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REPORT OF THE INDUSTRIAL DEVELOPMENT BOARD ON THE WORK OF ITS NINTH SESSION 18-22 May 1992

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Introduction

- The report of the Industrial Development Board on the work of its ninth session is presented to the General Conference in accordance with Article 9.4 (c) of the Constitution. The summary records of the Board (IDB.9/SR.1-9), where details of the proceedings are contained, form an integral part of the present report.
- 2. The following decisions of the Board, reproduced in annex I, are of relevance to the provisional agenda and background information for the fifth session of the Conference:

IDB.9/Dec.9 System of Consultations

IDB.9/Dec.15 Streamlining the work of the policy-making organs

Venue of the fifth session of IDB.9/Dec.16 the General Conference

- The ninth session of the Board was held at UNIDO Headquarters, Vienna International Centre, from 18 to 22 May 1992 (nine plenary meetings see IDB.9/SR.1-9).
 - I. ORGANIZATIONAL AND PROCEDURAL MATTERS

Participation

4. The following 52 of the 53 members of the Board were represented at the session:

Austria, Belarus, Belgium, Bolivia, Brazil, Cameroon, Chile, China, Costa Rica, Cuba, Czechoslovakia, Egypt, Ethiopia, Finland, France, Germany, Ghana, Greece, Guinea, Hungary, India, Indonesia, Iran (Islamic Republic of), Iraq, Italy, Japan, Kuwait, Mexico, Morocco, Netherlands, Nigeria, Mexico, Morocco, Netherlands, Nigeria, Norway, Pakistan, Peru, Republic of Korea, Romania, Russian Federation, Saudi Arabia, Senegal, Spain, Sudan, Switzerland, Syrian Arab Republic, Thailand, Trinidad and Tobago, Tunisia, Turkey, United Kingdom of Great Britain and Northern Ireland, United States of America, Venezuela, Zaire, Zimbabwe.

The following 31 Member States of UNIDO also participated in the session:

Algeria, Argentina, Armenia, Australia, Bangladesh, Bulgaria, Canada, Colombia, Democratic People's Republic of Korea, Denmark, Ecuador, Ireland, Israel, Lebanon, Luxembourg, Malaysia, Malta, Nicaragua, Oman, Panama, Philippines, Poland, Portugal, Qatar, Sweden, Ukraine, United Arab Emirates, Uruguay, Viet Nam, Yemen, Yugoslavia.

- The Holy See participated as observer.
- The permanent observer of Palestine also 7. participated.
- The United Nations Office at Vienna was also represented.
- 9. The following specialized agencies were represented: Food and Agriculture Organization of the United Nations, United Nations Educational, Scientific and Cultural Organization.

- 10. The following other intergovernmental organizations were represented: Commission of the European Communities, Fund for Solidarity and Economic Development of the West African Economic Community, Gulf Organization for Industrial Consulting, International Organization for Migration, League of Arab States, Organization of African Unity.
- 11. The following non-governmental organizations were represented: African Technical Association, Austro-Egyptian Chamber of Commerce, Institute of Higher Management, International Confederation of Free Trade Unions, International Council of Women, International Federation of Automatic Control, International Organization of Employers, International Organization of Experts, Society of Chemical Industry, World Assembly of Small and Medium Enterprises.
- 12. A number of statements were made with regard to the representation of Yugoslavia (see IDB.9/SR.1, paras. 46-53 and IDB.9/SR.9, paras. 49-51).

Opening of the session

13. The ninth session of the Board was declared open by the President of the eighth session, A. Tofigh (Islamic Republic of Iran).

Officers of the ninth session

14. In accordance with rule 23 of its rules of procedure, the Board elected by acclamation: V. CSERVENY (Hungary) as President; T.M. MACHADO QUINTELLA (Brazil), A.K. EL-HUSSEIN (Sudan), G.E. CLARK (United Kingdom of Great Britain and Northern Ireland) as Vice-Presidents; and M. DAMANPAK JAMI (Islamic Republic of Iran) as Rapporteur.

Agenda for the ninth session

- 15. The Board adopted the following agenda:
 - Opening of the ninth session.

 - Election of officers.
 Adoption of the agenda for the ninth 3. session.

 - UNIDO policies, UNIDO energy programme. Annual report of the Director-General for 1991 on the activities of the Organization:
 - UNIDO technical cooperation activities in 1991.
 - 7. Economic cooperation among developing countries.
 - System of Consultations.
 - Development and transfer of technology. 9.
 - 10. Industrial investment promotion.
 - 11.
 - 12.
 - UNIDO Country Director programme. Financial situation of UNIDO. Conduct of business and rationalization of 13. proceedings.
 - Electronic data-processing programme. 14.
 - Venue of the fifth session of the General 15. Conference.
 - 16. Structure of world industrialization from the long-term perspective.
 Appointment of Deputy Directors-General.

 - Information on one intergovernmental organization wishing to enter into agreement with UNIDO.
 - Provisional agenda and date of the tenth session.
 - 20. Adoption of the report of the ninth session.
 - 21. Closure of the session.

Organization of work

- 16. The Board adopted a proposal by the President to improve the utilization of available conference-servicing resources (see annex I, decision IDB.9/Dec.1).
- 17. The Board decided to set up informal in-session consultations with the aim of facilitating the drafting of decisions, and entrusted Vice-President T.M. Machado Quintella (Brazil) to chair those consultations (IDB.9/SR.2, paras. 1-5).

II. UNIDO POLICIES, UNIDO ENERGY PROGRAMME

18. The Board had before it the Annual Report of UNIDO, 1991, chapter I, on UNIDO policies (IDB.9/10 and Corr.1) and a revised proposal of the UNIDO energy programme submitted by the Director-General (IDB.9/9). The debate on the subject is reflected in summary records IDB.9/SR.4, paragraphs 35 to 81 and IDB.9/SR.5, paragraphs 1 to 15. The Board considered two draft decisions submitted by the President (IDB.9/L.2 and IDB.9/L.16) and adopted decisions IDB.9/Dec.2 and IDB.9/Dec.3 (see annex I).

III. ANNUAL REPORT OF THE DIRECTOR-GENERAL FOR 1991 ON THE ACTIVITIES OF THE ORGANIZATION

The Board had before it the Annual Report of UNIDO, 1991 (IDB.9/10 and Corr.1) and addendums thereto on technical assistance to the Palestinian people (IDB.9/10/Add.1) and on the Special Programme for the Industrial Development of Asia and the Pacific (IDB.9/10/Add.2). The debate on the subject is reflected in summary records IDB.9/SR.2, paragraphs 6 to 88 and IDB.9/SR.3, paragraphs 1 to 58. The Board considered two draft decisions submitted by the President (IDB.9/L.1, IDB.9/L.6) and adopted decisions IDB.9/Dec.4 and IDB.9/Dec.5 (see annex I). The Board also considered a draft decision submitted by the Group of 77 (IDB.9/L.9). The representative of the United States of America requested a vote on that draft decision. At the request of the representative of Sudan, the vote was taken by roll-call. By 46 votes to 1, the Board adopted decision IDB.9/Dec.6 (see annex I). statements made in connection with the adoption of the decision, see summary record IDB.9/SR.9, paragraphs 10 and 14 to 17.

IV. UNIDO TECHNICAL COOPERATION ACTIVITIES IN 1991

20. The Board had before it the Annual Report of UNIDO, 1991 (IDB.9/10 and Corr.1), a report by the Director-General on UNIDO technical cooperation activities in 1991 (IDB.9/3) and a list of technical cooperation projects approved and/or operational in 1991 (IDB.9/CRP.1). The debate on the subject is reflected in summary record IDB.9/SR.5, paragraphs 16 to 59. The Board considered a draft decision submitted by the President (IDB.9/L.8) and adopted decision IDB.9/Dec.7 (see annex I).

V. ECONOMIC COOPERATION AMONG DEVELOPING COUNTRIES

21. The Board had before it a report by the Director-General on economic and technical cooperation among developing countries (ECDC/TCDC) (IDB.9/11) and a summary report by the Secretariat on the evaluation of ECDC/TCDC activities of UNIDO (IDB.9/CRP.6). The debate on the subject

is reflected in summary record IDB.9/SR.6, paragraphs 12 to 49. The Board considered a draft decision submitted by the President (IDB.9/L.5) together with an amendment (IDB.9/SR.9, paras. 2 and 20) and adopted decision IDB.9/Dec.8 (see annex I).

VI. SYSTEM OF CONSULTATIONS

The Board had before it the Annual Report of UNIDO, 1991 (IDB.9/10, chap. III, paras. 1-13), reports by the Director-General on Consultations held in 1991 and a plan for technical cooperation follow-up activities (IDB.9/2 and Corr.1) and on measures to enhance the System of Consultations (IDB.9/14) and proposals by the Director-General for the programme of Consultations for the biennium 1994-1995 (IDB.9/15). The Board also had before it the Report on the Fourth Consultation on the Capital Goods Industry with Emphasis on Machine Tools (ID/378), the Report on the Second Consultation on the Building Materials Industry (ID/380) and the Report on the Regional Consultation on the Fisheries Industry for Asia and the Pacific Island Countries (ID/379). The debate on the subject is reflected in summary records IDB-9/SR.6, paragraphs 68 to 82 and IDB.9/SR.7, paragraphs 1 to 7. The Board considered a draft decision submitted by the President (IDB.9/L.7) and adopted decision IDB.9/Dec.9 (see annex I).

VII. DEVELOPMENT AND TRANSFER OF TECHNOLOGY

23. The Board had before it the Annual Report of UNIDO, 1991 (IDB.9/10, chap. III, paras. 14-33) and a report by the Director-General on development and transfer of technology (IDB.9/6). The debate on the subject is reflected in summary record IDB.9/SR.6, paragraphs 50 to 67. The Board considered a draft decision submitted by the President (IDB.9/L.4) and adopted decision IDB.9/Dec.10 (see annex I).

VIII. INDUSTRIAL INVESTMENT PROMOTION

24. The Board had before it the Annual Report of UNIDO, 1991 (IDB.9/10, chap. III, paras. 34-44) and a report by the Director-General on industrial investment promotion (IDB.9/7). The debate on the subject is reflected in summary record IDB.9/SR.7, paragraphs 8 to 52. The Board considered a draft decision submitted by the President (IDB.9/L.15) with a correction (IDB.9/SR.9, para. 26) and adopted decision IDB.9/Dec.11 (see annex I).

IX. UNIDO COUNTRY DIRECTOR PROGRAMME

25. The Board had before it the Annual Report of UNIDO, 1991 (IDB.9/10, chap. VI, paras. 10-15) and a report by the Director-General on the UNIDO Country Director programme (IDB.9/8). The debate on the subject is reflected in summary record IDB.9/SR.7, paragraphs 53 to 66. The Board considered a draft decision submitted orally by the President (IDB.9/SR.9, para. 28) and adopted decision IDB.9/Dec.12 (see annex I).

X. FINANCIAL SITUATION OF UNIDO

26. The Board had before it a report by the Director-General on the financial situation of UNIDO (IDB.9/16) and a note by the Secretariat containing an update thereto (IDB.9/CRP.5 and Corr.1). The debate on the subject is reflected in summary records IDB.9/SR.3, paragraphs 59 to 80 and

IDB.9/SR.4, paragraphs 1 to 34. The Board considered two draft decisions submitted by the President (IDB.9/L.12 and IDB.9/L.11) and adopted decisions IDB.9/Dec.13 and IDB.9/Dec.14 (see annex I).

XI. CONDUCT OF BUSINESS AND RATIONALIZATION OF PROCEEDINGS

27. The Board had before it a note by the Secretariat on streamlining the work of the policy-making organs (IDB.9/13) and another note by the Secretariat on experience gained in applying decision IDB.5/Dec.46, annex (IDB.9/CRP.2). The debate on the subject is reflected in summary record IDB.9/SR.7, paragraphs 67 to 91. The Board considered a draft decision submitted by the President (IDB.9/L.10) and adopted decision IDB.9/Dec.15 (see annex I).

XII. ELECTRONIC DATA-PROCESSING PROGRAMME

28. The Board had before it a report by the Director-General on the electronic data-processing programme (IDB.9/12 and Add.1). The debate on the subject is reflected in summary record IDB.9/SR.8, paragraphs 1 to 21.

XIII. VENUE OF THE FIFTH SESSION OF THE GENERAL CONFERENCE

29. The Board had before it a report by the Director-General on the venue of the fifth session of the General Conference (IDB.9/4). The debate on the subject is reflected in summary record IDB.9/SR.8, paragraphs 22 to 46. The Board considered a draft decision submitted by the President (IDB.9/L.13) and adopted decision IDB.9/Dec.16 (see annex I). For statements made in connection with the adoption of the decision, see summary record IDB.9/SR.9, paragraphs 38 to 39.

XIV. STRUCTURE OF WORLD INDUSTRIALIZATION FROM THE LONG-TERM PERSPECTIVE

30. The Board had before it a proposal by the Director-General for a study on industrial

development, retrospect and prospect: trends, choices and opportunities (IDB.9/5). The debate on the subject is reflected in summary records IDB.9/SR.5, paragraphs 60 to 68, IDB.9/SR.6, paragraphs 1 to 11 and IDB.9/SR.9, paragraphs 40 to 44.

XV. APPOINTMENT OF DEPUTY DIRECTORS-GENERAL

31. The Board had before it a note by the Director-General on the appointment of three deputy directors-general (IDB.9/17) and adopted decision IDB.9/Dec.17 (see annex I). For statements made in connection with the adoption of the decision, see summary record IDB.9/SR.8, paragraphs 47 to 74.

XVI. INFORMATION ON ONE INTERGOVERNMENTAL ORGANIZATION WISHING TO ENTER INTO AGREEMENT WITH UNIDO

32. The Board had before it a note by the Director-General containing information on one intergovernmental organization not in the United Nations system (IDB.9/19). The debate on the subject is reflected in summary record IDB.9/SR.8, paragraphs 76 to 79. The Board considered a draft decision submitted orally by the President and adopted decision IDB.9/Dec.18 (see annex I).

XVII. PROVISIONAL AGENDA AND DATE OF THE TENTH SESSION

33. The Board considered a draft decision submitted by the President (IDB.9/L.14) and adopted decision IDB.9/Dec.19 (see annex I).

XVIII. ADOPTION OF THE REPORT AND CLOSURE OF THE NINTH SESSION

- 34. The Board considered the draft report (IDB.9/L.3) and adopted it as a whole, with the understanding that the Rapporteur would be entrusted with the task of finalizing the report (see summary record IDB.9/SR.9, paras. 48 and 52).
- $35.\,$ On 22 May 1992, the Board closed its ninth session.

Annex I

DECISIONS ADOPTED BY THE BOARD AT ITS NINTH SESSION*

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| IDB.9/Dec.3 | UNIDO energy programme (IDB.9/SR.9, paras. 3 and 5) | 6 |
| IDB.9/Dec.4 | Annual report of the Director-General for 1991 on the activities of the Organization (IDB.9/SR.9, paras. $6-7$) | 6 |
| IDB.9/Dec.5 | Special Programme for the Industrial Development of Asia and the Pacific (IDB.9/SR.9, paras. 6 and 8) | 6 |
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| IDB.9/Dec.9 | System of Consultations (IDB.9/SR.9, paras. 22-23) | 8 |
| IDB.9/Dec.10 | Development and transfer of technology (IDB.9/SR.9, paras. 24-25) | 9 |
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| | | |

 $^{^\}star$ All decisions were adopted by consensus except for decision IDB.9/Dec.6 (see footnote <u>a</u>/ below). Discussions related to the adoption of the decisions, including details of voting, are reflected in the summary records cited in the present contents.

 $[\]underline{a}$ / Decision IDB.9/Dec.6 was adopted by a roll-call vote of 46-1-0.

IDB.9/Dec.1 IMPROVED UTILIZATION OF AVAILABLE CONFERENCE-SERVICING RESOURCES

The Industrial Development Board, with the aim of utilizing the available conference-servicing resources to the maximum extent possible, decided to suspend with immediate effect rule 32 of its rules of procedure relating to the quorum, for the meetings of its ninth session only and provided no substantive decisions were taken at those meetings.

1st plenary meeting 18 May 1992

IDB.9/Dec.2 UNIDO POLICIES

The Industrial Development Board:

- (a) Took note of document IDB.9/10, chapter I;
- (b) Reaffirmed that industrialization calls for greater and more sustained commitment by the international community through the strengthened role of UNIDO in accelerating industrial development in developing countries;
- (c) Expressed the hope that the eventual conversion of military-related production capacities to civilian uses would release additional funds for development in developing countries;
- (d) Was conscious of the possible implications for UNIDO of the changes in the tripartite system among the United Nations Development Programme, UNIDO, and national Governments;
 - (e) Requested the Director-General:
 - (i) To submit to the policy-making organs of UNIDO, for their consideration, the substantive programmes on small- and medium-scale industries as well as on industrial rehabilitation, in order to complete the programming exercise of the medium-term plan, 1992-1997, on its five priority areas no later than at the eleventh session of the Industrial Development Board;
 - (ii) To present to the Board at its eleventh session a clear enunciation of UNIDO future policy framework in accordance with medium-term plan priority areas and resource projections;
 - (iii) To continue to ensure that the primacy of developing countries is assured in the efforts of UNIDO in all aspects of its work, in consonance with its medium-term plan, 1992-1997, priorities.

9th plenary meeting 22 May 1992

IDB.9/Dec.3 UNIDO ENERGY PROGRAMME

The Industrial Development Board:

(a) Recalled its decisions IDB.7/Dec.14, paragraph (k), and IDB.8/Dec.12;

- (b) Took note of the revised proposal by the Director-General contained in document IDB.9/9;
- (c) Requested the Director-General to promote efficient use of energy in all the technical cooperation activities of UNIDO;
- (d) Reiterated that funding should be in line with decision IDB.8/Dec.12;
- (e) Asked the Director-General to submit to the Board at its tenth session a progress report on this item taking into account the comments made by the Member States in the current session of the Board as well as the relevant recommendations of the United Nations Conference on Environment and Development, 3-14 June 1992.

9th plenary meeting 22 May 1992

IDB.9/Dec.4 ANNUAL REPORT OF THE DIRECTOR—GENERAL FOR 1991 ON THE ACTIVITIES OF THE ORGANIZATION

The Industrial Development Board:

- (a) Considered the Annual Report of UNIDO, 1991, on the activities of the Organization (IDB.9/10 and Corr.1);
- (b) Recalled Board decision IDB.7/Dec.11 and General Conference resolution GC.4/Res.2 approving the incorporation of the programme performance report in future annual reports, and paragraph 2 of that resolution requesting the Director-General to continue including in the annual report the tabular presentation of significant performance indicators and the comparison of outputs implemented against outputs planned, with a view to having a clear indication of the quality of programme implementation in the programme performance report;
- (c) Took note of the efforts made by the Director-General to follow up the above decision and resolution, as shown in the Annual Report of UNIDO for 1991, in particular in chapter II;
- (d) Invited the Director-General to persevere in his efforts to improve the transparency of the information provided, through appropriate elaboration and presentation of the information contained in the annual reports of UNIDO;
- (e) Requested the Director-General to continue to implement fully Conference resolution GC.4/Res.2 in future annual reports.

9th plenary meeting 22 May 1992

IDB.9/Dec.5 SPECIAL PROGRAMME FOR THE INDUSTRIAL DEVELOPMENT OF ASIA AND THE PACIFIC

- (a) Recalled Board decision IDB.8/Dec.7 and General Conference decision GC.4/Dec.12 concerning various aspects of the implementation of the Special Programme for the Industrial Development of Asia and the Pacific;
- (b) Took note of the report by the Director-General on action taken related to the implementation of the Special Programme contained in document IDB.9/10/Add.2;

- (c) Requested the Director-General to strengthen the special regional programme for Asia and the Pacific by mobilizing additional resources, in accordance with Conference resolution GC.3/Res.18 and decision GC.4/Dec.12;
- (d) Also requested the Director-General to submit a progress report to the Industrial Development Board at its eleventh session.

9th plenary meeting 22 May 1992

IDB.9/Dec.6 TECHNICAL ASSISTANCE TO THE PALESTINIAN PEOPLE

The Industrial Development Board:

- (a) Recalled General Assembly resolution 46/201 of December 1991 on assistance to the Palestinian people;
- (b) Recalled also General Conference resolutions GC.3/Res.13 and GC.4/Res.7 on technical assistance to the Palestinian people;
- (c) Took note of the progress report by the Director-General on technical assistance to the Palestinian people (IDB.9/10/Add.1);
 - (d) Requested the Director-General:
 - (i) To continue his efforts to implement Conference resolutions GC.3/Res.13 and GC.4/Res.7;
 - (ii) To increase UNIDO assistance to the Palestinian people, in close cooperation with the Palestine Liberation Organization;
 - (iii) To report to the Industrial Development Board at its eleventh session on the progress made in the implementation of the present decision.

9th plenary meeting 22 May 1992

IDB.9/Dec.7 UNIDO TECHNICAL COOPERATION ACTIVITIES IN 1991

- (a) Took note of the Annual Report of UNIDO, 1991 (IDB.9/10 and Corr.1) and, especially, the report by the Director-General on UNIDO technical cooperation activities in 1991 contained in document IDB.9/3;
- (b) Stressed the need for UNIDO to focus on the areas where it has expertise;
- (c) Recalled General Conference decision GC.4/Dec.11 and resolution GC.4/Res.3 on UNIDO technical cooperation activities;
- (d) Noted that technical cooperation projects consist essentially of provision of advice, expertise, training and equipment, management services, with regionally differentiated emphases between experts and equipment;
- (e) Underlined the necessity for the Organization to coordinate and ensure complementarity in its technical cooperation activities;

- (f) Recognized the importance of enhancing country programming for technical cooperation financed from all sources of funding, including both United Nations Development Programme (UNDP) and non-UNDP sources;
- (g) Further recognized that an important asset of UNIDO is the ability to apply multidisciplinary expertise to the solution of problems related to the industrialization of developing countries;
- (h) Stressed the importance of systematic monitoring and evaluation of technical cooperation;
- (i) Called upon the Director-General to ensure that efficiency and quality of technical cooperation projects are sustained throughout the project cycle;
- (j) Called upon Member States to provide assistance at the preparatory phase by additional contributions to the Industrial Development Fund;
 - (k) Requested the Director-General:
 - (i) To strengthen the special regional programmes of UNIDO;
 - (ii) To coordinate efficiently the utilization of all sources of funding in order to increase the impact of technical cooperation activities;
 - (iii) To ensure coordination and complementarity in implementing up-front activities financed by UNDP (TSS-1) with those financed by the regular budget and those financed by general-purpose contributions to the Industrial Development Fund;
 - (iv) To promote the internal teamwork approach, drawing on all the relevant expertise of the Organization for the development and implementation of technical cooperation projects and programmes;
 - (v) To ensure adequate internal collaboration between the resource mobilization and the development and implementation of all UNIDO projects and programmes;
 - (vi) To encourage the development of adequate mechanisms for technical monitoring of all programmes and projects, including assurance of better involvement of UNIDO Country Directors;
 - (vii) To ensure that the results of thematic, terminal, and ex-post evaluations are taken adequately into account in project development;
 - (viii) To apply quality criteria as defined in the annex to the report by the Director-General on the Industrial Development Fund (GC.4/28) and in General Conference decision GC.4/Dec.11 with reference to all UNIDO projects and programmes;
 - (ix) To take into account the new concepts and approaches as adopted in General Conference resolution GC.4/Res.19 in the development

of technical cooperation projects and programmes;

- (x) To ensure the consistent application of objective-oriented project planning methods, including appraisal workshops, as outlined in document IDB.9/3, chapter IV, on appraisal and project development, to UNIDO projects and programmes in a cost-efficient manner;
- (xi) To report to the Board at its eleventh session on the implementation of the present decision.

9th plenary meeting 22 May 1992

IDB.9/Dec.8 ECONOMIC AND TECHNICAL COOPERATION AMONG DEVELOPING COUNTRIES

The Industrial Development Board:

- (a) Recalled General Conference resolution GC.4/Res.11, in particular paragraphs 2 and 4, and also Board decisions IDB.4/Dec.15, IDB.6/Dec.11 and IDB.8/Dec.5;
- (b) Took note of the Annual Report of UNIDO, 1991 (IDB.9/10, chap. IV, paras. 16-31; chap. VII, paras. 18-26) as well as the report by the Director-General on action taken to strengthen economic and technical cooperation among developing countries (ECDC/TCDC), including the UNIDO contribution towards the implementation of the Buenos Aires Plan of Action (IDB.9/11);
- (c) Noted with concern that no substantial increase in the funds from the operational budget had been allocated for ECDC/TCDC activities;
- (d) Noted that the in-depth evaluation of the ECDC/TCDC activities of UNIDO requested by the Board in its decision IDB.5/Dec.12 had been completed by the Secretariat;
 - (e) Requested the Director-General:
 - (i) To continue efforts to programme a higher proportion of funds to ECDC/TCDC activities in the operational budget;
 - (ii) To undertake specific negotiations with donors to the Industrial Development Fund (IDF) with a view to increasing the financing of ECDC/TCDC activities through IDF;
 - (iii) To maintain and further enhance efforts along the lines of action mentioned in paragraphs 17 to 22 of chapter IV of the 1991 Annual Report, so as to strengthen UNIDO ECDC/TCDC activities;
 - (iv) To maintain and further strengthen cooperation with all the regional commissions in the implementation of programmes and activities in the respective regions;
 - (v) To ensure the widest possible utilization of experts, services and equipment from developing

- countries in technical cooperation projects of UNIDO, in order to continue increasing, in the shortest possible time, the share of developing countries in the total contract value and equipment purchased by the Organization;
- (vi) To instruct the UNIDO Country Directors to send updated information from the respective developing countries, for inclusion in the UNIDO roster of enterprises;
- (vii) To keep at UNIDO Headquarters the information mentioned in subparagraph (vi), as well as information on invitations to tender bids issued by the Organization, and make it available to Permanent Missions upon written request;
- (viii) To take all the necessary steps
 to achieve the objectives
 established in subparagraphs (v),
 (vi) and (vii);
- (f) Invited the recipient countries to consider the possibility of allocating more of their indicative planning figure or specialpurpose IDF resources to ECDC/TCDC activities;
- (g) Requested the Director-General to present to the Board at its eleventh session a progress report on the implementation of the present decision.

9th plenary meeting 22 May 1992

IDB.9/Dec.9 SYSTEM OF CONSULTATIONS

- (a) Recalled its decision IDB.8/Dec.33 and General Conference resolutions GC.3/Res.2 and GC.4/Res.16;
- (b) Recalled the function of the System of Consultations as a forum for direct contacts between developed and developing countries with a view to promoting the industrialization of the latter:
- (c) Took note of the reports of the Director-General on the Consultations held in 1991 and the plan for technical cooperation follow-up activities (IDB.9/2 and Corr.1) as well as on measures to enhance the System of Consultations (IDB.9/14), and of the proposals of the Director-General for the programme of Consultations for the biennium 1994-1995 (IDB.9/15);
- (d) Recalled the conclusions contained in the report on the in-depth evaluation of the System of Consultations;
- (e) Approved the plan of action for technical cooperation activities contained in document IDB.9/2 and requested the Secretariat to initiate negotiations for obtaining additional funds to support the proposed programmes and projects;
- (f) Appealed to Governments of Member States to encourage and facilitate participation in Consultations of representatives of industry, labour, consumer groups and others;

- (g) Requested the Director-General:
 - (i) To reduce the average length of Consultation meetings to less than five days;
 - (ii) To continue implementing measures to enhance the System of Consultations, and to continue to explore the possibility of combining Consultations with investment promotion meetings and the modalities of increasing industrial partners in Consultations;
 - (iii) To ensure that Consultations are fully synergized with other UNIDO activities;
 - (iv) To consider the establishment of expert panels to advise on sectoral problems, including economic and technical questions during the implementation of projects arising from Consultations;
- (h) Approved the proposals of the Director-General for the six Consultations to be held in the biennium 1994-1995 as contained in document IDB.9/15, and requested the Secretariat to initiate negotiations with interested Member States to host the approved Consultations, followed by investment promotion meetings as appropriate;
- (i) Further requested the Director-General to report on action taken upon the present decision to the fifth session of the General Conference.

9th plenary meeting 22 May 1992

IDB.9/Dec.10 DEVELOPMENT AND TRANSFER OF TECHNOLOGY

The Industrial Development Board:

- (a) Recalled General Conference resolutions GC.4/Res.13 and GC.4/Res.14;
- (b) Considered the report of the Director-General on development and transfer of technology (IDB.9/6);
- (c) Took note of industrial promotion activities as indicated in document IDB.9/10, chapter III, paragraphs 14 to 33;
 - (d) Requested the Director-General:
 - (i) To continue to implement and enhance the programmes and steps as indicated in decisions IDB.8/Dec.10 and IDB.8/Dec.11 and noted by General Conference resolutions GC.4/Res.13 and GC.4/Res.14;
 - (ii) To promote further enterprise-toenterprise cooperation for increased technological cooperation between small and medium-sized industries in developing and developed countries;

- (iii) To increase the technological capabilities of developing countries in the form of experts, equipment, contracts and training facilities including human resource planning, or an appropriate combination of all of them;
- (iv) To continue to assist developing countries in setting up national Industrial and Technological Information Bank (INTIB) focal points and subregional industrial, technological information systems;
- (v) To complete and present a comprehensive list of technologies adapted, promoted and produced by UNIDO, in accordance with decision IDB.8/Dec.10;
- (vi) To report on the progress on the implementation of the programme for the development and transfer of technology contained in document IDB.3/26, endorsed by Board decision IDB.3/Dec.6;
- (e) Further requested the Director-General to submit a report to the Board at its eleventh session on progress made on the implementation of the present decision.

9th plenary meeting 22 May 1992

IDB.9/Dec.11 INDUSTRIAL INVESTMENT PROMOTION

The Industrial Development Board:

- (a) Recalled General Conference resolution
 GC.4/Res.17, paragraphs 3 to 6;
- (b) Took note of paragraphs 34 to 44 of chapter III of the Annual Report of UNIDO, 1991 (IDB.9/10);
- (c) Took note of the report by the Director-General on industrial investment promotion (IDB.9/7) concerning the implementation of actions called for by the Board in its decision IDB.8/Dec.13;
 - (d) Requested the Director-General:
 - (i) To continue to implement industrial investment promotion activities as stated in General Conference resolution GC.4/Res.17, paragraphs 3 to 6;
 - (ii) To continue to provide guidance as to the financial resources required to enable the regional investment studies to be undertaken;
 - (iii) To report to the Board at its eleventh session on the efforts undertaken to strengthen cooperation with international financial institutions on the promotion of industrial investment.

9th plenary meeting 22 May 1992 IDB.9/Dec.12 UNIDO COUNTRY DIRECTOR PROGRAMME

The Industrial Development Board took note of the report of the Director-General (IDB.9/8) and decided to refer the matter to the Programme and Budget Committee at its eighth session for consideration.

9th plenary meeting 22 May 1992

IDB.9/Dec.13 FINANCIAL SITUATION OF UNIDO

The Industrial Development Board:

- (a) Took note of the report by the Director-General on the financial situation of UNIDO (IDB.9/16);
- (b) Expressed serious concern at the critical financial situation of the Organization;
- (c) Bore in mind Article 1 of the UNIDO Constitution;
- (d) Was aware that the present financial situation considerably underlines the need for prioritization of UNIDO activities;
- (e) Was conscious that the estimates of expenditure in the operational budget for the biennium 1992-1993 might be in excess of the income that was currently foreseen;
- (f) Urged those Member States that had not yet paid their assessed contributions to the regular budget, including advances to the Working Capital Fund, to pay their arrears for the bienniums 1986-1987, 1988-1989 and 1990-1991, as well as the assessed contributions for the current year, without further delay;
- (g) Requested the Director-General to inform the Programme and Budget Committee at its eighth session on the contingency measures taken to cope with the financial situation of UNIDO;
- (h) Requested the Director-General to submit to the Programme and Budget Committee at its eighth session, based on projected income, a report specifying further contingency measures required to cope with the financial situation. The report should include:
 - (i) The effects on the implementation and execution of programmes as proposed in the UNIDO programme and budgets, 1992-1993 (GC.4/42 and GC.4/42/Add.1);
 - (ii) If necessary, a possible course of action to reduce expenditure bearing in mind the need to give priorities to the execution of programmes directly related to technical cooperation;
- (i) Requested the Director-General to inform the Programme and Budget Committee at its eighth session on the current allocation of posts to the programmes in the regular and operational budgets;
- (j) Asked the Programme and Budget Committee to consider that matter and to take appropriate measures on a temporary basis;

(k) Urged Member States to make voluntary contributions in support of technical cooperation (e.g. the Industrial Development Fund).

> 9th plenary meeting 22 May 1992

IDB.9/Dec.14 FINANCIAL SITUATION OF UNIDO: APPLICATION OF THE METHODOLOGY FOR THE TREATMENT OF ARREARS

The Industrial Development Board recalled decision IDB.7/Dec.7, paragraph (d), and requested the Secretariat to apply the methodology described in paragraph 16 of document IDB.7/32 for the treatment of arrears after 31 December 1990 in respect of arrears at that date and for future bienniums.

9th plenary meeting 22 May 1992

IDB.9/Dec.15 STREAMLINING THE WORK OF THE POLICY-MAKING ORGANS

The Industrial Development Board:

- (a) Recalled its decisions IDB.5/Dec.46 and IDB.8/Dec.43;
- (b) Recalled further General Conference
 resolution GC.4/Res.26;
- (c) Was aware of the necessity to streamline the work of the UNIDO organs (General Conference, Industrial Development Board and Programme and Budget Committee);
- (d) Recommended to the General Conference that resolutions of the fifth General Conference requesting progress reports to be presented to the Industrial Development Board should not specify which session of the Board; and that the allotment of subjects to a specific session of the Industrial Development Board should be dealt with by the special session following the General Conference, bearing in mind that no item should be treated by the Board more often than once a year.

9th plenary meeting 22 May 1992

IDB.9/Dec.16 VENUE OF THE FIFTH SESSION OF THE GENERAL CONFERENCE

- (a) Recalled General Conference decision GC.4/Dec.25 and resolution GC.4/Res.30 concerning the date and venue of the fifth session of the Conference, together with decision IDB/S.4/Dec.1 adopted by the Board at its fourth special session;
- (b) Expressed its appreciation for the generous offer of the Government of Cameroon to host the fifth session of the General Conference;
- (c) Took note with appreciation of the information provided by the Government of Cameroon concerning the arrangements for holding the fifth session of the General Conference at Yaoundé, as described in the report of the Director-General (IDB.9/4), as well as the additional detailed

information provided by the Government of Cameroon during the current session;

- (d) Having considered paragraph 2 (b) of Conference resolution GC.4/Res.30, decided, in order to facilitate the budgetary exercise of the Government of Cameroon, to advance to its current session its decision concerning the venue of the fifth session of the General Conference;
- (e) Decided to accept the offer of the Government of Cameroon to host the fifth session of the General Conference at Yaoundé, Cameroon, from 6 to 10 December 1993, in accordance with General Conference decision GC.4/Dec.25;
- (f) Accordingly requested the Director-General to negotiate and to sign the necessary agreement with the Government of Cameroon and to report thereon to the tenth session of the Board.

9th plenary meeting 22 May 1992

IDB.9/Dec.17 APPOINTMENT OF DEPUTY DIRECTORS-GENERAL

The Industrial Development Board, in compliance with Article 11.5 of the Constitution of UNIDO and Board decision IDB.1/Dec.11 of 15 November 1985, having considered the recommendation by the Director-General of candidates for the posts of deputy directors-general for the Department for Programme and Project Development, the Department of Industrial Operations and the Department for Industrial Promotion, Consultations and Technology, approved the appointment of the following Deputy Directors-General for a period of 18 months starting 1 July 1992 to head the following departments:

Deputy Directors-General

Department

Mr. Werner Ernst Behrens (Germany)

Department for Programme and Project Development

Mr. Mauricio de Maria y Campos (Mexico)

Department of Industrial Operations

Mr. Ernest Evgenjevich Obminski (Russian Federation)

Department for Industrial Promotion, Consultations and Technology

8th plenary meeting 21 May 1992

IDB.9/Dec.18 INTERGOVERNMENTAL ORGANIZATION NOT IN THE UNITED NATIONS SYSTEM

The Industrial Development Board:

- (a) Took note of the information provided in document IDB.9/19;
- (b) Authorized the Director-General, in accordance with Article 19.1 (a) of the Constitution of UNIDO and the guidelines for the relationship of UNIDO with intergovernmental, governmental, non-governmental and other organizations (decision GC.1/Dec.41, annex, para. 9) and based on the information contained in

the annex to document IDB.8/44, to conclude an appropriate relationship agreement with the League of Arab States.

> 8th plenary meeting 21 May 1992

IDB.9/Dec.19 PROVISIONAL AGENDA AND DATE OF THE TENTH SESSION

The Industrial Development Board:

- (a) Recalled its decision IDB/S.4/Dec.2, section B, in which it decided to hold its tenth session from 2 to 6 November 1992;
- (b) Adopted the following provisional agenda for its tenth session:
 - 1. Opening of the tenth session.
 - 2. Adoption of the agenda for the tenth session.
 - Progress report for 1992 on specific UNIDO activities.
 - 4. Report of the Programme and Budget Committee.
 - 5. Special Programme for Industrial Development in the Arab Countries.
 - 6. UNIDO environment programme.
 - Guidelines for special trust fund projects.
 - 8. Mobilization of financial resources for industrial development.
 - 9. The external debt and industrial development.
 - Evaluation of the objectives and functions of UNIDO in view of recent changes and developments in the world.
 - Organizational and staff structure of UNIDO.
 - 12. Headquarters agreement between UNIDO and the Republic of Austria.
 - 13. Administrative matters:
 - (a) Joint Inspection Unit;
 - (b) International Civil Service Commission.
 - 14. Preparatory arrangements for the fifth session of the General Conference.
 - Matters related to intergovernmental, non-governmental, governmental and other organizations.
 - Provisional agenda and date of the eleventh session.
 - Adoption of the report of the tenth session.
 - 18. Closure of the tenth session.

9th plenary meeting 22 May 1992

 $\frac{\text{Annex II}}{\text{DOCUMENTS SUBMITTED TO THE BOARD AT ITS NINTH SESSION}}$

| Symbol Age | nda item | Title |
|----------------------------|----------|--|
| IDB.9/1/Rev.1 | 3 | Agenda |
| IDB.9/1/Add.1 | 3 | Annotated provisional agenda |
| IDB.9/2 and Corr.1 | 8 | System of Consultations. Consultations held in 1991 and plan for technical cooperation follow-up activities. Report by the Director-General |
| IDB.9/3 | 6 | UNIDO technical cooperation activities in 1991. Report by the Director-General |
| IDB.9/4 | 15 | Venue of the fifth session of the General Conference. Report by the Director-General |
| IDB.9/5 | 16 | Structure of world industrialization from the long-term perspective. Industrial development, retrospect and prospect: trends, choices and opportunities. A study proposed by the Director-General |
| IDB.9/6 | 9 | Development and transfer of technology. Report by the Director-General |
| IDB.9/7 | 10 | Industrial investment promotion. Report by the Director-General |
| IDB.9/8 | 11 | UNIDO Country Director Programme. Report by the Director-General |
| IDB.9/9 | 4 | UNIDO policies: UNIDO energy programme. Revised proposal by the Director-General |
| IDB.9/10 and Corr.1 | 5 | Annual Report of UNIDO, 1991 |
| IDB.9/10/Add.1 | 5 | Annual report of the Director-General for 1991 on the activities of the Organization. Technical assistance to the Palestinian people. Progress report by the Director-General |
| IDB.9/10/Add.2 | 5 | Annual report of the Director-General for 1991 on the activities of the Organization. Special Programme for the Industrial Development of Asia and the Pacific. Progress report by the Director-General |
| IDB.9/11 | 7 | Economic cooperation among developing countries. Report by the Director-General |
| IDB.9/12 | 14 | Electronic data-processing programme. Report by the Director-General |
| IDB.9/12/Add.1 PBC.8/15 | 14 | Electronic data-processing programme. Report by the Director-General. Addendum |
| IDB.9/13 | 13 | Conduct of business and rationalization of proceedings. Streamlining the work of the policy-making organs. Note by the Secretariat |
| IDB.9/14 | 8 | System of Consultations. Measures to enhance the System of Consultations. Report by the Director-General |
| IDB.9/15 | 8 | System of Consultations. Programme of Consultations for the biennium 1994—1995. Proposals by the Director-General |
| IDB.9/16 | 12 | Financial situation of UNIDO. Report by the Director-General |
| IDB.9/17 | 17 | Appointment of Deputy Directors-General. Note by the Director-General |
| IDB.9/18 | - | Lists of States included in Annex I to the Constitution of UNIDO. Note by the Secretariat $% \left(1\right) =\left\{ 1\right\} =$ |
| IDB.9/19 | 18 | Information on one intergovernmental organization wishing to enter into agreement with UNIDO. Information on one intergovernmental organization not in the United Nations system. Note by the Director—General |

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| Symbol | Agenda item | Title |
|------------------------|--------------|---|
| 10/378 | 8 | Report on the Fourth Consultation on the Capital Goods Industry with Emphasis on Machine Tools |
| ID/379 | 8 | Report on the Regional Consultation on the Fisheries Industry for Asia and the Pacific Island Countries |
| ID/380 | 8 | Report on the Second Consultation on the Building Materials Industry |
| | | * * * * |
| IDB.9/CRP.1 | 6 | List of technical cooperation projects approved and/or operational in 1991. Submitted by the Secretariat |
| IDB.9/CRP.2 | 13 | Experience gained in applying decision IDB.5/Dec.46, annex. Note by the Secretariat |
| IDB.9/CRP.3 | 5 | List of resolutions and decisions adopted in 1991 by the United Nations General Assembly, Economic and Social Council and the Governing Council of the United Nations Development Programme of relevance to UNIDO |
| IDB.9/CRP.4 | 3 | Adoption of the agenda for the ninth session. List of documents |
| IDB.9/CRP.5 and Corr.1 | 12 | Financial situation of UNIDO. Note by the Secretariat |
| IDB.9/CRP.6 | 7 | Report on the evaluation of ECDC/TCDC activities of UNIDO. Summary prepared by the Secretariat |
| IDB.9/CRP.7 | A lah | List of participants |
| | | |