General Conference
Seventeenth session
Vienna, 27 November-1 December 2017
Agenda item 9
Reports of the Industrial Development Board on the work of its forty-fourth and forty-fifth regular sessions

Report of the Industrial Development Board on the work of its forty-fifth session
(27-29 June 2017)

Contents

<table>
<thead>
<tr>
<th>Contents</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Introduction</td>
<td>3</td>
</tr>
<tr>
<td>I. Organizational and procedural matters</td>
<td>3</td>
</tr>
<tr>
<td>II. Recommendation of a candidate for the post of Director General</td>
<td>5</td>
</tr>
<tr>
<td>(item 14)</td>
<td></td>
</tr>
<tr>
<td>III. Annual Report of the Director General for 2016 (item 3)</td>
<td>5</td>
</tr>
<tr>
<td>IV. Report of the Programme and Budget Committee (items 4 (a) to (g))</td>
<td>5</td>
</tr>
<tr>
<td>A. Report of the External Auditor for 2016</td>
<td>6</td>
</tr>
<tr>
<td>B. Financial situation of UNIDO, including unutilized balances of</td>
<td>6</td>
</tr>
<tr>
<td>appropriations</td>
<td></td>
</tr>
<tr>
<td>C. Scales of assessments for the apportionment of the regular budget</td>
<td>6</td>
</tr>
<tr>
<td>expenses for the biennium 2018-2019</td>
<td></td>
</tr>
<tr>
<td>D. Working Capital Fund for the biennium 2018-2019</td>
<td>6</td>
</tr>
<tr>
<td>E. Mobilization of financial resources</td>
<td>6</td>
</tr>
<tr>
<td>F. General risk management strategy</td>
<td>6</td>
</tr>
<tr>
<td>G. Appointment of an External Auditor</td>
<td>7</td>
</tr>
<tr>
<td>V. Activities of the Joint Inspection Unit (item 9)</td>
<td>7</td>
</tr>
<tr>
<td>VI. Programme and budgets, 2018-2019 (item 5)</td>
<td>7</td>
</tr>
<tr>
<td>VII. Medium-term programme framework and medium-term investment plan</td>
<td>7</td>
</tr>
</tbody>
</table>

For reasons of economy, this document has not been printed. Delegates are kindly requested to bring their copies of documents to meetings.
VIII. UNIDO and the 2030 Agenda for Sustainable Development, including the Industrial Development Board’s substantive input to the high-level political forum 2017 (item 7) ...... 7
IX. Implementation of the field policy action plan (item 8) ........................................ 7
X. UNIDO Independent Audit Advisory Committee (item 10) .................................... 8
XI. Preparations for the seventeenth session of the General Conference (item 15) .......... 8
XII. Internal oversight activities (item 11) ................................................................. 8
XIII. Personnel matters (item 12) .................................................................................. 8
XIV. Matters related to intergovernmental, non-governmental, governmental and other organizations (item 13) ......................................................... 9
XV. Provisional agenda and date of the forty-sixth session (item 16) ......................... 9
XVI. Adoption of the report (item 17) and closure of the forty-fifth session .............. 9
Annexes
I. Decisions adopted by the Board at its forty-fifth session ..................................... 10
II. Documents submitted to the Board at its forty-fifth session .............................. 24
Introduction

1. The report of the Industrial Development Board on the work of its forty-fifth session is presented to the General Conference in accordance with Article 9.4 (c) of the Constitution. As decided by the Board at its forty-third session (IDB.43/Dec.6 (n) and (o)), written summary records in all six languages of the Board will be replaced with digital recordings. These are available through the UNIDO Extranet.

2. The following decisions of the Board, reproduced in annex I, are related to the work of the General Conference at its seventeenth session:
   - IDB.45/Dec.3 Appointment of the Director General
   - IDB.45/Dec.4 Terms and conditions of appointment of the Director General
   - IDB.45/Dec.8 Scale of assessments, 2018-2019
   - IDB.45/Dec.9 Working Capital Fund for the biennium 2018-2019
   - IDB.45/Dec.11 Programme and budgets, 2018-2019
   - IDB.45/Dec.12 Medium-term programme framework, 2018-2021
   - IDB.45/Dec.14 Preparations for the seventeenth session of the General Conference
   - IDB.45/Dec.15 Personnel matters

I. Organizational and procedural matters

3. The forty-fifth session of the Board was held at UNIDO Headquarters, Vienna International Centre, from 27 to 29 June 2017 (five plenary meetings).

Participation

4. The following 46 of the 53 members of the Board were represented at the session: Algeria, Angola, Argentina, Austria, Belarus, Burkina Faso, China, Côte d’Ivoire, Croatia, Cuba, Cyprus, Ecuador, Egypt, Finland, Germany, India, Iran (Islamic Republic of), Ireland, Italy, Japan, Jordan, Kenya, Kuwait, Lebanon, Mexico, Nigeria, Norway, Pakistan, Panama, Peru, Philippines, Poland, Republic of Korea, Romania, Russian Federation, South Africa, Spain, Sudan, Sweden, Switzerland, Syrian Arab Republic, Thailand, Tunisia, Turkey, Uruguay and Venezuela (Bolivarian Republic of).

5. The following 30 Member States of UNIDO also participated in the session: Albania, Benin, Bolivia (Plurinational State of), Brazil, Burundi, Chile, Colombia, Costa Rica, Czechia, Democratic People’s Republic of Korea, Dominican Republic, El Salvador, Hungary, Iraq, Israel, Libya, Luxembourg, Malaysia, Malta, Monaco, Mongolia, Montenegro, Morocco, Myanmar, Nepal, Paraguay, Qatar, Republic of Moldova, Slovenia and Yemen.

6. The Holy See participated as observer.

7. The following United Nations body was represented: United Nations Environment Programme (UNEP).

8. The following specialized agencies and related organizations were represented: Food and Agriculture Organization of the United Nations (FAO) and International Atomic Energy Agency (IAEA).

9. The following other intergovernmental organizations were represented: Asian-African Legal Consultative Organization (AALCO), European Union (EU), International Center for Promotion of Enterprises (ICPE), International Centre for Genetic Engineering and Biotechnology (ICGEB), International Centre for
Scientific and Technical Information (ICSTI), League of Arab States (LAS), and Union for the Mediterranean (UFMS).

10. The following non-governmental organizations were represented: Center for Global Dialogue and Cooperation (CGDC), European Federation of National Engineering Associations (FEANI), International Alliance of Women (IAW), International Council of Women (ICW) and World Federation of Engineering Organizations (WFEO).

Opening of the session

11. The forty-fifth session of the Board was declared open by the President of the forty-fourth session, H.E. Ms. M. Z. Angara Collinson (Philippines).

Officers of the session

12. In accordance with the provisions of appendix A to the rules of procedure, it was anticipated that the president of the forty-fifth session of the Board would be nominated by a representative from among States in List D stated in the UNIDO Constitution. However, the Chair of States in List D informed the Secretariat on 23 June 2017 that the Group was not in a position to nominate a candidate for the position. Under appendix A, the next Group in line for the office of President is List C (GRULAC). The Board decided to suspend rule 23, paragraph 3, and Appendix A with regard to the rotation of officers of the Board within a five-year cycle and to elect as President of the forty-fifth session a representative of the States in List C (GRULAC), as the next Group in line for the office. The subsequent rotation of offices will therefore resume with the next slate in line under Appendix A, and as set out in a note by the Secretariat (IDB.45/CRP.9) (see annex I, decision IDB.45/Dec.1).

13. The Board elected by acclamation H.E. Ms. P. M. Franceschi Navarro (Panama) as President, H.E. Ms. F. Mebarki (Algeria) and H.E. Mr. F. Däuble (Germany) as Vice-Presidents, and Mr. J. C. Borromeo (Philippines) as Rapporteur. The third Vice-President position remained vacant.

Agenda of the session

14. The Board adopted the following agenda:

1. Election of officers.
2. Adoption of the agenda.
4. Report of the Programme and Budget Committee:
   (a) Report of the External Auditor for 2016;
   (b) Financial situation of UNIDO, including unutilized balances of appropriations;
   (c) Scale of assessments for apportionment of the regular budget expenses for the biennium 2018-2019;
   (d) Working Capital Fund for the biennium 2018-2019;
   (e) Mobilization of financial resources;
   (f) General risk management strategy;
   (g) Appointment of an External Auditor.
7. UNIDO and the 2030 Agenda for Sustainable Development, including the Industrial Development Board’s substantive input to the high-level political forum 2017.
8. Implementation of the field policy action plan.
9. Activities of the Joint Inspection Unit.
10. UNIDO Independent Audit Advisory Committee.
11. Internal oversight activities.
13. Matters related to intergovernmental, non-governmental, governmental and other organizations.
14. Recommendation of a candidate for the post of Director General.
15. Preparations for the seventeenth session of the General Conference.
16. Provisional agenda and date of the forty-sixth session.
17. Adoption of the report.
15. The Board adopted a proposal by the President to ensure the maximum utilization of available conference-servicing resources (see annex I, decision IDB.45/Dec.2).
16. The Board decided to set up informal in-session consultations with the aim of facilitating the drafting of decisions and entrusted Vice-President H.E. Mr. F. Däuble (Germany) to chair those consultations.

II. Recommendation of a candidate for the post of Director General (item 14)

17. Under item 14, the Board had before it two notes by the Secretariat containing candidates for the post of Director General (IDB.45/18) and a draft contract for appointment of the Director General (IDB.45/18/Add.1). The Board considered two draft decisions submitted by the President and adopted decisions IDB.45/Dec.3 and IDB.45/Dec.4 (see annex I).

III. Annual Report of the Director General for 2016 (item 3)

18. Under item 3, the Board had before it the Annual Report of UNIDO 2016 (including the programme performance report) (IDB.45/2) and a summary submitted by the Secretariat on the Global Manufacturing and Industrialization Summit (GMIS) (IDB.45/CRP.8).
19. The Board considered a draft decision submitted by the President (IDB.45/L.2) and adopted decision IDB.45/Dec.5 (see annex I).

IV. Report of the Programme and Budget Committee (items 4 (a) to (g))

20. Under item 4, including sub-items (a) to (g), the Board had before it the report of the Programme and Budget Committee on the work of its thirty-third session (IDB.45/11).

21. Under sub-item 4(a), the Board had before it the report of the External Auditor on the accounts of UNIDO for the financial year 1 January to 31 December 2016 (IDB.45/3) and the unaudited annexes for the year ended 31 December 2016, contained in conference room paper PBC.33/CRP.3.

22. The Board considered a draft decision submitted by the President (IDB.45/L.3) and adopted decision IDB.45/Dec.6 (see annex I).

B. Financial situation of UNIDO, including unutilized balances of appropriations

23. Under the sub-item 4(b), the Board had before it a report by the Director General on the financial situation of UNIDO (IDB.45/4) and a note by the Secretariat on the status of assessed contributions (IDB.45/CRP.2).

24. The Board considered a draft decision on the financial situation of UNIDO submitted by the President (IDB.45/L.4) and adopted decision IDB.45/Dec.7 (see annex I).

C. Scale of assessments for the apportionment of the regular budget expenses for the biennium 2018-2019

25. Under sub-item 4(c), the Board had before it a note by the Secretariat on the scale of assessments for the fiscal period 2018-2019 (IDB.45/6).

26. The Board considered a draft decision submitted by the President (IDB.45/L.5) and adopted decision IDB.45/Dec.8 (see annex I).

D. Working Capital Fund for the biennium 2018-2019

27. Under sub-item 4(d), the Board considered proposals by the Director General on the Working Capital Fund for the biennium 2018-2019 (IDB.45/7).

28. The Board considered a draft decision submitted by the President (IDB.45/L.6) and adopted decision IDB.45/Dec.9 (see annex I).

E. Mobilization of financial resources

29. Under sub-item 4(e), the Board considered information on the mobilization of financial resources contained in chapter 4 of the Annual Report of UNIDO 2016 (IDB.45/2) and a conference room paper prepared by the Secretariat on projects approved under the Industrial Development Fund, thematic and individual trust funds and other voluntary contributions in 2016 (PBC.33/CRP.6).

30. At the proposal of the President, the Board took note of the documentation provided.

F. General risk management strategy

31. Under sub-item 4(f), the Board had before it a report by the Director General on the general risk management strategy (IDB.45/9).

32. At the proposal of the President, the Board took note of the documentation provided.
G. Appointment of an External Auditor

33. Under sub-item 4(g), the Board had before it a report by the Director General on the candidates for the appointment of External Auditor (IDB.45/10, Add.1 and Add.2), together with a note by the Secretariat on the same topic (PBC.33/CRP.7). At the proposal of the President, the Board took note of the documentation provided.

V. Activities of the Joint Inspection Unit (item 9)

34. Under item 9, the Board had before it a report by the Director General on the activities of the Joint Inspection Unit (IDB.45/14). The Board also had before it a report by the Joint Inspection Unit on the review of management and administration in UNIDO as well as the comments of the Director General on the same report (IDB.45/14/Add.1 and Add.2).

35. The Board considered a draft decision submitted by the President (IDB.45/L.13) and adopted decision IDB.45/Dec.10 (see annex I).

VI. Programme and budgets, 2018-2019 (item 5)

36. Under item 5, the Board had before it proposals of the Director General for the programme and budgets, 2018-2019 (IDB.45/5) and a note by the Secretariat on UNIDO’s contribution to the United Nations Resident Coordinator system (IDB.45/CRP.7). The Board considered a draft decision submitted by the President (IDB.45/L.7) and adopted decision IDB.45/Dec.11 (see annex I).

VII. Medium-term programme framework and medium-term investment plan (item 6)

37. Under item 6, the Board had before it the main features as well as comprehensive proposals by the Director General for the updated medium-term programme framework (MTPF), 2019-2021 (IDB.45/8 and Add.2). The Board had also before it an addendum containing the medium-term investment plan, 2016-2019 (IDB.45/8/Add.1) and a note by the Secretariat on the updated integrated results and performance framework (PBC.33/CRP.5).

38. The Board considered a draft decision submitted by the President (IDB.45/L.14) and adopted decision IDB.45/Dec.12 (see annex I).

VIII. UNIDO and the 2030 Agenda for Sustainable Development, including the Industrial Development Board’s substantive input to the high-level political forum 2017 (item 7)

39. Under item 7, the Board had before it a report by the Director General on UNIDO and the 2030 Agenda for Sustainable Development (IDB.45/12) and a note by the Secretariat containing the substantive input by the Industrial Development Board to the high-level political forum 2017 (IDB.45/CRP.3).

40. At the proposal of the President, the Board took note of the documentation provided.

IX. Implementation of the field policy action plan (item 8)

41. Under item 8, the Board had before it a report by the Director General on the implementation of the field policy action plan (IDB.45/13).
During the adoption of draft decisions, the delegation of the Philippines drew attention to decision IDB.44/Dec.11, in particular paragraph (f), which “requested the Director General to clarify the role of field offices in technical cooperation and funds mobilization, in particular the support that regional and country offices can and should provide for the preparation, administration and monitoring of technical cooperation programmes.” It also noted that during the plenary consideration of this item, other delegations had also referred back to paragraph (i) of the same decision, in which the Board had “emphasized the assurance of the Director General that the restructuring of the field policy and network will not negatively affect the level of technical cooperation activities”. The delegation also noted that, during the plenary consideration, calls for the necessary follow-up actions and an update on the status of recruitment of country representatives, particularly in Africa, had been made.\(^1\)

At the proposal of the President, the Board took note of the documentation provided. The President also requested that the comments raised by the Philippines and other delegations be reflected in the report of the forty-fifth session.

X. **UNIDO Independent Audit Advisory Committee (item 10)**

Under item 10, the Board had before it a report by the Director General and a note by the Secretariat on the Independent Audit Advisory Committee (IDB.45/15 and IDB.45/CRP.4).

The Board considered a draft decision submitted by the President (IDB.45/L.8) and adopted decision IDB.45/Dec.13 (see annex I).

XI. **Preparations for the seventeenth session of the General Conference (item 15)**

Under item 15, the Board had before it a report by the Director General on the preparations for the seventeenth session of the General Conference (IDB.45/19).

The Board considered a draft decision submitted by the President (IDB.45/L.10) and adopted decision IDB.45/Dec.14 (see annex I).

XII. **Internal oversight activities (item 11)**

Under item 11, the Board had before it a report by the Director of the Office of Internal Oversight on internal oversight activities (IDB.45/16).

At the proposal of the President, the Board took note of the documentation provided.

XIII. **Personnel matters (item 12)**

Under item 12, the Board had before it a report by the Director General on personnel matters (IDB.45/17) and a note by the Secretariat, providing the list of UNIDO staff (IDB.45/CRP.5).

The Board considered a draft decision submitted by the President (IDB.45/L.9) and adopted decision IDB.45/Dec.15 (see annex I).

XIV. **Matters related to intergovernmental, non-governmental, governmental and other organizations (item 13)**

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1 The Secretariat issued Information Note No. 48 on 29 June 2017 in relation to the Staffing of Field Offices.
52. Under item 13, the Board had before it a note by the Secretariat containing appropriate procedures for reviewing applications from non-governmental organizations for consultative status (IDB.45/20).

53. The Board considered a draft decision submitted by the President (IDB.45/L.12) and adopted decision IDB.45/Dec.16 (see annex I).

**XV. Provisional agenda and date of the forty-sixth session (item 16)**

54. Under item 16, the Board had before it a note by the Director General on the provisional agenda and date of the forty-sixth session (IDB.45/CRP.6).

55. The Board considered a draft decision submitted by the President (IDB.45/L.11) and adopted decision IDB.45/Dec.17 (see annex I).

**XVI. Adoption of the report (item 17) and closure of the forty-fifth session**

56. On 29 June, the Board considered the draft report on the work of its forty-fifth session (IDB.45/L.1) and adopted it as a whole with the understanding that the Rapporteur would be entrusted with the task of finalizing the report.

57. The Board closed its forty-fifth session at 10.50 a.m. on 29 June 2017.
## Annex I

### Decisions adopted by the Board at its forty-fifth session

<table>
<thead>
<tr>
<th>Decision No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Election of the President of the Industrial development Board</td>
<td>11</td>
</tr>
<tr>
<td>2</td>
<td>Utilization of available conference-servicing resources</td>
<td>11</td>
</tr>
<tr>
<td>3</td>
<td>Appointment of the Director General</td>
<td>11</td>
</tr>
<tr>
<td>4</td>
<td>Terms and conditions of appointment of the Director General</td>
<td>11</td>
</tr>
<tr>
<td>5</td>
<td>Annual Report</td>
<td>13</td>
</tr>
<tr>
<td>7</td>
<td>Financial situation of UNIDO</td>
<td>14</td>
</tr>
<tr>
<td>8</td>
<td>Scale of assessments, 2018-2019</td>
<td>14</td>
</tr>
<tr>
<td>9</td>
<td>Working Capital Fund for the biennium 2018-2019</td>
<td>15</td>
</tr>
<tr>
<td>10</td>
<td>JIU review of management and administration in UNIDO</td>
<td>15</td>
</tr>
<tr>
<td>11</td>
<td>Programme and budgets, 2018-2019</td>
<td>15</td>
</tr>
<tr>
<td>12</td>
<td>Medium-term programme framework, 2018-2021</td>
<td>16</td>
</tr>
<tr>
<td>13</td>
<td>UNIDO Independent Audit Advisory Committee</td>
<td>18</td>
</tr>
<tr>
<td>14</td>
<td>Preparations for the seventeenth session of the General Conference</td>
<td>19</td>
</tr>
<tr>
<td>15</td>
<td>Personnel matters</td>
<td>20</td>
</tr>
<tr>
<td>16</td>
<td>Appropriate procedures for reviewing the applications of non-governmental organizations for consultative status</td>
<td>21</td>
</tr>
<tr>
<td>17</td>
<td>Provisional agenda and date of the forty-sixth session</td>
<td>22</td>
</tr>
</tbody>
</table>
IDB.45/Dec.1 Election of the President of the Industrial Development Board

The Industrial Development Board decided to suspend rule 23, paragraph 3, and Appendix A with regard to the rotation of officers of the Board within a five-year cycle and to elect as President of the forty-fifth session a representative of the States in List C (GRULAC), as the next Group in line for the office. The subsequent rotation of offices will therefore resume with the next slate in line under Appendix A, and as set out in a note by the Secretariat (IDB.45/CRP.9).

1st plenary meeting 27 June 2017

IDB.45/Dec.2 Utilization of available conference-servicing resources

The Industrial Development Board, with the aim of utilizing the available conference-servicing resources to the maximum extent possible, decided to suspend with immediate effect rule 32 of its rules of procedure relating to the quorum, for the meetings of its forty-fifth session only, provided no substantive decisions were taken at those meetings.

1st plenary meeting 27 June 2017

IDB.45/Dec.3 Appointment of the Director General

The Industrial Development Board, acting in accordance with Article 11.2 of the Constitution, decided to recommend to the General Conference the appointment of Mr. LI Yong as Director General of UNIDO for a period of four years from 28 November 2017 or until the Director General to be appointed at the nineteenth regular session of the General Conference assumes office, whichever is later.

1st plenary meeting 27 June 2017

IDB.45/Dec.4 Terms and conditions of appointment of the Director General

The Industrial Development Board, further to its decision IDB.45/Dec.3, and acting in accordance with rule 103 of the rules of procedure of the General Conference, decided to recommend to the Conference for approval the contract annexed to the present decision, which establishes the terms and conditions of appointment of the Director General, including the salary and emoluments attached to the office.

1st plenary meeting 27 June 2017

Annex

Contract for appointment of the Director General

THIS CONTRACT is made

between the United Nations Industrial Development Organization (hereinafter called the Organization) for the one part

and……………………(hereinafter called the Director General) for the other part.

WHEREAS

The Director General, upon recommendation of the Board, has been duly appointed by the Conference at its seventeenth session held from 27 November to 1 December 2017.
IT IS HEREBY AGREED AS FOLLOWS:

1. **Term of office**
The Director General shall be appointed for a period of four years from the........day of........two thousand seventeen (2017), or until the Director General to be appointed at the nineteenth regular session of the General Conference assumes office, whichever is later.

2. **Official duty station**
The official duty station for the Director General shall be Vienna, Austria.

3. **Official duties**
In accordance with Article 11 of the Constitution of the Organization, the Director General shall be the chief administrative officer of the Organization.

4. **Privileges and immunities**
The Director General shall enjoy all the privileges and immunities in keeping with his office as determined by the Constitution of the Organization, Article 21, and any relevant legal instruments already in force or to be concluded in the future.

5. **Staff Regulations**
The Director General shall be subject to the Staff Regulations of the Organization, together with such amendments as may be made thereto, insofar as they are applicable to him.

6. **Assessable salary and allowances**
   
   (a) The annual gross salary of the Director General shall be US dollars two hundred and forty-one thousand two hundred seventy-six (241,276), corresponding to an annual net base salary equivalent to US dollars one hundred and eighty-two thousand one hundred ninety-four (182,194) (dependency rate) or US dollars one hundred and sixty-two thousand one hundred ninety-four (162,194) (single rate) respectively. The gross and net base salary shall be adjusted whenever the General Assembly decides to adjust the gross and net base salary levels of staff in the Professional and higher categories;
   
   (b) He shall receive post adjustment, allowances and benefits, including social security benefits, for which a staff member in the Professional category of the UNIDO Secretariat would be eligible under the Staff Regulations and Staff Rules of the Organization, provided the purpose of such emolument, allowance or benefit has not already been met by other provisions of the present contract;
   
   (c) The Director General shall receive a representation allowance of Euros thirty-eight thousand and three hundred (38,300) per annum, adjusted for the budgeted annual inflation rate in successive years, to meet his share of the obligations which the Organization incurs in the form of representation and hospitality expenditure;
   
   (d) He shall receive a housing allowance amounting to Euros fifty-seven thousand and nine hundred (57,900) per annum adjusted for the budgeted annual inflation rate in successive years;
   
   (e) The above salary, allowances and benefits to which the Director General is entitled under this agreement shall be subject to adjustment by the Board, after consultations with the Director General, to keep them in line with those of the executive heads of other specialized agencies within the common system of the United Nations.

7. **Pension and health insurance arrangements**
   
   (a) The Director General shall participate in the United Nations Joint Staff Pension Fund in accordance with the provisions of decision IDB.10/Dec.17 (d) of the Industrial Development Board. His pensionable remuneration shall be
determined and adjusted in accordance with the provisions of articles 51 (c) and (b) of the regulations and rules of the United Nations Joint Staff Pension Fund;

(b) The Director General shall continue to participate in the UNIDO group life and health insurance schemes.

8. **Currency of payments**

Payments will be effected in the currency applicable to staff in the Professional and higher categories serving at the official duty station Vienna, Austria.

9. **Notice of resignation**

The Director General may at any time give three months’ notice of resignation in writing to the Board, which is authorized to accept his resignation on behalf of the General Conference, in which case, upon expiration of such period of notice, he shall cease to be Director General of the Organization and this contract shall terminate.

10. **Entry into force**

This contract shall enter into force as of the……..day of…………….2017.

SIGNED this………………day of………………2017 at Vienna.

______________________

______________________

President of the Conference acting on behalf of the Organization

Director General

**IDB.45/Dec.5  Annual Report**

The Industrial Development Board:

(a) Expressed its appreciation for the work done by the Secretariat to prepare the *Annual Report of UNIDO for 2016* (IDB.45/2) in a timely manner;

(b) Noted that the Annual Report had been greatly improved, rendered concise and short, and through the addition of the corporate scorecard based on the integrated results and performance framework was enriched with statistical data and results achieved, so as to enhance UNIDO’s performance accountability and visibility, in line with Board decision IDB.44/Dec.2 and requested the Secretariat to continue its efforts in this regard;

(c) Also noted the ongoing efforts by the Secretariat to define indicators and set targets in the integrated results and performance framework (PBC.33/CRP.5) in consultation with Member States and invited the Secretariat to keep the policymaking organs informed on further progress in this regard;

(d) Recalled resolutions GC.16/Res.1 and GC.16/Res.2 and encouraged the Director General to continue reporting on the implementation of the medium-term programme framework and on UNIDO’s contribution to the implementation of the 2030 Agenda and its Sustainable Development Goals, as well as its follow-up and review mechanism in the Annual Report.

5th plenary meeting  
29 June 2017

**IDB.45/Dec.6  Report of the External Auditor for 2016**

The Industrial Development Board:

(a) Took note of the report of the External Auditor on the accounts of the United Nations Industrial Development Organization for the financial period 1 January to 31 December 2016, including the financial performance report, as
contained in document IDB.45/3, and the Annual Report of UNIDO 2016, including the programme performance report for 2016 (IDB.45/2);

(b) Also took note of the statements of the Director General and the External Auditor made at the thirty-third session of the Programme and Budget Committee;

(c) Expressed its gratitude to the External Auditor for the valuable services rendered by him and for his findings and recommendations;

(d) Recognized the important contribution the External Auditor makes to the improvement of UNIDO’s governance structure, management, operations and performance, through his recommendations, including those in his recent report IDB.45/3;

(e) Took note of the actions taken by the Director General to implement recommendations of prior years;

(f) Endorsed the recommendations of the External Auditor and requested the Director General to continue implementing them and to report thereon to the Industrial Development Board at its forty-sixth session.

5th plenary meeting
29 June 2017

IDB.45/Dec.7 Financial situation of UNIDO

The Industrial Development Board:

(a) Took note of the information provided in document IDB.45/4;

(b) Urged those Member States and former Member States that had not yet paid their assessed contributions, including advances to the Working Capital Fund and prior years’ arrears, to do so without delay;

(c) Requested the Director General to pursue his efforts and contacts with Member States and former Member States to effect the collection of arrears;

(d) Established an informal working group, without cost implications to address Programme and Budget Committee-related issues of the Organization to be convened by the President of the Industrial Development Board, which will report to the Programme and Budget Committee at its thirty-fourth session.

5th plenary meeting
29 June 2017

IDB.45/Dec.8 Scale of assessments, 2018-2019

The Industrial Development Board:

(a) Took note of document IDB.45/6;

(b) Recommended to the General Conference the establishment of a scale of assessments for the fiscal period 2018-2019 based on United Nations General Assembly resolution 70/245, adjusted to the membership of UNIDO on the understanding that new members shall be assessed for the year in which they become members on the basis of the United Nations scale of assessments, as applicable to UNIDO;

(c) Urged Member States to pay their assessed contributions for the 2018-2019 biennium in accordance with financial regulation 5.5 (b), which states that contributions and advances shall be due and payable in full within thirty days of the receipt of the communication of the Director General, or as of the first day of the calendar year to which it relates, whichever is later;

(d) Called on Member States and former Member States that were in arrears to fulfill their constitutional obligations by paying their outstanding assessed contributions in full and without conditions as soon as possible, or to take advantage
of payment plans to settle their arrears, in accordance with previous decisions by the policymaking organs of UNIDO.

5th plenary meeting
29 June 2017

IDB.45/Dec.9 Working Capital Fund for the biennium 2018-2019

The Industrial Development Board:
(a) Took note of document IDB.45/7;
(b) Recommended to the General Conference that the level of the Working Capital Fund for the biennium 2018-2019 should remain at €7,423,030 and that the authorized purposes of the Fund for the biennium 2018-2019 should remain the same as for the biennium 2016-2017, i.e. as stipulated in decision GC.2/Dec.27, paragraph (b);
(c) Urged Member States to pay their outstanding assessed contributions as soon as possible to minimize the need to withdraw sums from the Working Capital Fund to meet shortfalls in the payment of assessed contributions.

5th plenary meeting
29 June 2017

IDB.45/Dec.10 JIU review of management and administration in UNIDO

The Industrial Development Board:
(a) Took note of the report of Joint Inspection Unit (JIU) on the review of management and administration in UNIDO (IDB.45/14/Add.1) and comments of the Director General thereon (IDB.45/1/Add.2);
(b) Also took note of the oral presentation of the review by the JIU inspector as well as the deliberations at the forty-fifth session of the Board;
(c) Further took note of the actions already undertaken by the Director General to implement the recommendations of the JIU;
(d) Expressed its appreciation to the JIU for its report which served to contribute to the ongoing work of the Secretariat in further improving its administrative and management processes;
(e) Took note with appreciation of the recommendations addressed to the Director General and requested him to implement these, within existing resources, and to provide a progress report to the Industrial Development Board at its forty-sixth session.

5th plenary meeting
29 June 2017

IDB.45/Dec.11 Programme and budgets, 2018-2019

The Industrial Development Board:
(a) Adopted the programme and budgets for the biennium 2018-2019, as contained in document IDB.45/5;
(b) Took note that, in the programme and budgets, the Director General applied decision IDB.39/Dec.7 which stipulates that upon the announced departure of any Member State, the Organization’s regular budget shall be readjusted so as not to increase the assessed contributions of remaining Member States;
(c) Recommended to the General Conference the approval of estimates of regular budget gross expenditures of €139,203,543 to be financed from assessed contributions in the amount of €136,702,043 and other income of €2,501,500;
(d) Also recommended to the General Conference the approval of estimates of gross expenditures totalling €36,152,400 for the purpose of the operational budget for the biennium 2018-2019 to be financed from the reimbursement of support costs pertaining to technical cooperation and other services in the amount of €35,797,300 and other income amounting to €355,100 as may be provided for in the financial regulations;

(e) Requested the Director General to:

(i) Continue making a contribution to the United Nations Resident Coordinator (UNRC) system and to report to the Industrial Development Board on how UNIDO has maximized its use of the UNRC system to create cost-savings, synergies and efficiencies, and to ensure accountability and transparency for the funds provided by UNIDO to cover its share in the UNRC system;

(ii) Appoint a Gender Coordinator, within the existing resources, with the task to ensure implementation of General Conference resolution GC.16/Res.3 and in particular to ensure gender mainstreaming and gender balance in staffing, with a view to achieving gender parity;

(iii) Allocate a maximum amount of €86,200 for the Audit Advisory Committee and urged the Director General to explore means of reducing the actual expenditure, in the coming biennium;

(f) Took note that the programme and budgets include a 0.772 per cent average rate of net cost increases per annum and recalled that the search for productivity gains and efficiencies must be a continuous management process and therefore requested the Secretariat to report to the next two sessions of the Programme and Budget Committee on new de-prioritization and efficiencies identified and/or implemented between sessions, with the goal to offset the financial impact on Member States of recosting and new expenditure proposals in the budgets for 2018-2019;

(g) Noted that the “Special Resources for Africa” together with voluntary contributions will be used to foster industrialization in Africa and implement UNIDO’s leading role assigned in United Nations General Assembly resolution 70/293 on the Third Industrial Development Decade for Africa;

(h) Requested the Director General to ensure a balanced allocation of resources among Major Programmes, giving due consideration to Major Programme C, during the execution of the programme and budgets, 2018-2019.

5th plenary meeting
29 June 2017

**IDB.45/Dec.12 Medium-term programme framework, 2018-2021**

The Industrial Development Board, having considered the proposals of the Director General for the updated medium-term programme framework, 2018-2021 (IDB.45/8) as well as the comprehensive proposals thereon (IDB.45/8/Add.2*), recommended to the General Conference the adoption of the following draft resolution:

“The General Conference:

Recalling its decision GC.2/Dec.23, as amended in decisions GC.6/Dec.10, GC.14/Dec.18, GC.15/Dec.17, and resolution GC.16/Res.1, requesting the Director General to submit to the Board, through the Programme and Budget Committee, a medium-term programme framework;

Also recalling Board decision IDB.44/Dec.10, requesting the Director General to submit an updated medium-term programme framework, 2018-2021, to the forty-fifth session of the Board, following the adoption of United Nations General Assembly resolution 71/243 of 21 December 2016 on the quadrennial
comprehensive policy review of United Nations operational activities for development;

Further recalling the Lima Declaration: “Towards inclusive and sustainable industrial development” (GC.15/Res.1) and the recommendations on management criteria of the “Strategic Guidance Document” (IDB.41/24);

Desiring to continue the alignment of UNIDO’s programmatic objectives and priorities with the 2030 Agenda for Sustainable Development (General Assembly resolution 70/1 of 25 September 2015) in line with resolution GC.16/Res.2 and with the Addis Ababa Action Agenda (General Assembly resolution 69/313 of 27 July 2015), and to consolidate UNIDO’s participation in United Nations system-wide coherence mechanisms, including the United Nations Resident Coordinator system;

Welcoming General Assembly resolution 70/293 of 25 July 2016 proclaiming the Third Industrial Development Decade for Africa, as well as the outcome of the quadrennial comprehensive policy review of operational activities of the United Nations system (General Assembly resolution 71/243 of 21 December 2016);

Acknowledging the importance of providing the Organization with a comprehensive and coherent framework to respond effectively to the challenges of a rapidly changing environment for industrial development;

Expressing its appreciation to the Secretariat for its efforts to update the medium-term programme framework and to continuously develop the integrated results and performance framework as a tool to enhance the Organization’s results orientation and monitoring capacity;

(a) Recognizes that the medium-term programme framework is an important and flexible tool for the definition of the Organization’s strategic priorities and management objectives;

(b) Takes note of the information provided in the medium-term programme framework, 2018-2021; and expresses appreciation for the management objectives to scale up the development impact of its work and to better integrate the Organization’s core functions and strategic priorities;

(c) Encourages UNIDO to continue to focus on creating shared prosperity including by helping countries to generate economic growth and decent jobs, on enhancing economic competitiveness including by helping countries to create local value added in line with international standards, and on safeguarding the environment including by helping countries to reduce emissions, pollution and waste;

(d) Reaffirms that UNIDO will continue working towards inclusive and sustainable industrial development and thus contribute to sustainable development in its three dimensions — economic, social and environmental — in a balanced and integrated manner;

(e) Welcomes the proposal of developing “strengthening knowledge and institutions” as a new strategic priority, and requests the Director General to provide further information to the General Conference on how this will relate to and enrich the existing strategic priorities;

(f) Reiterates the importance of the four, complementary core functions of the Organization, and stresses that technical cooperation remains the primary operative function of UNIDO, and that complementary functions of policy analysis and advice; norms and standard-related activities; and convening and partnerships should be closely linked to present and future technical cooperation activities by, among others, supporting the preparation, implementation and evaluation of projects and programmes;

(g) Invites the Director General to foster dialogues with UNIDO’s institutional counterparts and stakeholders in the context of technical cooperation activities, in order to mobilize resources for such activities and identify policies,
norms, best practices, programmes and instruments that advance inclusive and sustainable industrial development;

(h) Recognizes that statistics, research, policy analysis and advice can support evidence-based policymaking, and encourages the Director General to draw lessons from evaluations of technical cooperation projects and programmes and to make use of this evidence base for the development of good practice handbooks, policy toolkits and other forms of guidance on inclusive and sustainable industrial development;

(i) Welcomes the Organization’s plans to raise the impact of UNIDO’s services by leveraging resources from the private and public sector, development finance institutions, investment funds and other relevant external partners, moving towards bigger-sized projects and programmes, while stressing the need for the Organization to keep responding to the demands of all its developing Member States by means of technical cooperation projects in line with their needs and priorities;

(j) Notes the participation of UNIDO in global governance forums as a means to share the knowledge and raise the institutional profile of the Organization, and requests the Director General to keep Member States fully and timely informed on any reports, inputs or services provided to such forums, within UNIDO’s existing mandate;

(k) Welcomes the inclusion of gender considerations in the preparation of this medium-term programme framework and, in line with resolution GC.16/Res.3, encourages the Director General, to further advance the promotion of gender equality and the empowerment of women in the implementation of the framework, particularly under the priority of “creating shared prosperity”;

(l) Recognizes the efforts of the Secretariat to develop new, and sharpen existing, tools to enhance its results-based management approach and to regularly report on the Organization’s performance and development results and on its contribution to the Sustainable Development Goals;

(m) Acknowledges UNIDO’s responsibility as the custodian agency of six industry-related indicators under SDG 9, and requests the Director General to strengthen statistical capacity-building efforts on the respective indicators;

(n) Takes note of the integrated results and performance framework (IDB.45/2, part II, and PBC.33/CRP.5) which forms an integral part of the medium-term programme framework, and encourages the Director General to ensure that the integrated results and performance framework is updated to reflect the changes in the medium-term programme framework, and, when necessary, further developed in consultation with Member States;

(o) Requests the Director General to further elaborate the budgetary framework of the medium-term programme framework by developing a resource mobilization strategy which should, inter alia, define the scale of extrabudgetary resources for technical cooperation activities and identify new sources of funding for the non-technical cooperation activities;

(p) Invites the Director General to continue to regularly report on the implementation of the medium-term programme framework in the annual report.”

5th plenary meeting
29 June 2017

IDB.45/Dec.13 UNIDO Independent Audit Advisory Committee

The Industrial Development Board:

(a) Took note of the report on the Independent Audit Advisory Committee (IDB.45/15);
(b) Appointed the five members listed in paragraph 7 of document IDB.45/15 to the Audit Committee to serve for a period of three years, in line with the provisions made in the terms of reference of the Audit Committee on the members’ term of office (decision IDB.44/Dec.4, para. 7);

(c) Recommended that, in line with the above-mentioned provisions, in order to maintain continuity in the Audit Committee, membership be staggered for the second three-year term by allowing two members to serve the entire second term and three members to serve only two years. The members who shall serve three or two years shall be determined by drawing lots among the five members, on the understanding that those members who leave the Audit Committee before the end of the second term would be replaced by a candidate from the same regional group, retained in the roster for future vacancies.

5th plenary meeting
29 June 2017

IDB.45/Dec.14 Preparations for the seventeenth session of the General Conference

The Industrial Development Board:

(a) Took note of the information provided in document IDB.45/19;

(b) Adopted the following agenda for the seventeenth session of the General Conference:

1. Opening of the session.
2. Election of officers.
3. Adoption of the agenda.
4. Organization of work.
5. Credentials of representatives to the Conference.
6. Appointment of the Director General.
7. Elections to organs:
   (a) Industrial Development Board;
   (b) Programme and Budget Committee.
9. Reports of the Industrial Development Board on the work of its forty-fourth and forty-fifth regular sessions.
10. Forum on industrial development issues.
11. Financial matters:
   (a) Scale of assessments of Member States;
   (b) Financial situation of UNIDO;
   (c) Working Capital Fund;
   (d) Appointment of an External Auditor.
14. UNIDO, gender equality and the empowerment of women.
15. UNIDO and the 2030 Agenda for Sustainable Development.
16. UNIDO activities related to energy and the environment.
17. UNIDO activities related to agribusiness, trade capacity-building and job creation.

18. UNIDO activities related to the Vienna Ministerial Declaration for the Least Developed Countries.

19. UNIDO activities related to cooperation with middle-income countries taking into account the San José Declaration.

20. Personnel matters, including the UNIDO Staff Pension Committee.

21. Matters related to intergovernmental, non-governmental, governmental and other organizations.

22. Support by the Republic of Austria towards the financing of an educational institution.

23. Date and place of the eighteenth session.

24. Closure of the session.

(c) Agreed to hold a forum on industrial development issues within the framework of the General Conference (provisional agenda, item 10);

(d) Recommended to the Conference that items 8 to 23 of the provisional agenda be allocated to a main committee of the Conference;

(e) Also recommended that, in the light of experience gained in the preparation of previous sessions of the Conference, the President of the forty-fifth session of the Industrial Development Board conduct informal consultations for the preparation of the seventeenth session of the Conference;

(f) Urged Member States to submit to the informal consultations any proposed draft decisions or resolutions by 3 November 2017.

5th plenary meeting
29 June 2017

IDB.45/Dec.15 Personnel matters

The Industrial Development Board:

(a) Took note of the information contained in document IDB.45/17;

(b) Also took note of the staff rules, amended in line with decision IDB.44/Dec.13, relating to staff assessment, post adjustment, the dependent spouse allowance, the single-parent allowance, home leave, and the education grant;

(c) Further took note of the amendment to article 11 of appendix D to the staff rules;

(d) Reiterated its recommendation included in decision IDB.44/Dec.13, paragraphs (h) and (i), recommending the final approval by the General Conference at its seventeenth session of the amendments referred to in those paragraphs;

(e) Recalled General Conference decision GC.16/Dec.16 concerning the election to the UNIDO Staff Pension Committee for the biennium 2016-2017 and noted that the post of one member, Mr. Pierluigi Colapinto (Italy), and one alternate member, Mr. Kamal Bashir Ahmed Mohmed Khair (Sudan), had been left vacant;
(f) Decided, in accordance with paragraph (c) of General Conference decision GC.16/Dec.16, to fill the vacant posts so that the composition of the Pension Committee for the remainder of 2017 will be as follows:

Members: Ms. Lourdes María Zozaya Rojas (Mexico)  
Mr. Suhel Ajaz Khan (India)

Alternates: Ms. Jane Bosibori Makori (Kenya)  
Ms. Katharina Frey Bossoni (Switzerland)

(g) Recommended to the General Conference at its seventeenth session the following candidates for the election of two members and two alternate members of the UNIDO Staff Pension Committee for the biennium 2018-2019:

Members: Ms. Lourdes María Zozaya Rojas (Mexico)  
Ms. Jane Bosibori Makori (Kenya)

Alternates: Ms. Katharina Frey Bossoni (Switzerland)  
............ (country);

(h) Also recommended to the General Conference at its seventeenth session to authorize the Industrial Development Board to proceed with the election for any of the above-mentioned posts that might become vacant before the General Conference holds its eighteenth session.

5th plenary meeting  
29 June 2017

IDB.45/Dec.16  Appropriate procedures for reviewing the applications of non-governmental organizations for consultative status

The Industrial Development Board:

(a) Took note of the information contained in document IDB.45/20;

(b) Approved the procedures for reviewing the applications of non-governmental organizations for consultative status with UNIDO as proposed in paragraph 11 of document IDB.45/20 and annexed to the present decision;

(c) Recalling General Conference decision (GC.1/Dec.41, annex), requested the Secretariat to review the consultative status of non-governmental organizations and report to the Board at its forty-sixth session on the matter.

5th plenary meeting  
29 June 2017

Annex

Procedures for reviewing the applications of non-governmental organizations for consultative status with UNIDO

Introduction

(a) The present procedures are established by the Industrial Development Board pursuant to paragraph 17 of the guidelines, issued by the General Conference in its decision GC.1/Dec.41, for the relationship of UNIDO with intergovernmental, governmental, non-governmental and other organizations (the “Guidelines”);

(b) The procedures provide a framework for the review of applications for consultative status addressed to the Director General by international and national non-governmental organizations;

(c) The procedures supplement, and should be read in conjunction with the provisions of the Guidelines;
Without prejudice to the provisions of the Guidelines, the Board may modify the present procedures or adapt them in a particular case should the circumstances so require;

**Preliminary assessment by the Secretariat**

(e) Upon receipt of an application for consultative status, which should not be later than four months prior to the session, the Secretariat shall conduct a preliminary assessment in order to determine whether the application meets the requirements of the Guidelines;

(f) In particular, the Secretariat shall determine whether the applying organization fulfils the criteria stipulated in paragraph 14 of the Guidelines and whether it has furnished the information specified in paragraph 15 of the Guidelines;

(g) As a rule, the preliminary assessment shall be conducted by the Policymaking Organs Secretariat (PMO) in close consultation with the relevant technical departments and regional divisions and, if necessary, the Legal Advisor;

(h) The Director General or an official acting on behalf of the Director General may request the applying organization to provide further information for the purposes of the preliminary assessment;

(i) Following completion of the preliminary assessment, the Director General shall circulate a pre-sessional document among members of the Board, preferably 60 days and no later than 45 days before the session, containing information on the applying organization and on the outcome of the preliminary assessment;

**Review by the Enlarged Bureau and the Bureau of the Board**

(j) The Enlarged Bureau of the Board shall meet to review the application of, and the information on, the applying organization preferably 10 working days prior to the session in question;

(k) The Enlarged Bureau shall submit its recommendation on the application to the Bureau of the Board;

(l) The Bureau of the Board shall consider the application and the recommendation of the Enlarged Bureau, usually at its first meeting held during the session;

(m) The President of the Board, or a Vice-President acting as President, shall inform the Board of the Bureau’s reasoned recommendation to approve, reject or postpone a decision on the application, generally at the second plenary meeting of the session;

(n) With the approval of the Bureau, the President of the Board, or a Vice-President acting as President, shall present and explain the text of a draft decision to the Board, by which the Board approves, rejects or postpones a decision on the application;

(o) The Director General shall communicate the decision of the Board to the organization concerned;

(p) Notwithstanding the provisions of subparagraphs (j) to (m) above, the Enlarged Bureau and the Bureau of the Board may defer their recommendations on the application pending further consultations or pending receipt of additional information or clarification.

**IDB.45/Dec.17 Provisional agenda and date of the forty-sixth session**

The Industrial Development Board:

(a) Took note of the information contained in document IDB.45/CRP.6;
(b) Decided to approve the following provisional agenda for its forty-sixth session:

1. Election of officers.
2. Adoption of the agenda.
4. Report of the Programme and Budget Committee:
   (a) Report of the External Auditor for 2017;
   (b) Financial situation of UNIDO;
   (c) Report by the informal working group on Programme and Budget Committee-related issues;
   (d) Mobilization of financial resources;
   (e) General risk management;
   (f) Updated medium-term investment plan.
5. UNIDO and the 2030 Agenda for Sustainable Development.
6. Activities of the Joint Inspection Unit.
7. Addressing recommendations of the JIU review of management and administration in UNIDO.
9. Internal oversight activities.
10. Evaluation activities.
12. UNIDO, gender equality and the empowerment of women.
13. Matters related to intergovernmental, non-governmental, governmental and other organizations.
14. Provisional agenda and date of the forty-seventh session.
15. Adoption of the report.

(c) Decided to hold its forty-sixth session from 26 to 28 November 2018.

5th plenary meeting
29 June 2017
# Annex II

## Documents submitted to the Board at its forty-fifth session

<table>
<thead>
<tr>
<th>Symbol</th>
<th>Agenda item</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>IDB.45/1</td>
<td>2</td>
<td>Provisional agenda</td>
</tr>
<tr>
<td>IDB.45/1/Add.1</td>
<td>2</td>
<td>Annotated provisional agenda</td>
</tr>
<tr>
<td>IDB.45/2</td>
<td>3, 4 (e)</td>
<td><em>Annual Report of UNIDO 2016</em></td>
</tr>
<tr>
<td>IDB.45/3</td>
<td>4 (a)</td>
<td>Report of the External Auditor on the accounts of UNIDO for the financial year 1 January to 31 December 2016</td>
</tr>
<tr>
<td>IDB.45/4</td>
<td>4 (b)</td>
<td>Financial situation of UNIDO. Report by the Director General</td>
</tr>
<tr>
<td>IDB.45/5</td>
<td>5</td>
<td>Programme and budgets, 2018-2019. Proposals of the Director General</td>
</tr>
<tr>
<td>IDB.45/6</td>
<td>4 (c)</td>
<td>Scale of assessments for the fiscal period 2018-2019. Note by the Secretariat</td>
</tr>
<tr>
<td>IDB.45/7</td>
<td>4 (d)</td>
<td>Working Capital Fund for the biennium 2018-2019. Proposed by the Director General</td>
</tr>
<tr>
<td>IDB.45/8</td>
<td>6</td>
<td>Updated medium-term programme framework for the period 2018-2021. Proposals by the Director General</td>
</tr>
<tr>
<td>IDB.45/8/Add.1</td>
<td>6</td>
<td>Medium-term investment plan, 2016-2019. Addendum to the report by the Director General</td>
</tr>
<tr>
<td>IDB.45/8/Add.2</td>
<td>6</td>
<td>Medium-term programme framework, 2018-2021. Comprehensive proposals by the Director General</td>
</tr>
<tr>
<td>IDB.45/9</td>
<td>4 (f)</td>
<td>General risk management strategy. Report by the Director General</td>
</tr>
<tr>
<td>IDB.45/10</td>
<td>4 (g)</td>
<td>Candidates for the appointment of an External Auditor. Report by the Director General</td>
</tr>
<tr>
<td>IDB.45/10/Add.1</td>
<td>4 (g)</td>
<td>Candidates for the appointment of an External Auditor. Report by the Director General</td>
</tr>
<tr>
<td>IDB.45/10/Add.2</td>
<td>4 (g)</td>
<td>Candidates for the appointment of an External Auditor. Report by the Director General</td>
</tr>
<tr>
<td>IDB.45/11</td>
<td>4</td>
<td>Report of the Programme and Budget Committee on the work of its thirty-third session</td>
</tr>
<tr>
<td>IDB.45/12</td>
<td>7</td>
<td>UNIDO and the 2030 Agenda for Sustainable Development. Report by the Director General</td>
</tr>
<tr>
<td>IDB.45/13</td>
<td>8</td>
<td>Implementation of the field policy action plan. Report by the Director General</td>
</tr>
<tr>
<td>IDB.45/14</td>
<td>9</td>
<td>Activities of the Joint Inspection Unit. Report by the Director General</td>
</tr>
<tr>
<td>IDB.45/14/Add.1</td>
<td>9</td>
<td>Activities of the Joint Inspection Unit. Review of management and administration in UNIDO</td>
</tr>
<tr>
<td>Symbol</td>
<td>Agenda item</td>
<td>Title</td>
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<td>----------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>IDB.45/14/Add.2</td>
<td>9</td>
<td>Activities of the Joint Inspection Unit. Comments of the Director General on the JIU</td>
</tr>
<tr>
<td></td>
<td></td>
<td>review of management and administration in UNIDO</td>
</tr>
<tr>
<td>IDB.45/15</td>
<td>10</td>
<td>Independent Audit Advisory Committee. Report by the Director General</td>
</tr>
<tr>
<td>IDB.45/16</td>
<td>11</td>
<td>Internal oversight activities. Report by the Director of the Office of Internal Oversight</td>
</tr>
<tr>
<td>IDB.45/17</td>
<td>12</td>
<td>Personnel matters. Report by the Director General</td>
</tr>
<tr>
<td>IDB.45/18</td>
<td>14</td>
<td>Candidates for the post of Director General. Note by the Secretariat</td>
</tr>
<tr>
<td>IDB.45/18/Add.1</td>
<td>14</td>
<td>Draft contract for appointment of the Director General. Note by the Secretariat</td>
</tr>
<tr>
<td>IDB.45/19</td>
<td>15</td>
<td>Preparations for the seventeenth session of the General Conference. Report by the</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Director General</td>
</tr>
<tr>
<td>IDB.45/20</td>
<td>13</td>
<td>Appropriate procedures for reviewing applications from non-governmental organizations</td>
</tr>
<tr>
<td></td>
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<td>for consultative status. Note by the Secretariat</td>
</tr>
</tbody>
</table>

**Conference room papers**

<table>
<thead>
<tr>
<th>Symbol</th>
<th>Agenda item</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>IDB.45/CRP.1/Rev.1</td>
<td>2</td>
<td>List of documents</td>
</tr>
<tr>
<td>IDB.45/CRP.2</td>
<td>4 (b)</td>
<td>Status of assessed contributions. Note by the Secretariat</td>
</tr>
<tr>
<td>IDB.45/CRP.3</td>
<td>7</td>
<td>Substantive input by the Industrial Development Board to the High-level</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Political Forum 2017. Submitted on behalf of the Board President,</td>
</tr>
<tr>
<td></td>
<td></td>
<td>further to the agreement by the Enlarged Bureau of the Board</td>
</tr>
<tr>
<td>IDB.45/CRP.4</td>
<td>10</td>
<td>UNIDO Independent Audit Advisory Committee. Report by the Secretariat</td>
</tr>
<tr>
<td>IDB.45/CRP.5</td>
<td>12</td>
<td>List of UNIDO staff. Note by the Secretariat</td>
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<tr>
<td>IDB.45/CRP.6</td>
<td>16</td>
<td>Provisional agenda and date of the forty-sixth session. Note by the</td>
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<tr>
<td></td>
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<td>Director General</td>
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<tr>
<td>IDB.45/CRP.7</td>
<td>5</td>
<td>UNIDO in the United Nations Resident Coordinator system. Note by the</td>
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<td></td>
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<td>Secretariat</td>
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<tr>
<td>IDB.45/CRP.8</td>
<td>3</td>
<td>The Global Manufacturing and Industrialization Summit (GMIS) 2017.</td>
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<td>Note by the Secretariat</td>
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<tr>
<td>IDB.45/CRP.9</td>
<td>1</td>
<td>Election of the President of the Industrial Development Board. Note by</td>
</tr>
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<td></td>
<td>the Secretariat</td>
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<tr>
<td>PBC.33/CRP.3</td>
<td>4 (a)</td>
<td>Annexes to the report of the External Auditor on the accounts of UNIDO</td>
</tr>
<tr>
<td></td>
<td></td>
<td>for the financial year 1 January to 31 December 2016 (unaudited).</td>
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<td>Prepared by the Secretariat</td>
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<tr>
<td>Symbol</td>
<td>Agenda item</td>
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<td>PBC.33/CRP.4</td>
<td>6</td>
<td>Updated integrated results and performance framework. Note by the Secretariat</td>
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<tr>
<td>PBC.33/CRP.6</td>
<td>4 (e)</td>
<td>Projects approved under the Industrial Development Fund, thematic and individual trust funds, and other voluntary contributions in 2016. Prepared by the Secretariat</td>
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<td>PBC.33/CRP.7</td>
<td>4 (g)</td>
<td>Candidates for the appointment of an External Auditor. Note by the Secretariat</td>
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