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FOREIGN OWNERSHIP AND PERFORMANCE IN SUB-SAHARAN AFRICAN MANUFACTURING AND SERVICES

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Foreign ownership and performance in sub-Saharan African manufacturing and services

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Abstract

This paper tests for differences in performance between foreign- and domestically-owned firms in a sample of manufacturing and services firms from 19 sub-Saharan African countries. Results indicate that foreign-owned firms perform significantly better than domestically-owned ones in sub-Saharan Africa across several performance measures, with the foreign-ownership premia being higher for services firms. The results further indicate that firms owned by a TNC perform better than those owned by individual foreign entrepreneurs, though there is little evidence of differences in performance between joint ventures and wholly owned foreign enterprises.

Keywords: Foreign ownership, firm-level performance, sub-Saharan Africa

JEL Codes: F23, D24

[#] The views expressed herein are those of the author(s) and do not necessarily reflect the views of the United Nations Industrial Development Organization.

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1. Introduction

Foreign Direct Investment (FDI) into sub-Saharan Africa (SSA) is often associated with large multinationals from the developed world as well as China and India entering SSAs to extract and exploit natural resources, often using their own imported labour. While such FDI does occur and does make up a relatively large share of total FDI flows¹, FDI in SSA is much broader than this covering a wide variety of sectors in both manufacturing and services, and including a wide variety of investing firms and entrepreneurs.² In this paper we examine whether there are significant differences in various performance measures between foreign- and domestically-owned firms in SSA using the recently completed Africa Investor Survey (AIS) from UNIDO. We examine this separately for manufacturing and services sectors and examine whether there are differences in performance by the type of investing firm.

Inward FDI is expected to benefit host countries through a number of channels. In addition to gains from the simple movement of capital, FDI is accompanied by the movement of firm-specific assets such as technology, managerial ability, corporate governance, and access to the network connecting foreign markets. Inward FDI is also expected to bring in more competition and higher efficiency into an industry by spurring improvement in domestic firms. Positive externalities occur if the entry and expansion of relatively efficient foreign affiliates encourages domestically owned firms to achieve higher levels of productivity. A large recent empirical literature examines whether such spillovers to domestically-owned firms from the presence of foreign-owned firms occur, often with mixed results (see Görg and Greenaway, 2004). In this paper we move away from the question of whether there are spillovers from inward FDI to consider whether foreign-owned firms perform better than domestically-owned ones across a

¹ UNCTAD (2005) reports that in sub-Saharan Africa the percentage of foreign investment flows to the primary sector ranged from 55% to 80%.

² FDI flows into sub-Saharan Africa are rising. According to the 2009 World Investment Report (UNCTAD, 2009), the value of FDI to the region rose from US\$36.7 billion in 1990 to US\$108.5 billion in 2000, and stood at US\$336.8 billion in 2008.

number of performance criteria. This is a question that has received much less attention, despite the expectation that affiliates of foreign firms are likely to differ from their domestic counterparts in a number of important ways which could lead to differences in performance. In particular, they are likely to possess proprietary technology and knowledge that provides them with a firm-specific advantage allowing them to compete with other Multinational Corporations (MNCs) and local firms, which presumably have superior knowledge of local markets, consumer preferences and business practices (Blomström and Kokko, 1998). These differences may include specialised knowledge about production, superior management and marketing capabilities, export contacts, and relationships with buyers and suppliers. The presence of such differences would suggest that foreign-owned firms are likely to perform better than domestically-owned ones. Moreover, Harris (2009) argues that FDI may reduce the productivity of domestic firms in the short-run through increased competition. In imperfectly competitive markets with increasing returns to scale, increased competition by lowering domestic firms' market share can raise the average costs of domestic firms, thus reducing their productivity levels. Harris (2009) also discusses reasons why MNCs need not perform better than domestically-owned firms. Foreign owned firms may have lower efficiency levels in the short-run if there are difficulties in assimilating newly acquired plants in to their FDI network. There may also be initial fixed costs in acquiring knowledge of how business is conducted in a country, which can lead to reduced efficiency levels. MNCs may also decide to keep most of their high value-added operations (e.g. R&D and new products) at home, concentrating on lower value-added assembly operations in the host nation.

As discussed by Globerman et al (1994) differences in performance, and productivity in particular, across firms are related to the mix of activities undertaken by the firm, the efficiency in which resources are used, and to firm-specific advantages (e.g. technology and managerial expertise). Testing for differences in performance between foreign- and domestically-owned firms is therefore a test of whether firm-specific advantages exist, whether they favour domestic-

or foreign-owned firms, and whether they persist. In addition to productivity we consider in our analysis alternative indicators of performance, including the level of sales, the level of employment, the profit margin, and the level of exports. Differences in the values of these additional variables across foreign- and domestically-owned firms may also arise due to firm-specific advantages. The presence of such differences may also lead to further beneficial effects from inward FDI on an economy. In particular, one may expect that a finding of higher sales is associated with lower prices, while higher employment has obvious positive externalities on the host economy. To the extent that foreign-owned firms have a higher propensity to export this may have positive externalities on domestic firms by creating the infrastructure and contacts necessary to export. Such differences may then provide a basis for policies promoting foreign investment.

Early empirical studies on the relationship between foreign ownership and firm-level performance are summarised by Globerman et al (1994). They argue that the early studies addressing this issue tend to find that foreign-owned firms have higher average levels of productivity than domestically-owned firms. Globerman et al (1994) go on to argue that while such results are consistent with the view that foreign-owned firms perform better than domestically-owned ones, observed differences may also reflect the fact that foreign-owned firms tend to cluster in industries enjoying relatively high productivity levels.

Subsequent research using broad samples of firm-level data have been better able to deal with potential bi-directional causality through the use of industry fixed-effects amongst others. The majority of such studies tend to support the view that foreign-owned firms have higher productivity levels than domestically-owned firms, examples including Globerman et al (1994) for Canada, Doms and Jensen (1998) for the USA, Aitken and Harisson (1999) for Venezuela, Harris

(2002) and Harris and Robinson (2003) for the UK, and Hallward-Driemeier et al (2002) for five East Asian countries and Yasar and Morrison-Paul (2007) for five transition economies. These studies also tend to find that foreign-owned firms perform better along other criteria, and in particular that they tend to pay higher wages, have a higher capital intensity, have higher levels of employment and engage to a greater extent in international trade (i.e. imports and exports).

A number of studies move beyond the comparison of performance levels to consider the possibility of non-linearities, and in particular whether certain kinds of foreign-owned firms perform better than domestically-owned firms and other foreign-owned firms. Harris and Robinson (2003) for example include a separate foreign ownership dummy for each nationality of ownership in their study of UK manufacturing industries. Their results indicate that for most industries US owned plants performed better than domestic ones, while EU owned plants outperformed domestically owned plants in only a small number of cases. Globerman et al (1994) in their study for Canada find few significant differences in performance between foreign-owned firms from Japan, the USA and Europe. Yasar and Morrison-Paul (2007) find that firms with a greater foreign ownership share have higher productivity than those with a lower share, as do Hallward-Driemeier et al (2002). Vahter (2005) examines the productivity of export-oriented versus domestic-oriented foreign firms. Using data for Estonia he finds that export-oriented foreign-owned firms have lower productivity than domestically-oriented foreign-owned firms. Harris and Li (2007) using data from the UK find that the productivity of foreign-owned firms is higher than that of domestically-owned exporters in less than half of the industries, while domestically owned exporters dominated MNCs in 9 of the 30 industries.

The current paper adds to the existing literature by using a recent survey of a large number of firms in 19 SSA countries.³ The paper thus extends the literature by considering the relationship between foreign ownership and performance in SSA, and by considering a number of countries for which little or no firm-level studies exist. Rather than considering manufacturing firms only as the studies mentioned above are usually forced to do, the current paper also reports results separately for services firms. The paper is one of the first therefore to consider the relationship between foreign ownership and performance for services firms. Our results indicate that foreign-owned firms perform significantly better than domestically-owned ones in SSA according to most of our performance indicators and in both services and manufacturing sectors, with the foreign-ownership premium tending to be higher for services firms. We further find some evidence to indicate that firms owned by a Transnational Corporation (TNC) perform better than those owned by individual foreign entrepreneurs, though there is little evidence of differences in performance between joint ventures and wholly owned foreign enterprises.

The remainder of this paper is set out as follows: Section 2 describes the data used in our analysis and provides descriptive statistics of our main variables of interest; Section 3 discusses the statistical techniques used to search for differences in firm-level performance; Section 4 describes the results; and Section 5 summarises and concludes.

2. Data and Summary Statistics

The data are drawn from the most recent AIS, which was conducted in 2010 and which surveys over 6,000 agricultural, manufacturing and services firms in 19 sub-Saharan African countries.⁴ In

³ The 19 SSA countries considered are: Burkina Faso, Burundi, Cameroon, Cape Verde, Ethiopia, Ghana, Kenya, Lesotho, Madagascar, Malawi, Mali, Mozambique, Niger, Nigeria, Rwanda, Senegal, Tanzania, Uganda and Zambia.

⁴ The data used in this paper are confidential, but not exclusive. In order to gain access to the data a confidentiality agreement with UNIDO will need to be signed. Once this agreement has been signed the authors would be happy to share the sample of data used in their analysis. The Stata programmes used to estimate all of the results in the paper are also available from the authors on request.

our analysis we consider the sample of manufacturing and services firms, which gives us a maximum number of 5,074 observations. While it is common to assume that services are dominant in developed economies and manufacturing and agriculture dominate the economies of developing countries, it is often the case that services comprise a significant component of developing countries' GDP. Francois and Hoekman (2010) for example note that services accounted for 66% of value-added in Latin America in 2007 and that there has been a marked shift in value added towards the service sectors in SSA, despite lagging growth rates. Massimiliano et al (2008) note that services constitute over 50% of GDP in low income countries, and that 47% of GDP growth in SSA over the period 2000-2005 was accounted for by services, compared with 37% and 16% for industry and agriculture respectively. The UNIDO dataset is unique in that it covers a relatively large number of SSA countries and a large number of firms. As far as we aware, the survey is the largest single survey for Africa and the first to include services firms in the survey. In addition, the survey is current with the survey having been conducted in 2010.

Of the maximum number of 5,074 firms in our dataset, 1,826 are foreign-owned. In terms of the split between manufacturing and services we have 2,848 manufacturing firms and 2,226 services firms, of which 1,015 and 811 are foreign-owned respectively. Tables A1 and A2 in the appendix present a breakdown of these observations by country and industry, as well as reporting the number of firms that are foreign-owned and the number of foreign owned firms that are owned by TNCs and that are joint ventures (JV). Table 1 reports summary statistics for a number of performance indicators and a selection of other variables that will be used in the analysis below. Our performances indicators include measures of productivity: the logged values of output per worker ($\ln(outputpw)$) and the log of Total Factor Productivity ($\ln(tfp)$)⁵. In addition, we

⁵ TFP is estimated by assuming a constant capital share of one third. In particular, TFP is defined as: $TFP = VA / (EMP^{2/3}FA^{1/3})$, where VA is value-added, EMP refers to total employment and FA to total fixed assets.

include the log of sales ($\ln(sales)$), the log of the capital-labour ratio ($\ln(K/L)$), logged employment ($\ln(employment)$), the log annual average pre-tax profit margin ($\ln(profit)$) and the log of exports ($\ln(exports)$). Table 1 indicates that foreign-owned firms tend to report higher mean (and median) values of all performance indicators than domestically-owned firms, with the exception of the profit rate. This is true for the full sample of firms as well as the subsamples of manufacturing and services separately. Notably, the mean and median values of output per worker and TFP tend to be higher in services than in manufacturing, while employment, exports and the capital-labour ratio are larger in manufacturing firms. Such differences help justify our decision to look at the subsamples of manufacturing and services separately. A further thing to note from the table is that there are often large differences in the mean and median values of the performance indicators. While the differences in the logs look relatively small, they often translate into differences in the actual values of 10% or more. That the mean and median of the performance variables differ substantially is often found in the literature and suggests the presence of outliers. In the regression analysis below, we will take account of these outliers through the use of robust regression methods.

<<Table 1 here>>

3. Methodology

In order to test for differences in our performance measures between foreign- and domestically-owned firms we employ a number of statistical methods. We begin by reporting results from a simple comparison of means test. Such a test concentrates on only one moment of the distribution however. As such, we also make use of the concept of first order stochastic dominance, which allows one to both compare and rank the entire distributions of – in our case – firm performance. In particular, we make use of the non-parametric one- and two-sided Kolmogorov-Smirnov (KS tests), which are described in the following sentences.

Let F and G be two cumulative distribution functions. Then first order stochastic dominance of F relative to G means that $F(z) - G(z)$ must be less or equal to zero for all values of z , with strict inequality for some z . This can be tested using the one-sided and two-sided Kolmogorov-Smirnov (KS) test. The two-sided KS statistic tests the hypothesis that both distributions are identical, and the null and alternative hypotheses can be expressed as:

$$\begin{aligned} H_0: F(z) - G(z) &= 0 && \forall z \in \mathfrak{R} \\ H_1: F(z) - G(z) &\neq 0 && \text{for some } z \in \mathfrak{R} \end{aligned}$$

While the one-sided test can be formulated as:

$$\begin{aligned} H_0: F(z) - G(z) &\leq 0 && \forall z \in \mathfrak{R} \\ H_1: F(z) - G(z) &> 0 && \text{for some } z \in \mathfrak{R} \end{aligned}$$

In order to conclude that F stochastically dominates G requires that one can reject the null hypothesis for the two-sided test, but not for the one-sided test.

The KS test statistic for the two- and one-sided tests are:

$$\begin{aligned} KS_2 &= \sqrt{\frac{n \cdot m}{N}} \max_{1 \leq i \leq N} \{F_n(z_i) - G_m(z_i)\} \\ KS_1 &= \sqrt{\frac{n \cdot m}{N}} \max_{1 \leq i \leq N} |F_n(z_i) - G_m(z_i)| \end{aligned}$$

respectively, where n and m are the sample sizes from the empirical distributions of F and G respectively, and $N = n + m$.

Finally, we turn to regression analysis which allows us to condition on other factors affecting performance. The basic model that we estimate is of the following form:

$$\begin{aligned}\ln Y_{ijk} = & \beta_1 \ln EMP_{ijk} + \beta_2 (\ln EMP_{ijk})^2 + \beta_3 AGE_{ijk} + \beta_4 \ln KL_{ijk} + \beta_5 HK_{ijk} \\ & + \beta_6 FOREIGN_{ijk} + \theta_{ij} + \varepsilon_{ijk}\end{aligned}$$

where Y is our measure of firm performance in firm k in sector j in country i , EMP is the number of employees, AGE is firm age in years, KL is the capital-labour ratio, HK is a measure of human⁶, $FOREIGN$ is a dummy taking the value one if the firm is foreign-owned⁷, and θ_{ij} are sector-country fixed effects that are included to control for country and sector specific differences in performance. The inclusion of sector-country fixed effects also controls for a potential endogeneity problem related to foreign ownership. In particular, we may expect that foreign owned firms select into high productivity sectors and countries, which could lead to a spurious foreign ownership premium. Including country-sector fixed effects will control for unmodelled differences across sectors and countries, including such differences in sector and country productivity levels, thus removing this potential endogeneity problem.

One problem with estimating the model using standard ordinary least squares (OLS) methods relates to the issue of outliers, which are a frequent occurrence in firm-level datasets. To avoid this problem we report results from an alternative robust regression method.⁸ In particular we follow an approach suggested by Verardi and Wagner (2012) which proceeds in three steps. The first step is to centre the variables, which involves removing the country-industry specific median from each of our variables. In the second step we regress the centred dependent variable on the centred explanatory variables using a robust MM-estimator. Using the residuals from this regression and the estimated standard error of the residuals, we then identify outlying observations by flagging those firms that have robust standardised residuals that are larger than 2.

⁶ Defined as the ratio of technical, administrative and sales workers in total employment.

⁷ A firm is defined a foreign-owned if more than 10% of the firm's equity is held by foreigners.

⁸ The results are consistent with those from OLS, which are available upon request.

Finally, we run a standard fixed-effects regression model awarding a weight of zero to the outliers.

4. Results

4.1. Do foreign-owned firms perform better than domestically-owned ones?

In order to assess whether there are differences in performance between foreign- and domestically-owned firms we begin in Table 2 by reporting results from simple mean comparison tests. To account for differences in performance across countries and sectors we demean the data by subtracting the logged value of the performance measure from the mean of the logged value of performance of all firms in the same country and sector. We also demean the data when conducting the non-parametric KS test. The results in Table 2 indicate that for the majority of performance measures there is a significant difference in the mean value of the performance measures between foreign- and domestically-owned firms. The exception to this is the profit rate, for which no significant differences between the two groups are found. Where significant differences are found, they are always found to be favourable to foreign-owned firms. Results for the sub-samples of manufacturing and services firms are found to be very similar, though the difference in the value of exports between domestically- and foreign-owned services firms is only marginally significant.

<<Table 2 here>>

The results reported in Table 2 only look at one moment of the distribution of the performance measures (i.e. the mean). In Table 3 we thus report results from the non-parametric KS test, which allow us to consider all moments of the performance distribution. The results however are found to be largely similar to those from the simple mean comparison tests. When considering

the full sample of firms we are able to reject the null hypothesis that the two distributions are equal at the 1% level for all variables except the profit rate. In all of the cases where significant differences are found we are further not able to reject the null hypothesis that the differences are favourable to foreign-owned firms. Results for the two subsamples of manufacturing firms only and services firms only are very similar to those for the full sample, though we do not observe a significant difference in the distributions of exports for these two groups when considering services firms.

<<Table 3 here>>

Regression analysis has the advantage over the two statistical methods considered above in that it allows us to control for additional firm-level characteristics. In Table 4 we report regression results using the robust method of Verardi and Wagner (2012). The table reports results when considering all firms, manufacturing firms only, and services firms only. Results on many of the explanatory variables are fairly consistent across the different performance measures. In particular, we tend to find a significant positive coefficient on employment and a significantly negative coefficient on employment squared. Such a non-linear relationship between firm size and performance is fairly common in the literature. The coefficient on firm age is found to be significant and positive for output per worker and TFP, suggesting that older firms have higher average productivity, but is negative and significant for exports, suggesting that older firms export less. Coefficients on human capital and the capital-labour ratio tend to be positive and significant as one would expect, the major exceptions being when considering the profit rate.

Turning to our main variable of interest – the foreign ownership dummy – we find coefficients that are large, positive and significant for all performance variables except the profit rate, for

which the coefficient is insignificant. The coefficients imply a foreign-ownership premium of between 52% and 55% when considering output per worker, TFP and sales, and around 88% when considering exports.⁹ These premia are not insubstantial therefore and suggest that foreign-owned firms have around a 50% productivity advantage over domestically-owned firms, with exports being nearly twice as high as domestically-owned firms. The results further indicate that the foreign ownership premia are larger for services firms than for manufacturing firms. In particular, while the premia in services firms range between 65% and 69% when considering output per worker, TFP and sales, the corresponding premia for manufacturing firms range between 35% and 45%.

<<Table 4 here>>

4.2. Are there differences in performance between different types of foreign-owned firms?

In addition to considering whether foreign-owned firms perform better than domestically-owned ones, the AIS dataset allows us to search for differences in performance between different types of foreign-owned firms. We begin in Section 4.2.1 by examining whether there are differences in performance for firms that are owned by TNCs and those owned by single foreign entrepreneurs, before considering differences in performance between wholly foreign-owned firms and joint ventures (Section 4.2.2). For reasons of brevity we concentrate our discussion on the regression results only in these final two sections.

4.2.1. Are there differences in performance between Transnational Corporations and Foreign Entrepreneurs?

⁹ The premia are calculated from the estimated coefficients on the trade dummies as $100(e^\beta - 1)$, where β is the estimated coefficient.

Here we search for evidence of significant differences in performance between foreign-owned firms that are owned by a TNC and those owned by individual foreign entrepreneurs (FE). As mentioned in the introduction it is often assumed that the majority of FDI in SSA is undertaken by large TNCs from the developed world. In reality however, investors are highly heterogeneous with individual investors and large TNCs investing. From a policy perspective it is interesting to examine whether there are differences between these different types of investor.

Table 5 reports results from robust regressions. Here we tend to observe significant differences in the size of the coefficients on TNC and FE in all cases except for the profit rate, with both types of foreign-owned firms performing better than domestically-owned firms. The results indicate large differences in the coefficients for the two groups, with the estimated premia for TNC ownership tending to be between two and four times larger than that for FE ownership. Such differences are found to arise for the full sample of firms, but also for the two subsamples of manufacturing and services firms, with similar differences in the premia observed.

<<Table 5 here>>

4.2.3. Are there differences in performance between joint ventures and wholly foreign-owned firms?

Finally, we use the AIS data to examine whether there is any evidence of a difference in performance between joint ventures (JV)¹⁰ and firms that are wholly foreign-owned (FO). We may expect differences in performance between these two types of firms for a number of reasons. On the one hand, wholly foreign-owned firms may benefit to a greater extent as owners may be more willing to provide the firms with knowledge, technology and the latest management

¹⁰ A firm is considered a joint venture if between 10 and 90% of the equity is foreign-owned, and a firm is considered wholly foreign-owned if more than 90% of the firm is foreign-owned.

techniques than would the foreign owners of a joint venture. On the other hand, local members of a joint venture may allow the firm to perform better than a wholly foreign-owned firm through their knowledge of local markets, customs and regulations.

Robust regression results are reported in Table 6. Here, we tend to find that while both JVs and FOs tend to perform better than domestically-owned firms, there are few differences in performance between the two types of foreign-owned firms. Only in the case of the level of exports (for the full sample and sample of manufacturing firms) do we find significant differences, which in both cases favour wholly foreign-owned firms.¹¹ Significant differences are also found in the case of the profit rate when considering all firms and the sample of manufacturing firms, though the coefficients on the profit rate are themselves generally insignificant. There are no significant differences to report with respect to services firms.

<<Table 6 here>>

5. Conclusions

The question of whether inward FDI benefits the domestic economy is highly policy relevant. Foreign-owned firms can benefit the domestic economy by themselves performing better than their domestic counterparts or by providing spillover benefits to domestic firms. To the best of our knowledge, this paper is the first to consider the first issue for both manufacturing and services sectors in developing countries. We test for differences in the performance of foreign- and domestically-owned firms in a sample of firms from 19 SSA countries. We consider a number of performance measures related to a firm's output, productivity, employment and profitability, and employ a number of parametric and non-parametric tests to test for differences

¹¹ Once again, median regression results are reported in the Appendix (Table A5) and are consistent with those found using OLS.

in performance between foreign- and domestically-owned firms. The dataset allows us to consider such differences for both manufacturing and services firms separately, and in further analysis we also examine whether there are differences in performance indicators between different types of foreign-owned firms.

Our results indicate that foreign-owned firms perform significantly better than domestically-owned ones in SSA according to most of our performance indicators. We find little evidence however indicating that the profit rate of foreign-owned firms is greater than that of domestically-owned firms. Interestingly, the premia from foreign-ownership tends to be considerably larger in the case of services firms than in manufacturing firms. When considering differences in performance between different types of foreign-owned firms we obtain mixed results. We tend to find that TNCs perform significantly better than foreign entrepreneurs across a number of criteria, with the differences in performance being pronounced. However, there seems to be fewer differences in performance between joint ventures and foreign ownership, with the exception of exporting for which foreign ownership results in a larger foreign ownership premium. Such results suggest that there are potential benefits in SSA from investment promotion activities, and that the returns to such activities may be higher for activities aimed at investment from TNCs.

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Appendix

Table A1: Breakdown of Observations by Country

Country	No. of firms (% of Total)	Foreign Owned	TNC	JV
Burkina Faso	88 (1.73)	20 (22.7)	8 (40.0)	5 (25.0)
Burundi	139 (2.74)	37 (26.6)	12 (32.4)	9 (24.3)
Cameroon	199 (3.92)	100 (50.3)	48 (48.0)	38 (38.0)
Cape Verde	323 (6.37)	86 (26.6)	29 (33.7)	18 (20.9)
Ethiopia	463 (9.12)	97 (21.0)	28 (28.9)	29 (29.9)
Ghana	341 (6.72)	142 (41.6)	31 (21.8)	29 (20.4)
Kenya	504 (9.93)	237 (47.0)	78 (32.9)	118 (49.8)
Lesotho	142 (2.80)	60 (42.3)	25 (41.7)	6 (10.0)
Madagascar	198 (3.90)	104 (52.5)	57 (54.8)	29 (27.9)
Malawi	102 (2.01)	33 (32.4)	14 (42.4)	13 (39.4)
Mali	239 (4.71)	71 (29.7)	40 (56.3)	23 (32.4)
Mozambique	223 (4.39)	96 (43.0)	32 (33.3)	29 (30.2)
Niger	67 (1.32)	16 (23.9)	9 (56.3)	8 (50.0)
Nigeria	464 (9.14)	99 (21.3)	22 (22.2)	56 (56.6)
Rwanda	135 (2.66)	55 (40.7)	18 (32.7)	13 (23.6)
Senegal	216 (4.26)	82 (38.0)	39 (47.6)	17 (20.7)
Tanzania	360 (7.09)	122 (33.9)	46 (37.7)	40 (32.8)
Uganda	629 (12.40)	303 (48.2)	84 (27.7)	31 (10.2)
Zambia	242 (4.77)	66 (27.3)	21 (31.8)	13 (19.7)
Total	5,074	1,826 (36.0)	641 (35.1)	524 (28.7)

Notes: Column (1) reports the total number of firms included in the sample by country along with the percentage of the total number. Column (2) reports the number of foreign-owned firms in the sample by country along with the percentage of foreign-owned firms in total firms of that country. The final three columns report the number of firms owned by Transnational Corporations (TNCs), the number of foreign-owned joint ventures (JV) and the number of foreign-owned firms owned by SSA residents, along with the percentages of these types in the total number of foreign-owned firms by country.

Table A2: Breakdown of Observations by Industry

Industry	No. of Firms (% of Total)	Foreign owned	TNC	JV
Manufacture of food products and beverages	602 (11.86)	185 (30.7)	52 (28.1)	67 (36.2)
Manufacture of tobacco products	18 (0.35)	14 (77.8)	8 (57.1)	6 (42.9)
Manufacture of textiles	111 (2.19)	38 (34.2)	11 (28.9)	9 (23.7)
Manufacture of wearing apparel; dressing and dyeing of fur	182 (3.59)	79 (43.4)	36 (45.6)	14 (17.7)
Tanning and dressing of leather; manufacture of luggage, handbags, saddlery, harness and footwear	82 (1.62)	26 (31.7)	9 (34.6)	3 (11.5)
Manufacture of wood and of products of wood and cork, except furniture; manufacture of articles of straw and plaiting materials	120 (2.36)	31 (25.8)	3 (9.7)	7 (22.6)
Manufacture of paper and paper products	85 (1.68)	33 (38.8)	8 (24.2)	12 (36.4)
Publishing, printing and reproduction of recorded media	236 (4.65)	37 (15.7)	5 (13.5)	17 (45.9)
Manufacture of coke, refined petroleum products and nuclear fuel	10 (0.2)	7 (70.0)	3 (42.9)	2 (28.6)
Manufacture of chemicals and chemical products	275 (5.42)	125 (45.5)	45 (36.0)	46 (36.8)
Manufacture of rubber and plastics products	257 (5.07)	123 (47.9)	27 (22.0)	32 (26.0)
Manufacture of other non-metallic mineral products	146 (2.88)	46 (31.5)	14 (30.4)	21 (45.7)
Manufacture of basic metals	73 (1.44)	37 (50.7)	7 (19.4)	13 (36.1)
Manufacture of fabricated metal products, except machinery and equipment	297 (5.85)	100 (33.7)	20 (20.0)	35 (35.0)
Manufacture of machinery and equipment not elsewhere classified (n.e.c.)	77 (1.52)	26 (33.8)	7 (26.9)	6 (23.1)
Manufacture of Office, accounting and computing machinery	2 (0.04)	2 (100)	1 (50.0)	0 (0)
Manufacture of electrical machinery and apparatus n.e.c.	46 (0.91)	24 (52.2)	9 (37.5)	9 (37.5)
Manufacture of radio, television and communication equipment and apparatus	7 (0.14)	6 (85.7)	2 (33.3)	2 (33.3)
Manufacture of medical, precision and optical instruments, watches and clocks	14 (0.28)	5 (35.7)	2 (40.0)	1 (20.0)
Manufacture of motor vehicles, trailers and semi-trailers	25 (0.49)	12 (48.0)	1 (8.33)	8 (66.7)
Manufacture of other transport equipment	12 (0.24)	5 (41.7)	2 (40.0)	1 (20.0)
Manufacture of furniture; manufacturing n.e.c.	161 (3.17)	48 (29.8)	9 (18.8)	11 (22.9)
Recycling	10 (0.2)	6 (60.0)	2 (33.3)	0 (0)
Sale, maintenance and repair of motor vehicles and motorcycles; retail sale of automotive fuel	200 (3.94)	67 (33.5)	29 (43.3)	9 (13.4)
Wholesale trade and commission trade, except of motor vehicles and motorcycles	351 (6.92)	147 (41.9)	62 (42.2)	24 (16.3)
Retail trade, except of motor vehicles and motorcycles; repair of personal and household goods	329 (6.48)	108 (32.8)	27 (25.0)	21 (19.4)
Hotels and restaurants	269 (5.3)	86 (32.0)	26 (30.2)	10 (11.6)
Land transport; transport via pipelines	136 (2.68)	39 (28.7)	21 (53.8)	12 (30.8)
Water transport	20 (0.39)	13 (65.0)	10 (76.9)	5 (38.5)
Air transport	20 (0.39)	12 (60.0)	10 (83.3)	1 (8.3)
Supporting and auxiliary transport activities; activities of travel agencies	82 (1.62)	22 (26.8)	8 (36.4)	5 (22.7)
Post and telecommunications	77 (1.52)	42 (54.5)	22 (52.4)	16 (38.1)
Financial intermediation, except insurance and pension funding	168 (3.31)	85 (50.6)	52 (61.2)	46 (54.1)
Insurance and pension funding, except compulsory social security	85 (1.68)	37 (43.5)	27 (73.0)	16 (43.2)
Activities auxiliary to financial intermediation	20 (0.39)	5 (25.0)	3 (60.0)	2 (40.0)
Real estate activities	64 (1.26)	22 (34.4)	6 (27.3)	2 (9.1)
Renting of machinery and equipment without operator and of personal and household goods	16 (0.32)	5 (31.3)	2 (40.0)	0 (0)
Computer and related activities	37 (0.73)	15 (40.5)	8 (53.3)	3 (20.0)
Research and development	1 (0.02)	0 (0)	0 (0)	0 (0)
Other business activities	261 (5.14)	88 (33.7)	40 (45.5)	25 (28.4)
Public administration and defence; compulsory social security	4 (0.08)	0 (0)	0 (0)	0 (0)
Education	20 (0.39)	7 (35.0)	3 (42.9)	3 (42.9)

Health and social work	9 (0.18)	1 (11.1)	0 (0)	0 (0)
Sewage and refuse disposal, sanitation and similar activities	31 (0.61)	3 (9.7)	2 (66.7)	0 (0)
Recreational, cultural and sporting activities	18 (0.35)	6 (33.3)	1(16.7)	2 (33.3)
Other service activities	7 (0.14)	1 (14.3)	0 (0)	0(0)
Activities of private households as employers of domestic staff	1 (0.02)	0 (0)	0 (0)	0 (0)
Total	5,074	1,826 (36.0)	641 (35.1)	524 (28.7)

Notes: Column (1) reports the total number of firms included in the sample by sector along with the percentage of the total number. Column (2) reports the number of foreign-owned firms in the sample by sector along with the percentage of foreign-owned firms in total firms of that sector. The final three columns report the number of firms owned by Transnational Corporations (TNCs), the number of foreign-owned joint ventures (JV) and the number of foreign-owned firms owned by SSA residents, along with the percentages of these types in the total number of foreign-owned firms by sector.

Table 1: Summary Statistics

	Observations	Full Sample	Foreign-Owned	Domestically-Owned
<i>ALL FIRMS</i>				
$\ln(\text{outputpw})$	5073	9.98 (10.02)	10.49 (10.59)	9.69 (9.74)
$\ln(\text{tfp})$	3600	6.17 (6.17)	6.61 (6.55)	5.92 (5.93)
$\ln(\text{sales})$	5006	13.77 (13.84)	14.63 (14.68)	13.28 (13.31)
$\ln(K/L)$	4901	9.15 (9.26)	9.40 (9.50)	9.01 (9.13)
$\ln(\text{employment})$	5074	3.75 (3.69)	4.11 (4.01)	3.54 (3.40)
$\ln(\text{profit})$	4094	2.62 (2.71)	2.62 (2.71)	2.62 (2.71)
$\ln(\text{exports})$	1125	13.37 (13.38)	13.76 (13.79)	12.86 (12.88)
<i>MANUFACTURING FIRMS</i>				
$\ln(\text{outputpw})$	2847	9.77 (9.80)	10.33 (10.43)	9.45 (9.49)
$\ln(\text{tfp})$	2377	5.89 (5.90)	6.33 (6.32)	5.63 (5.67)
$\ln(\text{sales})$	2781	13.78 (13.84)	14.82 (14.81)	13.20 (13.19)
$\ln(K/L)$	2738	9.20 (9.31)	9.53 (9.70)	9.01 (9.11)
$\ln(\text{employment})$	2848	3.93 (3.85)	4.43 (4.28)	3.65 (3.58)
$\ln(\text{profit})$	2302	2.61 (2.71)	2.62 (2.77)	2.60 (2.71)
$\ln(\text{exports})$	882	13.42 (13.45)	13.86 (14.03)	12.83 (12.87)
<i>SERVICES FIRMS</i>				
$\ln(\text{outputpw})$	2226	10.25 (10.33)	10.70 (10.77)	9.99 (10.06)
$\ln(\text{tfp})$	1223	6.73 (6.72)	7.17 (7.17)	6.49 (6.49)
$\ln(\text{sales})$	2225	13.76 (13.84)	14.40 (14.48)	13.39 (13.44)
$\ln(K/L)$	2163	9.09 (9.20)	9.24 (9.29)	9.01 (9.17)
$\ln(\text{employment})$	2226	3.51 (3.33)	3.70 (3.50)	3.40 (3.22)
$\ln(\text{profit})$	1792	2.64 (2.71)	2.63 (2.71)	2.64 (2.71)
$\ln(\text{exports})$	243	13.18 (13.15)	13.36 (13.20)	12.95 (13.14)

Table 2: Comparison of Means

	Mean Values		Alternative Hypothesis		
	Domestically Owned	Foreign Owned	Unequal Means	Difference favourable to foreign owned	Difference favourable to domestically owned
<i>ALL FIRMS</i>					
ln(<i>outputpw</i>)	-0.1917	0.3409	0.000***	0.000***	1.000
ln(<i>tfp</i>)	-0.1466	0.2572	0.000***	0.000***	1.000
ln(<i>sales</i>)	-0.3139	0.5509	0.000***	0.000***	1.000
ln(<i>K/L</i>)	-0.1053	0.1841	0.000***	0.000***	1.000
ln(<i>employment</i>)	-0.1299	0.2310	0.000***	0.000***	1.000
ln(<i>profit</i>)	0.0072	-0.0123	0.5439	0.7280	0.2720
ln(<i>exports</i>)	-0.3376	0.2605	0.000***	0.000***	1.000
<i>MANUFACTURING FIRMS</i>					
ln(<i>outputpw</i>)	-0.1922	0.3468	0.000***	0.000***	1.000
ln(<i>tfp</i>)	-0.1507	0.2645	0.000***	0.000***	1.000
ln(<i>sales</i>)	-0.3549	0.6262	0.000***	0.000***	1.000
ln(<i>K/L</i>)	-0.1297	0.2304	0.000***	0.000***	1.000
ln(<i>employment</i>)	-0.1751	0.3162	0.000***	0.000***	1.000
ln(<i>profit</i>)	0.0093	-0.0156	0.5442	0.7279	0.2721
ln(<i>exports</i>)	-0.3753	0.2854	0.000***	0.000***	1.000
<i>SERVICES FIRMS</i>					
ln(<i>outputpw</i>)	-0.1912	0.3336	0.000***	0.000***	1.000
ln(<i>tfp</i>)	-0.1386	0.2432	0.000***	0.000***	1.000
ln(<i>sales</i>)	-0.2624	0.4575	0.000***	0.000***	1.000
ln(<i>K/L</i>)	-0.0739	0.1267	0.0057***	0.0029***	0.9971
ln(<i>employment</i>)	-0.0712	0.1243	0.0001***	0.0001***	0.9999
ln(<i>profit</i>)	0.0046	-0.0080	0.8064	0.5968	0.4032
ln(<i>exports</i>)	-0.2055	0.1672	0.0868*	0.0434*	0.9566

Notes: The table reports the mean values of the demeaned performance indicators for domestically- and foreign-owned firms, along with the p-values from the one- and two-sided tests of equality of the means. ***, ** and * indicate significance at the 1, 5, and 10 per cent levels.

Table 3: KS Test Results

	Null Hypothesis		
	Equality of distribution	Differences favourable to foreign	Differences favourable to domestic
$\ln(\text{outputpw})$	0.000***	1.000	0.000***
$\ln(\text{tfp})$	0.000***	1.000	0.000***
$\ln(\text{sales})$	0.000***	1.000	0.000***
$\ln(K/L)$	0.000***	0.988	0.000***
$\ln(\text{employment})$	0.000***	1.000	0.000***
$\ln(\text{profit})$	0.901	0.522	0.845
$\ln(\text{exports})$	0.000***	0.995	0.000***
$\ln(\text{outputpw})$	0.000***	0.999	0.000***
$\ln(\text{tfp})$	0.000***	1.000	0.000***
$\ln(\text{sales})$	0.000***	1.000	0.000***
$\ln(K/L)$	0.000***	0.992	0.000***
$\ln(\text{employment})$	0.000***	1.000	0.000***
$\ln(\text{profit})$	0.751	0.401	0.417
$\ln(\text{exports})$	0.000***	0.997	0.000***
$\ln(\text{outputpw})$	0.000***	1.000	0.000***
$\ln(\text{tfp})$	0.000***	0.997	0.000***
$\ln(\text{sales})$	0.000***	1.000	0.000***
$\ln(K/L)$	0.004***	0.983	0.002***
$\ln(\text{employment})$	0.000***	0.992	0.000***
$\ln(\text{profit})$	0.142	0.071*	0.875
$\ln(\text{exports})$	0.120	0.993	0.060*

Notes: ***, ** and * indicate significance at the 1, 5, and 10 per cent levels.

Table 4: Robust Regression Results when including the Foreign Ownership Dummy

	(1) ln(outputpw)	(2) ln(tfp)	(3) ln(sales)	(4) ln(profit)	(5) ln(exports)
<i>ALL FIRMS</i>					
ln <i>EMP</i>	0.350*** (0.0748)	0.273*** (0.0852)	1.367*** (0.0733)	-0.0111 (0.0563)	0.910*** (0.274)
ln <i>EMP</i> ²	-0.0378*** (0.00921)	-0.0306*** (0.00994)	-0.0396*** (0.00900)	0.00145 (0.00683)	-0.00398 (0.0289)
<i>AGE</i>	0.00289* (0.00157)	0.00506*** (0.00174)	0.00232 (0.00153)	-0.00130 (0.00114)	-0.00737* (0.00408)
ln(<i>K/L</i>)	0.388*** (0.0144)	0.0481** (0.0188)	0.382*** (0.0146)	-0.0115 (0.0108)	0.347*** (0.0444)
<i>HK</i>	0.00590*** (0.000874)	0.00620*** (0.00114)	0.00635*** (0.000847)	-0.000637 (0.000718)	0.00309 (0.00328)
<i>FOREIGN</i>	0.436*** (0.0446)	0.424*** (0.0544)	0.438*** (0.0435)	-0.0109 (0.0364)	0.631*** (0.149)
F-Statistic	7.58***	3.90***	21.09***	1.63***	4.54***
R ²	0.533	0.417	0.763	0.219	0.660
Observations	4,611	3,372	4,564	3,861	1,045
<i>MANUFACTURING FIRMS</i>					
ln <i>EMP</i>	0.411*** (0.0977)	0.326*** (0.102)	1.529*** (0.0960)	-0.0314 (0.0805)	0.938*** (0.293)
ln <i>EMP</i> ²	-0.0340*** (0.0114)	-0.0266** (0.0116)	-0.0455*** (0.0112)	0.000493 (0.00931)	-0.00323 (0.0305)
<i>AGE</i>	0.00297 (0.00182)	0.00451** (0.00194)	0.00214 (0.00177)	-0.00157 (0.00144)	-0.0100** (0.00435)
ln(<i>K/L</i>)	0.429*** (0.0187)	0.0648*** (0.0242)	0.419*** (0.0191)	-0.0266* (0.0151)	0.375*** (0.0487)
<i>HK</i>	0.00768*** (0.00138)	0.00866*** (0.00166)	0.00876*** (0.00124)	-0.000607 (0.00112)	0.00374 (0.00364)
<i>FOREIGN</i>	0.323*** (0.0586)	0.370*** (0.0665)	0.302*** (0.0549)	0.00235 (0.0482)	0.592*** (0.156)
F-Statistic	8.46***	3.14***	29.84***	1.82***	5.62***
R ²	0.536	0.326	0.806	0.219	0.667
Observations	2,585	2,234	2,536	2,179	818
<i>SERVICES FIRMS</i>					
ln <i>EMP</i>	0.439*** (0.115)	0.170 (0.151)	1.371*** (0.114)	-0.0451 (0.0855)	1.162* (0.700)
ln <i>EMP</i> ²	-0.0647*** (0.0149)	-0.0388** (0.0180)	-0.0580*** (0.0148)	0.00997 (0.0111)	-0.0539 (0.0814)
<i>AGE</i>	0.00190 (0.00282)	0.00403 (0.00360)	0.00192 (0.00282)	-0.000450 (0.00188)	0.00512 (0.00975)
ln(<i>K/L</i>)	0.336*** (0.0216)	0.0180 (0.0295)	0.333*** (0.0216)	0.00625 (0.0153)	0.243** (0.111)
<i>HK</i>	0.00477*** (0.00113)	0.00346** (0.00156)	0.00477*** (0.00113)	-0.000514 (0.000944)	0.00123 (0.00730)
<i>FOREIGN</i>	0.520*** (0.0677)	0.505*** (0.0949)	0.524*** (0.0677)	-0.00572 (0.0563)	0.686 (0.421)
F-Statistic	6.47***	3.57***	14.39***	1.43***	2.14***
R ²	0.528	0.472	0.714	0.222	0.644
Observations	2,027	1,142	2,025	1,681	226

Robust standard errors in parentheses

*** p<0.01, ** p<0.05, * p<0.1

Table 5 Robust Regression Results for TNC and FE foreign-owned firms

	(1) $\ln(outputpw)$	(2) $\ln(tfp)$	(3) $\ln(sales)$	(4) $\ln(profit)$	(5) $\ln(exports)$
<i>ALL FIRMS</i>					
$\ln(EMP)$	0.366*** (0.0745)	0.277*** (0.0852)	1.370*** (0.0735)	-0.0127 (0.0565)	1.023*** (0.273)
$\ln(EMP^2)$	-0.0409*** (0.00921)	-0.0325*** (0.00997)	-0.0411*** (0.00908)	0.00132 (0.00687)	-0.0190 (0.0292)
<i>AGE</i>	0.00255* (0.00153)	0.00509*** (0.00174)	0.00218 (0.00151)	-0.00135 (0.00114)	-0.00742* (0.00404)
$\ln(K/L)$	0.384*** (0.0144)	0.0440** (0.0188)	0.382*** (0.0146)	-0.0125 (0.0108)	0.322*** (0.0476)
<i>HK</i>	0.00572*** (0.000882)	0.00579*** (0.00114)	0.00626*** (0.000851)	-0.000659 (0.000718)	0.00188 (0.00334)
<i>FE</i>	0.310*** (0.0484)	0.308*** (0.0593)	0.302*** (0.0465)	-0.0272 (0.0395)	0.366** (0.162)
<i>TNC</i>	0.732*** (0.0681)	0.777*** (0.0769)	0.705*** (0.0687)	0.0522 (0.0576)	0.983*** (0.213)
<i>FE = TNC</i>	34.50***	33.66***	31.31***	1.76	8.48***
F-Statistic	7.68***	4.00***	21.32***	1.63***	4.52***
<i>R</i> ²	0.537	0.423	0.765	0.219	0.659
Observations	4,613	3,375	4,569	3,860	1,048
<i>MANUFACTURING FIRMS</i>					
$\ln(EMP)$	0.441*** (0.0978)	0.341*** (0.103)	1.564*** (0.0964)	-0.0262 (0.0810)	1.102*** (0.292)
$\ln(EMP^2)$	-0.0394*** (0.0114)	-0.0292** (0.0118)	-0.0512*** (0.0113)	-0.000289 (0.00940)	-0.0222 (0.0307)
<i>AGE</i>	0.00298* (0.00179)	0.00480** (0.00194)	0.00232 (0.00175)	-0.00161 (0.00143)	-0.0103** (0.00430)
$\ln(K/L)$	0.423*** (0.0187)	0.0542** (0.0242)	0.413*** (0.0192)	-0.0276* (0.0153)	0.344*** (0.0528)
<i>HK</i>	0.00757*** (0.00137)	0.00887*** (0.00166)	0.00876*** (0.00123)	-0.000632 (0.00112)	0.00365 (0.00372)
<i>FE</i>	0.228*** (0.0618)	0.294*** (0.0692)	0.207*** (0.0571)	-0.0142 (0.0500)	0.346** (0.169)
<i>TNC</i>	0.680*** (0.0889)	0.762*** (0.101)	0.648*** (0.0929)	0.0589 (0.0861)	0.970*** (0.235)
<i>FE = TNC</i>	25.27***	21.90***	21.98***	0.73	7.29***
F-Statistic	8.57***	3.23***	30.08***	1.81***	5.53***
<i>R</i> ²	0.539	0.333	0.807	0.219	0.663
Observations	2,587	2,233	2,539	2,179	823
<i>SERVICES FIRMS</i>					
$\ln(EMP)$	0.433*** (0.114)	0.179 (0.145)	1.359*** (0.114)	-0.0407 (0.0857)	1.390** (0.691)
$\ln(EMP^2)$	-0.0650*** (0.0150)	-0.0412** (0.0175)	-0.0570*** (0.0149)	0.00916 (0.0111)	-0.0861 (0.0821)
<i>AGE</i>	0.00178 (0.00278)	0.00333 (0.00353)	0.00136 (0.00277)	-0.000477 (0.00189)	0.00478 (0.00982)
$\ln(K/L)$	0.327*** (0.0219)	0.00243 (0.0293)	0.330*** (0.0219)	0.00516 (0.0154)	0.231** (0.111)
<i>HK</i>	0.00444*** (0.00115)	0.00293* (0.00157)	0.00462*** (0.00115)	-0.000505 (0.000949)	-0.000828 (0.00776)
<i>FE</i>	0.351*** (0.0767)	0.260** (0.114)	0.381*** (0.0772)	-0.0247 (0.0650)	0.221 (0.506)
<i>TNC</i>	0.744*** (0.0986)	0.815*** (0.118)	0.748*** (0.0979)	0.0466 (0.0794)	0.907* (0.524)
<i>FE = TNC</i>	12.41***	15.71***	11.03***	0.66	1.35
F-Statistic	6.45***	3.66***	14.41***	1.41	2.14***
<i>R</i> ²	0.529	0.481	0.715	0.220	0.648
Observations	2,024	1,140	2,028	1,682	226

Robust standard errors in parentheses
*** p<0.01, ** p<0.05, * p<0.1

Table 6: Robust Regression Results for JV and FO foreign-owned firms

	(1) $\ln(outputpw)$	(2) $\ln(tfp)$	(3) $\ln(sales)$	(4) $\ln(profit)$	(5) $\ln(exports)$
<i>ALL FIRMS</i>					
$\ln(EMP)$	0.346*** (0.0750)	0.257*** (0.0854)	1.367*** (0.0733)	-0.00605 (0.0563)	0.863*** (0.270)
$\ln(EMP^2)$	-0.0372*** (0.00924)	-0.0291*** (0.00997)	-0.0400*** (0.00901)	0.000674 (0.00683)	0.00181 (0.0285)
<i>AGE</i>	0.00288* (0.00157)	0.00502*** (0.00174)	0.00232 (0.00154)	-0.00143 (0.00114)	-0.00600 (0.00409)
$\ln(K/L)$	0.388*** (0.0145)	0.0489*** (0.0188)	0.383*** (0.0146)	-0.0123 (0.0108)	0.327*** (0.0480)
<i>HK</i>	0.00591*** (0.000874)	0.00602*** (0.00113)	0.00651*** (0.000847)	-0.000631 (0.000717)	0.00351 (0.00331)
<i>FO</i>	0.396*** (0.0695)	0.416*** (0.0827)	0.422*** (0.0673)	0.0827 (0.0551)	0.340* (0.197)
<i>JV</i>	0.434*** (0.0486)	0.417*** (0.0601)	0.430*** (0.0476)	-0.0464 (0.0410)	0.771*** (0.163)
<i>FO = JV</i>	0.27	0.00	0.01	4.55**	4.86**
F-Statistic	7.55***	3.92***	20.96***	1.64***	4.51***
<i>R</i> ²	0.533	0.418	0.762	0.220	0.660
Observations	4,611	3,372	4,566	3,861	1,044
<i>MANUFACTURING FIRMS</i>					
$\ln(EMP)$	0.407*** (0.0974)	0.325*** (0.102)	1.528*** (0.0959)	-0.0230 (0.0804)	0.928*** (0.289)
$\ln(EMP^2)$	-0.0334*** (0.0113)	-0.0259** (0.0117)	-0.0454*** (0.0112)	-0.000757 (0.00929)	-0.00106 (0.0300)
<i>AGE</i>	0.00319* (0.00181)	0.00449** (0.00195)	0.00202 (0.00177)	-0.00174 (0.00144)	-0.00862** (0.00437)
$\ln(K/L)$	0.428*** (0.0188)	0.0595** (0.0243)	0.421*** (0.0192)	-0.0278* (0.0151)	0.333*** (0.0514)
<i>HK</i>	0.00779*** (0.00138)	0.00875*** (0.00166)	0.00868*** (0.00124)	-0.000626 (0.00111)	0.00541 (0.00373)
<i>FO</i>	0.253*** (0.0846)	0.428*** (0.0976)	0.251*** (0.0792)	0.112* (0.0675)	0.293 (0.195)
<i>JV</i>	0.352*** (0.0655)	0.329*** (0.0740)	0.300*** (0.0622)	-0.0387 (0.0562)	0.794*** (0.174)
<i>FO = JV</i>	1.22	0.90	0.32	3.89**	6.35***
F-Statistic	8.41***	3.13***	29.73***	1.83***	5.54***
<i>R</i> ²	0.535	0.327	0.806	0.221	0.666
Observations	2,586	2,231	2,535	2,179	817
<i>SERVICES FIRMS</i>					
$\ln(EMP)$	0.461*** (0.113)	0.197 (0.147)	1.356*** (0.114)	-0.0427 (0.0855)	1.020 (0.684)
$\ln(EMP^2)$	-0.0680*** (0.0146)	-0.0425** (0.0173)	-0.0551*** (0.0148)	0.00966 (0.0111)	-0.0402 (0.0802)
<i>AGE</i>	0.00124 (0.00280)	0.00289 (0.00350)	0.00116 (0.00282)	-0.000535 (0.00188)	0.00668 (0.00964)
$\ln(K/L)$	0.337*** (0.0216)	0.0222 (0.0296)	0.333*** (0.0217)	0.00622 (0.0153)	0.242** (0.110)
<i>HK</i>	0.00484*** (0.00114)	0.00337** (0.00157)	0.00485*** (0.00113)	-0.000491 (0.000944)	-0.000699 (0.00720)
<i>FO</i>	0.526*** (0.117)	0.343** (0.153)	0.574*** (0.118)	0.0601 (0.0940)	0.470 (0.711)
<i>JV</i>	0.499*** (0.0723)	0.559*** (0.103)	0.508*** (0.0722)	-0.0458 (0.0608)	0.608 (0.427)
<i>FO = JV</i>	0.05	1.88	0.29	1.13	0.04
F-Statistic	6.42***	3.55***	14.34***	1.43***	2.11***
<i>R</i> ²	0.527	0.473	0.714	0.222	0.647
Observations	2,029	1,143	2,027	1,681	225

Robust standard errors in parentheses

*** p<0.01, ** p<0.05, * p<0.1



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