions to the United Nations system — will be analysed in the progress report in detail. In this analysis, to the extent possible, criteria and indicators will be applied that lend themselves to quantifiable measurements. The relevant dimensions of analysis will, *inter alia*, encompass:

- Thematic focus
- Geographical focus
- Subsector focus
- Beneficiary/end user orientation
- Policy, institutional and enterprise levels

- Public/private sector
- Small, medium and large enterprises
- National, subregional, regional and global levels
- Budgetary allocations
- Financing modalities
- Role of field offices
- Coordination and cooperation with other multi-lateral agencies

- A. Basic support services
Role of surveys, analytical studies and programming services
- B. Technical cooperation services
- C. Promotional and networking services
- D. Industrial information services
- E. Normative services
- F. Contributions to the multilateral system

III. Management reform

- A. Management policies, mechanisms and procedures
 - (i) Work programme and implementation
 - (ii) Delegation and accountability
- B. Personnel management
 - (i) Personnel policies and procedures
 - (ii) Staff training
- C. Technical cooperation management
 - (i) Project cycle management (including quality assurance and evaluation)
 - (ii) Team building
 - (iii) Project approval process
- D. Financial management
 - (i) Rationalization of expenditures and cost savings
 - (ii) Operational budget allocations

IV. External relations and communication

- A. Interaction with Member States
Contacts with and information flows to Member States, including feedback from evaluations and audits, as well as improved access by Member States to selected databases
- B. Interaction with United Nations system forums
Consultative Committee on Programme and Operational Questions, Administration Committee on Coordination, etc.

- V. Public information: new initiatives
Dissemination of public information relating to UNIDO and its different substantive programmes

- VI. Summary and outlook
A synoptic account of the main differences and changes of the programmes, organization and procedures of UNIDO before and after the reform process.

IDB.14/Dec.3 ANNUAL REPORT OF THE DIRECTOR-GENERAL FOR 1994 ON THE ACTIVITIES OF THE ORGANIZATION, INCLUDING PROGRESS REPORT ON SPECIFIC ACTIVITIES

The Industrial Development Board:

- (a) Recalled General Conference decision GC.5/Dec.9;
- (b) Took note with appreciation of the information provided in documents IDB.14/10, IDB.14/10/Add.1 and Corr.1, IDB.14/10/Add.2 and Corr.1 and IDB.14/10/Add.3;
- (c) Appreciated the new format of the Annual Report;
- (d) Encouraged the Director-General to continue to enhance the quality of the information contained in future annual reports with particular focus on the actions undertaken to implement the priorities of UNIDO;
- (e) Requested the Director-General to resubmit to the General Conference at its sixth session more detailed information, including graphics, on a geographical and

sectoral basis concerning both third party – as well as self-financed trust funds.

*8th plenary meeting
30 June 1995*

**IDB.14/Dec.4 ANNUAL REPORT OF UNIDO —
INTEGRATION OF WOMEN IN
INDUSTRIAL DEVELOPMENT**

The Industrial Development Board:

(a) Recalled General Conference resolution GC.5/Res.11 and Industrial Development Board decision IDB.13/Dec.9;

(b) Took note of the relevant sections of the *Annual Report of UNIDO 1994* (IDB.14/10 and Add.1) and the progress report on specific activities (IDB.14/10/Add.3, chap. III);

(c) Requested the Director-General:

(i) To continue to integrate and actively promote gender considerations in all UNIDO priority areas and develop programmes targeting women, as required;

(ii) To contribute, in due course, to the implementation of the sections of the Global Platform for Action to be adopted at the Fourth World Conference on Women, to be held at Beijing, China, from 4 to 15 September 1995, that are relevant to the mandates of UNIDO;

(d) Further requested the Director-General to report on the implementation of the present decision in due course;

(e) Encouraged Member States to provide support for the implementation of the above.

*8th plenary meeting
30 June 1995*

**IDB.14/Dec.5 UNIDO TECHNICAL CO-
OPERATION ACTIVITIES
IN 1994**

The Industrial Development Board:

(a) Recalled its decision IDB.12/Dec.5;

(b) Took note of the information contained in document IDB.14/14;

(c) Bore in mind that the activities and the resources allocated for the implementation of technical cooperation activities are grouped by organizational units;

(d) Took into account the fact that, during the Industrial Development Board at its thirteenth session, many statements had considered the five development objectives as important programme directives for the programme and budgets;

(e) Underlined the importance of UNIDO as a source of assessed information and advice, in particular in view of the endeavours of the developing countries to meet the new rules of global competition and regional market integration;

(f) Further underlined the need to proceed with the implementation and further improvement of the UNIDO guidelines for the service management process;

(g) Encouraged the Director-General to proceed with efforts to improve the quality of technical cooperation projects through the application of the principles for the management of development cooperation, as mentioned in document IDB.14/14;

(h) Recommended that emphasis should be put on the contribution of UNIDO, through catalytic inputs, to the build-up of national institutional capacities for direct support to industry.

*8th plenary meeting
30 June 1995*

IDB.14/Dec.6 SCALE OF ASSESSMENTS

The Industrial Development Board recommended to the General Conference the establishment of a scale of assessments for the 1996-1997 biennium based on General Assembly resolution 49/19B to be adjusted to the membership of UNIDO, on the understanding that, in accordance with financial regulation 5.6, new Members shall be assessed for the year in which they become Members on the basis of the United Nations scale of assessment as applicable to UNIDO.

*8th plenary meeting
30 June 1995*

IDB.14/Dec.7 FINANCIAL SITUATION OF UNIDO; PROGRAMME AND BUDGETS, 1996-1997

The Industrial Development Board:

(a) Requested the Director-General to prepare preliminary expenditure plans within the framework of document IDB.14/2 and Corr.1 as agreed by the Programme and Budget Committee in its conclusion 95/8 for recommendation to the Industrial Development Board;

(b) Decided to resume its fourteenth session on 31 October 1995* for the purpose of reviewing the expenditure plans submitted by the Director-General;

(c) Recommended that the General Conference at its sixth session take a formal decision on the approval of the programme and budgets for 1996-1997 as adopted by the Industrial Development Board at its resumed fourteenth session;

(d) Decided to consider at its resumed session, with a positive approach, and with a view to its approval by the General Conference at its sixth session, the use of unutilized balances with respect to the biennium 1992-1993;

(e) Strongly urged all Member States to meet their obligations and pay in full their assessed contributions, as well as any arrears that may be outstanding, as a reflection of their support for the Organization and its mandate.

*8th plenary meeting
30 June 1995*

IDB.14/Dec.8 WORKING CAPITAL FUND

The Industrial Development Board:

(a) Recommended to the General Conference that the level of the Working Capital Fund and the authorized purposes of the Fund for the 1996-1997 biennium remain the same as for the 1994-1995 biennium, i.e. as stipulated in decision GC.2/Dec.27, paragraph (b);

(b) Urged Member States to pay their outstanding assessed contributions as soon as possible to minimize

the need to withdraw sums to meet shortfalls in the payment of assessed contributions.

*8th plenary meeting
30 June 1995*

IDB.14/Dec.9 APPOINTMENT OF EXTERNAL AUDITOR

The Industrial Development Board:

(a) Recommended that the General Conference approve an extension of the present appointment of the President of the Federal Court of Audit of Germany as the External Auditor of UNIDO for a period of two years, from 1 July 1996 to 30 June 1998, under the terms of reference specified in the Financial Regulations of UNIDO;

(b) Requested the Director-General, in future, to invite proposals from Member States for the appointment of an External Auditor and to submit such proposals to the Programme and Budget Committee for consideration.

*8th plenary meeting
30 June 1995*

IDB.14/Dec.10 ELECTRONIC DATA - PROCESSING PROGRAMME

The Industrial Development Board:

(a) Recalled General Conference decision GC.4/Dec.18 which, *inter alia*, requested the Director-General to keep Member States fully apprised of the electronic data-processing programme by quarterly briefings and to report to the subsequent sessions of the policy-making organs on the programme;

(b) Considered that such quarterly briefings were no longer necessary and that the electronic data-processing programme needed no longer automatically feature on the agendas of subsequent sessions of the policy-making organs, in the interests of rationalizing the work of the policy-making organs;

(c) Recommended to the General Conference that it rescind the above-mentioned mandatory reporting requirements it imposed on the Director-General in paragraphs (h) and (i) of decision GC.4/Dec.18.

*8th plenary meeting
30 June 1995*

* Following the understanding reached at the Board (see summary record IDB.14/SR.8, paras. 27-28), the date indicated in draft decision IDB.14/L.26 was subsequently changed to 31 October 1995.

**IDB.14/Dec.11 FINANCIAL SITUATION OF
UNIDO: REPORT ON THE 6 PER
CENT FIGURE FOR TECHNICAL
COOPERATION ACTIVITIES**

The Industrial Development Board:

(a) Recalled its decision IDB.13/Dec.14 and conclusion 95/3 of the Programme and Budget Committee;

(b) Took note of the information contained in documents IDB.14/6 and Add.1;

(c) Emphasized the importance of effective and efficient utilization of regular budget resources, and increasing extrabudgetary resources allocated for UNIDO technical cooperation activities;

(d) Decided, in view of the above information, to suspend for the time being consideration of possibly changing the present percentage of regular budget resources for technical cooperation activities;

(e) Called upon Member States and other contributors to increase their voluntary contributions for technical cooperation activities of UNIDO.

*8th plenary meeting
30 June 1995*

**IDB.14/Dec.12 FINANCIAL SITUATION OF
UNIDO: OPERATIONAL
BUDGET RESERVE
AND TREATMENT OF NEW
MEMBER STATE INCOME**

The Industrial Development Board:

(a) Took note of the report of the Director-General on the financial situation of UNIDO (PBC.11/7, updated in IDB.14/28), containing information concerning the status of assessed contributions, advances to the Working Capital Fund, cash flow estimates, regular budget performance, revised appropriations for the 1994-1995 biennium, proposals on operational budget reserves and the treatment of new Member State income;

(b) Urged those Member States that had not yet paid their assessed regular budget contributions, including advances to the Working Capital Fund, for the bienniums 1986-1987 to 1994-1995 to do so without delay;

(c) Took note of the proposals on the operational budget reserve and approved the proposals of the Director-General: (i) to fix the operating reserve for the

biennium 1996-1997 at \$4.3 million, representing 15 per cent of the estimated operational budget expenditures for that biennium; and (ii) to endeavour to restore the reserve to that level as soon as possible;

(d) Took note of the comments outlined in chapter V of document PBC.11/7 on the treatment of new Member State income and approved the application of those procedures for the 1992-1993 and future bienniums.

*8th plenary meeting
30 June 1995*

**IDB.14/Dec.13 INDUSTRIAL DEVELOPMENT
FUND**

The Industrial Development Board:

(a) Recalled the Yaoundé Declaration (GC.5/Res.20) as well as decision IDB.13/Dec.17 on the Industrial Development Fund (IDF);

(b) Took note of the report of the Director-General contained in document IDB.14/5;

(c) Approved the action plan for 1996 and 1997 as contained in chapter II of that document;

(d) Decided to delegate authority to the Director-General to approve projects for financing under the Fund in 1996 and 1997 in accordance with the priority areas of the medium-term plan;

(e) In reiterating General Conference resolution GC.5/Res.8, encouraged Member States:

(i) To increase their IDF pledges to ensure that the desirable annual funding level of \$50 million be reached as soon as possible through contributions by Governments;

(ii) To provide part of their contributions to the general-purpose convertible segment of the Fund so that a minimum annual level of \$10 million can be achieved for that segment as soon as possible;

(iii) To consider providing umbrella contributions for financing preparatory assistance of large-scale activities and/or contributions towards the 1996-1997 priority programmatic themes.

*8th plenary meeting
30 June 1995*

IDB.14/Dec.14 UNIDO COUNTRY DIRECTOR PROGRAMME

The Industrial Development Board:

(a) Recalled its decision IDB.12/Dec.11 and Programme and Budget Committee conclusion 95/11;

(b) Took note of the information on a new framework for field representation as elaborated in document IDB.14/25;

(c) Stressed the need to improve the quality of the programme, taking into account the importance of the attainment of the target established by previous decisions including the pilot regional or subregional offices and also taking into account the financial situation of UNIDO;

(d) Considered that the sustainability of the field representation programme could be secured only through the combination of financing from various sources, including the regular and operational budgets, United Nations Development Programme, as well as donor and host country contributions;

(e) Urged Member States to make all possible efforts to increase voluntary contributions in support of this programme;

(f) Requested the Director-General to implement the field representation programme based on the target of 50 fully staffed offices, using all appropriate and available resources, including \$3 million from United Nations Development Programme sectoral support;

(g) Requested the Director-General to report to the Industrial Development Board on the implementation of the present decision.

*8th plenary meeting
30 June 1995*

IDB.14/Dec.15 MEDIUM-TERM PLAN, 1996-2001

The Industrial Development Board:

(a) Recalled its decision IDB.13/Dec.14;

(b) Recommended to the General Conference the adoption of the following draft decision:

“The General Conference:

“(i) Takes note of the medium-term plan, 1996-2001, contained in document IDB.13/19;

“(ii) Decides in future to rename the ‘medium-term plan’ the ‘medium-term programme framework’, and to reduce its coverage to four years.”

*8th plenary meeting
30 June 1995*

IDB.14/Dec.16 SECOND INDUSTRIAL DEVELOPMENT DECADE FOR AFRICA

The Industrial Development Board:

(a) Recalled the Yaoundé Declaration contained in General Conference resolution GC.5/Res.20 and the resolution on Agenda for Action adopted by the seventeenth extraordinary session of the Council of Ministers of the Organization of African Unity held at Cairo, Egypt, from 25 to 28 March 1995;

(b) Recalled further resolution 1 (XII) on the implementation of the programme for the Second Industrial Development Decade for Africa (IDDA) (1993-2002), adopted during the twelfth meeting of the Conference of African Ministers of Industry held at Gaborone, Botswana, from 6 to 8 June 1995;

(c) Reaffirmed the primary responsibility of the African countries in the implementation of the programme for the Second IDDA and the need for the effective mobilization of their own resources and for substantial flow of technical and financial resources from the international community towards industrialization in Africa;

(d) Invited international, regional and subregional finance institutions and funds to allocate substantial resources to the implementation of the Second IDDA programme at the national, regional and subregional levels;

(e) Appealed to all African countries and in cooperation with African intergovernmental organizations to take concrete measures and actions to ensure the full implementation of their national and subregional programmes for the Second IDDA;

(f) Called upon African countries that had not yet done so to revise and concretize their national programmes, in cooperation with the private sector, to define concrete industrial projects for implementation as well as to prepare action-oriented plans for their realization, including the establishment of national committees and/or focal points for coordination and follow-up;

(g) Requested the Director-General to assist in the preparation and implementation of a programme for entrepreneurial training and development, including, *inter alia*, the preparation of a business plan, the development of networks with foreign enterprises and the dissemination of information together with provision of advanced management training for local entrepreneurs as well as the development of sustainable institutional capabilities for this purpose in Africa;

(h) Also requested the Director-General to accord high priority to the realization of the objectives set out in the Second IDDA, i.e. by reinforcing staff in the unit within the Secretariat;

(i) Further requested the Director-General to provide in-depth evaluation on the implementation of the IDDA programme and its activities, including the updating of the national, subregional and regional programmes during the 1996-1997 biennium and to report to the Industrial Development Board at its fifteenth session.

*8th plenary meeting
30 June 1995*

IDB.14/Dec.17 SPECIAL PROGRAMME FOR INDUSTRIAL DEVELOPMENT IN THE ARAB COUNTRIES, INCLUDING TECHNICAL ASSISTANCE TO THE PALESTINIAN PEOPLE

The Industrial Development Board:

(a) Recalled General Conference resolution GC.5/Res.13;

(b) Took note with concern of document IDB.14/15 on the implementation of the above resolution;

(c) Emphasized the important role of UNIDO in promoting industrial development in the Arab countries, including technical assistance to the Palestinian people;

(d) Requested the Director-General to take appropriate measures to:

(i) Enhance the management of the Arab Programme and make it more responsive to the needs and priorities of the Arab countries;

(ii) Improve the quality of information on the Programme, and submit detailed information on projects implemented and/or

initiated by the Programme in the Arab countries;

(iii) Ensure full cooperation of UNIDO with the regional financial and technical institutions in the Arab countries, *inter alia*, the Arab Industrial Development and Mining Organization;

(iv) Continue providing technical assistance to the Palestinian people;

(e) Further requested the Director-General to include in his report to the sixth session of the General Conference information on the implementation of the present decision.

*8th plenary meeting
30 June 1995*

IDB.14/Dec.18 ECONOMIC AND TECHNICAL COOPERATION AMONG DEVELOPING COUNTRIES

The Industrial Development Board:

(a) Recalled its decision IDB.13/Dec.21 and General Conference resolution GC.5/Res.10;

(b) Took note of the recommendations contained in the annex to document IDB.13/15 and of the report by the Director-General (IDB.14/17);

(c) Requested the Director-General:

(i) To continue his efforts to implement General Conference resolution GC.5/Res.10;

(ii) To strengthen the programme for economic and technical cooperation among developing countries (ECDC/TCDC), *inter alia*, by seeking additional extrabudgetary resources, in particular for the funding of its activities and by developing and strengthening the capabilities of the recipient developing countries;

(iii) To continue his efforts to increase the utilization of experts, equipment and services as well as training and other human resource development facilities from developing countries in connection with UNIDO technical cooperation activities;

(d) Further requested the Director-General to report on the progress made on the implementation of the ECDC/TCDC programme to the General Conference at its sixth session;

(e) Recommended that the General Conference endorse the present decision.

*8th plenary meeting
30 June 1995*

IDB.14/Dec.19 INDUSTRIAL INVESTMENT PROMOTION

The Industrial Development Board:

(a) Recalled its decision IDB.13/Dec.8;

(b) Recognized the necessity to take appropriate measures relating to different schedules of salaries and commitments of host countries, as well as regarding their contributions that would be negotiated with UNIDO;

(c) Further recognized the importance of communication of information on investment climate and possibilities of industrial investment of developing countries;

(d) Requested the Director-General to continue to increase the number of Investment Promotion Service offices and strengthen all relevant industrial investment promotion activities of UNIDO to further the industrial development of developing countries;

(e) Further requested the Director-General to promote and facilitate the establishment of Investment Promotion Service offices financed by extrabudgetary resources, such as from the Industrial Development Fund and other voluntary contributions;

(f) Also requested the Director-General to continue:

(i) To improve the programme of assistance rendered by the Investment Promotion Service to the developing countries and to cooperate with interested parties with a view to mobilizing additional extrabudgetary resources to support investment promotion programmes for developing countries;

(ii) To expand investment appraisal and promotion activities—especially through development of investment projects and databases that allow international access to pre-investment studies carried out by the

United Nations system for which investment is being sought, and through the development of such investment vehicles in developing countries as mutual funds and venture capital funds.

*8th plenary meeting
30 June 1995*

IDB.14/Dec.20 INDUSTRIAL INVESTMENT PROMOTION: GUIDELINES FOR THE FUNCTIONING OF THE INVESTMENT PROMOTION SERVICE OFFICES

The Industrial Development Board recommended to the General Conference the adoption of the following draft decision:

“The General Conference,

“Takes note of the report by the Director-General on industrial investment promotion (IDB.14/16-GC.6/5/Add.2) and decides to amend the Guidelines for the Functioning of the Investment Promotion Service Offices, approved in General Conference resolution GC.3/Res.19, as follows:

‘The new text of paragraph 11 as approved in General Conference resolution GC.3/Res.19 *should read:*

“11. *Funding arrangements for IPSOs*

“IPSOs shall be financed by their host countries, who shall make voluntary contributions to UNIDO adequate to meet the costs to the Organization. The funding for all expenditures including the charge for programme support services (overhead charge) shall be provided in convertible currencies, except that in countries with non-convertible currencies, funding for expenditures of IPSOs in local currency may be provided in such local currency, while the funding for all other expenditures including the charge for programme support services (overhead charge) shall be provided in convertible currency. A procedures and operations manual for the IPSOs shall be prepared.

“When requested by an interested country referred to in paragraph 4 above, UNIDO shall try to arrange extrabudgetary financing for the instalment and operating expenses of IPS offices established in developing countries. IPSOs may also raise additional resources by charging fees for services rendered on a cost-reimbursement basis.”

'The new text of paragraph 12 as reflected in document GC.3/13 and approved in General Conference resolution GC.3/Res.19 *should read*:

"12. Personnel arrangements for IPSOs

"The Head of the IPSO will be appointed by the Director-General of UNIDO in accordance with the regulations, rules and procedures of UNIDO and after consultation with the host Government. UNIDO will operate and supervise the IPSO. The Head will either be appointed under the 200 series of the UNIDO staff rules and have the status of international project personnel or will be appointed as a locally recruited National Professional Officer, to whom the local salary scales apply as established by the International Civil Service Commission (ICSC) for this particular category of professional staff. For other staff, salaries will be determined on the basis of discussions between the host country and the UNIDO Secretariat."

*8th plenary meeting
30 June 1995*

**IDB.14/Dec.21 PERSONNEL MATTERS,
INCLUDING WOMEN IN THE
SECRETARIAT**

The Industrial Development Board:

(a) Took note of the information contained in the report by the Secretariat (IDB.14/8), in particular regarding resolutions 49/223, sections III.C and D, and 49/224 adopted by the United Nations General Assembly;

(b) Noted the amendments made, in pursuance of staff regulation 13.3, to schedules I and III and annex I to the Staff Regulations of UNIDO in order to bring them into conformity with the decisions of the General Assembly set out in its resolution 49/223, sections III.C and D;

(c) Further noted the amendments to appendices A, C and G to the Staff Rules of UNIDO as reflected in paragraphs 9 to 13 of document IDB.14/8;

(d) Also noted the information on women in the Secretariat contained in chapter III of document IDB.14/8.

*8th plenary meeting
30 June 1995*

**IDB.14/Dec.22 UNIDO STAFF PENSION
COMMITTEE**

The Industrial Development Board:

(a) Recalled General Conference decision GC.5/Dec.12 and Board decision IDB.12/Dec.3 concerning the election to the UNIDO Staff Pension Committee for the biennium 1994-1995;

(b) Noted that the post of one member, Mr. A. Hennessy (United Kingdom), will be vacated on 1 August 1995;

(c) Further noted that the post of one alternate member, Mr. G. García Torres (Peru), has been vacated;

(d) Decided, in accordance with paragraph (c) of General Conference decision GC.5/Dec.12, to elect for the remainder of the biennium 1994-1995 Mr. W. Buch (Germany) as member to replace Mr. Hennessy effective 1 August 1995, and Mr. L. Parodi Gambetti (Chile) as alternate member to replace Mr. García Torres effective 1 July 1995;

(e) Recommended to the General Conference the following candidates for the election of two members and two alternate members of the UNIDO Staff Pension Committee for the biennium 1996-1997:

Members: Mr. W. Buch (Germany)

Mr. S. O. Fatunla (Nigeria)

Alternate members: Mr. J. Pogány (Hungary)

Mr. L. Parodi Gambetti (Chile)

*8th plenary meeting
30 June 1995*

**IDB.14/Dec.23 HEADQUARTERS AGREEMENT
BETWEEN UNIDO AND THE
REPUBLIC OF AUSTRIA**

The Industrial Development Board:

(a) Recalled its decision IDB.13/Dec.23;

(b) Took note of the progress report by the Director-General containing information on the progress made in the negotiations of the Headquarters agreement between UNIDO and the Republic of Austria (IDB.14/11);

(c) Requested the Director-General to submit a report on the Headquarters agreement concluded between UNIDO and the Republic of Austria to the General Conference for appropriate action.

*8th plenary meeting
30 June 1995*

IDB.14/Dec.24 APPLICATIONS FROM NON-GOVERNMENTAL ORGANIZATIONS FOR CONSULTATIVE STATUS WITH UNIDO

The Industrial Development Board:

(a) Took note of the information provided in document IDB.14/23;

(b) Decided, in accordance with Article 19.1 (b) of the Constitution of UNIDO and the Guidelines for the relationship of UNIDO with intergovernmental, governmental, non-governmental and other organizations (General Conference decision GC.1/Dec.41, annex, para. 17), to grant consultative status with UNIDO to the following eight international non-governmental organizations:

European Regional Industrial Development Organization (ERIDO)

European Union of Public Relations (EUPR)

Forum Francophone des Affaires (FFA)

International Federation for Information Processing (IFIP)

International Institute of Applied Technologies (IIAT)

Jeunes Entreprises/Junior Achievement Afrique

Soroptimist International (SI)

Support Centre for Food Development (SCFD)

*7th plenary meeting
29 June 1995*

IDB.14/Dec.25 PROVISIONAL AGENDA FOR THE SIXTH SESSION OF THE GENERAL CONFERENCE

The Industrial Development Board:

(a) Recalled decision IDB.13/Dec.25;

(b) Took note of the report of the President of the Industrial Development Board on the results of the informal consultations (IDB.14/27);

(c) Endorsed his proposal for the agenda of the sixth session of the General Conference as reproduced in the annex to the present decision;

(d) Requested the President of the fourteenth session of the Industrial Development Board to conduct informal consultations on preparations for the sixth session of the General Conference.

*8th plenary meeting
30 June 1995*

Annex

**PROVISIONAL AGENDA FOR THE
SIXTH SESSION OF THE
GENERAL CONFERENCE**

1. Opening of the sixth session.
2. Election of officers:
 - (a) Election of the President;
 - (b) Election of other officers.
3. Adoption of the agenda.
4. Organization of work.
5. Credentials of representatives to the Conference.
6. Elections to organs:
 - (a) Industrial Development Board;
 - (b) Programme and Budget Committee.
7. Reports of the Industrial Development Board on the work of its twelfth, thirteenth and fourteenth regular sessions.
8. State and prospects of the reform and revitalization process:
 - (a) UNIDO policy framework — Organizational and staff structure;
 - (b) Annual reports of the Director-General on the activities of the Organization for 1993 and 1994;
 - (c) Medium-term plan, 1996-2001;

- (d) Programme and budgets, 1996-1997;
 - (e) Field representation.
9. Industrial development and cooperation activities:
- (a) Industrial development cooperation (General Assembly resolution 49/108, including the external debt and industrial development);
 - (b) Industrial and technological growth and competitiveness;
 - (c) Development of human resources for industry;
 - (d) Equitable development through industrial development;
 - (e) Environmentally sustainable industrial development;
 - (f) International cooperation in industrial investment and technology, including cooperation among developing countries;
 - (g) Industrialization of the least developed countries;
 - (h) Private sector development;
 - (i) Global priorities (follow-up to major United Nations conferences, e.g. International Conference on Population and Development, World Summit for Social Development, Fourth World Conference on Women);
 - (j) Operational activities for development.
10. Regional priorities and programmes:
- (a) Africa (in particular the Second Industrial Development Decade for Africa);
 - (b) Arab countries;
 - (c) Asia and the Pacific;
 - (d) Latin America and the Caribbean;
 - (e) Europe and Newly Independent States.
11. Mobilization of financial resources for UNIDO programmes.
12. Financial and administrative matters:
- (a) Financial situation of UNIDO;
 - (b) Working Capital Fund;
 - (c) Scale of assessments of Member States;
 - (d) Appointment of External Auditor;
 - (e) Personnel matters;
 - (f) Headquarters agreement between UNIDO and the Republic of Austria;
 - (g) Matters related to intergovernmental, non-governmental, governmental and other organizations;
 - (h) Computerization programme.
13. Date and place of the seventh session.
14. Closure of the sixth session.
- IDB.14/Dec.26 PROVISIONAL AGENDA AND DATE OF THE FIFTEENTH SESSION**
- The Industrial Development Board decided to hold its fifteenth session from 6 to 10 May 1996 and adopted for that session the following provisional agenda:
- 1. Opening of the fifteenth session.
 - 2. Election of officers.
 - 3. Adoption of the agenda for the fifteenth session.
 - 4. Policy framework of UNIDO — organizational and staff structure.
 - 5. Annual report of the Director-General for 1995 on the activities of the Organization.
 - 6. UNIDO technical cooperation activities in 1995 including operational activities for development.
 - 7. Provisional agenda and date of the sixteenth session.
 - 8. Adoption of the report of the fifteenth session.
 - 9. Closure of the fifteenth session.
- 8th plenary meeting
30 June 1995*

Annex II

DOCUMENTS SUBMITTED TO THE BOARD AT ITS FOURTEENTH SESSION

<i>Symbol</i>	<i>Agenda item</i>	<i>Title</i>
IDB.14/1	3	Provisional agenda
IDB.14/1/Add.1	3	Annotated provisional agenda
IDB.14/2 PBC.11/2 and Corr.1	7 (c)	Programme and budgets, 1996-1997. Proposals of the Director-General
IDB.14/3 PBC.11/3	7 (d)	Working Capital Fund for the biennium 1996-1997. Proposals by the Director-General
IDB.14/4 PBC.11/5 and Add.1	7 (a)	Scale of assessments for the fiscal period 1996-1997. Note by the Secretariat
IDB.14/5 PBC.11/6	7 (h)	Industrial Development Fund. Estimated resource level and programming thrust for 1996 and 1997. Report by the Director-General
IDB.14/6 PBC.11/9	7 (g)	Financial situation of UNIDO. Report on the 6 per cent figure set as a regular budget ceiling for technical cooperation activities. Submitted by the Director-General
IDB.14/6/Add.1	7 (g)	Report of the Programme and Budget Committee: Financial situation of UNIDO. Report on the 6 per cent figure set as a regular budget ceiling for technical cooperation activities. Addendum. Report by the Director-General
IDB.14/7	-	Lists of States included in Annex I to the Constitution of UNIDO. Note by the Secretariat
IDB.14/8	13 (a) (b)	Personnel matters. Report by the Secretariat
IDB.14/9	7	Report of the Programme and Budget Committee on the work of its eleventh session (24-28 April 1995)
IDB.14/10 PBC.11/10	5, 6	<i>Annual Report of UNIDO 1994</i>
IDB.14/10/Add.1 PBC.11/10/Add.1 and Corr.1	5, 6, 7 (b)	<i>Annual Report of UNIDO 1994</i> . Addendum. Interim programme performance report for the biennium 1994-1995. Report by the Director-General
IDB.14/10/Add.2 and Corr.1	5, 6, 7 (b)	<i>Annual Report of UNIDO 1994</i> . Addendum. Interim programme performance report for the biennium 1994-1995: information on trust fund contributions. Report by the Director-General
IDB.14/10/Add.3	5	<i>Annual Report of UNIDO 1994</i> . Addendum. Progress report on specific activities. Submitted by the Director-General
IDB.14/11	14	Headquarters agreement between UNIDO and the Republic of Austria. Progress report by the Director-General

Annex II (continued)

<i>Symbol</i>	<i>Agenda item</i>	<i>Title</i>
IDB.14/12	15	Administrative matters: Joint Inspection Unit. Activities of the Joint Inspection Unit in the second half of 1994 of relevance to UNIDO. Note by the Secretariat
IDB.14/13	4, 7 (c)	UNIDO policy framework — organizational and staff structure. Improving UNIDO programmes through a strengthened focus. Proposals by the Director-General
IDB.14/14 GC.6/8	6	UNIDO technical cooperation activities in 1994. Report by the Director-General
IDB.14/15 GC.6/9	9 (b)	The regional dimension. Special Programme for Industrial Development in the Arab Countries, including technical assistance to the Palestinian people. Report by the Director-General
IDB.14/16 GC.6/5/Add.2	12	Industrial investment promotion. Report by the Director-General
IDB.14/17 GC.6/12	10	Industrial cooperation and consultations (including economic and technical cooperation among developing countries and implementation of General Assembly resolution 47/153). Economic and technical cooperation among developing countries. Report by the Director-General
IDB.14/18 GC.6/13	9 (c)	The regional dimension. Special Programme for the Industrial Development of Asia and the Pacific. Report by the Director-General
IDB.14/19 GC.6/14	9 (d)	The regional dimension. Regional Cooperation Programme for the Industrial Recovery of Latin America and the Caribbean. Report by the Director-General
IDB.14/20 GC.6/10	7 (g)	Report of the Programme and Budget Committee: Financial situation of UNIDO. Information on developments concerning the unified conference service. Report by the Director-General
IDB.14/21 GC.6/11	9 (a)	The regional dimension: Second Industrial Development Decade for Africa. UNIDO support for the Second Industrial Development Decade for Africa. Report by the Director-General
IDB.14/22 GC.6/15	11	Operational activities for development. Note by the Director-General
IDB.14/23	16	Matters related to intergovernmental, non-governmental, governmental and other organizations. Applications from non-governmental organizations for consultative status. Note by the Director-General
IDB.14/24	10	Industrial cooperation and consultations. Recommendations for follow-up action by UNIDO to the World Summit for Social Development. Submitted by the Director-General
IDB.14/25	7 (i)	Report of the Programme and Budget Committee: UNIDO Country Director programme. New framework for field representation. Note by the Director-General
IDB.14/26	7 (f)	Report of the Programme and Budget Committee. Electronic data-processing programme. Report by the Director-General

Annex II (*continued*)

<i>Symbol</i>	<i>Agenda item</i>	<i>Title</i>
IDB.14/27	17	Preparations for the sixth session of the General Conference. Informal consultations on preparations for the sixth session of the General Conference. Report by the President of the thirteenth session of the Industrial Development Board, H.E. Dr. Ali Khalid El Hussein (Sudan)
IDB.14/28	7 (g)	Report of the Programme and Budget Committee: Financial situation of UNIDO. Report on the financial situation as of 31 May 1995. Report by the Director-General

IDB.13/19	8	Medium-term plan, 1996-2001 (including general ceiling for the biennium (1996-1997)). Revised draft medium-term plan, 1996-2001. Proposals of the Director-General

IDB.14/CRP.1	6	UNIDO technical cooperation activities in 1994. List of technical cooperation projects approved and/or operational in 1994. Submitted by the Secretariat
IDB.14/CRP.2	13	Personnel matters. List of staff of the UNIDO Secretariat as of 1 May 1995. Submitted by the Secretariat
IDB.14/CRP.3	7 (f)	Report of the Programme and Budget Committee: Electronic data-processing programme. Electronic networking arrangements for Permanent Missions. Report by the Director-General
IDB.14/CRP.4	4	UNIDO policy framework — organizational and staff structure. The reform process of UNIDO: A synoptic review and outline for reporting to the sixth session of the General Conference. Submitted by the Director-General
IDB.14/CRP.5	5	List of resolutions and decisions adopted by the United Nations General Assembly, the Economic and Social Council and the Executive Board of the United Nations Development Programme/United Nations Population Fund of relevance to UNIDO
IDB.14/CRP.6	3	Adoption of the agenda for the fourteenth session. List of documents
IDB.14/CRP.7	-	List of participants