21 May 2012
No. 17

INFORMATION NOTE

Meeting of the informal working group
on the future, including programmes and resources, of UNIDO

On behalf of the Co-Chairs H.E. Ms. Ana Teresa Dengó Benavides (Costa Rica) and Mr. Alberto Groff (Switzerland), I am pleased to invite Permanent Missions to a meeting of the informal working group on:

Wednesday, 23 May 2012, at 10:00 a.m., in room M1 (M-building).

The Co-Chairs will present the state of deliberations of the Friends of the Co-Chairs’ summary paper on the “strengths” of the SWOT analysis (attached) and kindly invite Member States to present their views and observations.

For any additional information, kindly contact H.E. Ms. Ana Teresa Dengó Benavides at telephone (01) 2633824 or e-mail: anateresadengo@yahoo.es; or Mr. Groff at telephone (01) 263411844 or e-mail: alberto.groff@eda.admin.ch.

Contact points in the Secretariat for queries related to the working group are Mr. S. Hobohm, Director, Organizational Strategy and Coordination Group, telephone: (01) 26026 3675 or e-mail: s.hobohm@unido.org, or myself, telephone: (01) 26026 3708 or e-mail: f.haidara@unido.org.

Fatou Haidara
Director
Policymaking Organs Secretariat

Distribution:
Permanent Missions to UNIDO
INFORMAL WORKING GROUP

FRIENDS OF THE CO-CHAIRS STRENGTHS SUMMARY

General Observations

| Historical and political meaning for developing countries |
| Provider of essential public goods |
| Satisfaction of donors with TCB |
| Relevance for donors of TC focus / donor visibility |
| Adequate size, niche and size of operations |
| Fair allocation of resources among priorities |
| Generally high collection rates |

Mandate and Governance

1. Clear/unique mandate in industrial development
2. Effective governance /PMO
3. Results-oriented strategic planning frameworks

Programmatic

1. Wealth creation in SME sectors
2. Agribusiness and rural development
3. Investment opportunities
4. Technology transfer, know-how, innovation
5. Rural energy access
6. Renewable energy; industrial energy efficiency; low carbon technology and production
7. Environmental management / Montreal Protocol
8. Clear climate change strategy/interest
9. Thematic priorities relevant to MDGs /industrial development
10. Technical assistance in the area of Standards and Norms (e.g. TCB, MP, SMTQ) / benchmarks
11. Policy advice and technical expertise
12. South-South cooperation
13. Engagement in LDCs and difficult regions/ response to urgent problems
14. Demonstration of value-added on local products
15. Intellectual and knowledge capital / research and publications
16. Partnership behavior, private sector, PPPs
17. UN system-wide coherence
18. Collaboration with and access to international funds
19. Well-established and expanding networks
20. Many programs and projects aligned to national developmental needs
## Organizational

<table>
<thead>
<tr>
<th></th>
<th>Description</th>
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<tbody>
<tr>
<td>1.</td>
<td>Independent evaluation</td>
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<tr>
<td>2.</td>
<td>Financial accountability</td>
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<tr>
<td>3.</td>
<td>Flexibility in funding mechanisms, allows predictability and meeting unexpected demands</td>
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<td>4.</td>
<td>Positive attitude to reform / PCOR aiming at transparency in monitoring, accountability, human resources</td>
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<td>5.</td>
<td>Cost effectiveness/ cost and value consciousness</td>
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<td>6.</td>
<td>Qualified and trained expert staff</td>
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<td>7.</td>
<td>Can adapt functions and priorities to meet new global challenges</td>
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<td>8.</td>
<td>Increased resource mobilization</td>
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