MIXED-METHODS + AN INCLUSIVE AND PARTICIPATORY APPROACH + TRIANGULATION

ROLE OF UNIDO FIELD NETWORK

UNIDO FIELD NETWORK COMPRISSES

- **5 REGIONAL HUBS**
- **4 REGIONAL OFFICES**
- **38 COUNTRY OFFICES**

MAIN OBJECTIVES

- **INCREASE**
  - UNIDO’s effectiveness and efficiency
- **RESPOND**
  - to national and global priorities
- **SUPPORT**
  - ISID in Member States
- **ADVANCE**
  - the 2030 Agenda

EVALUATION PURPOSE

- **ASSESS**
  - the contribution of UNIDO’s Field Network to programmatic and strategic decision-making processes towards the achievement of UNIDO’s strategic objectives
- **INFORM**
  - on the Field Network in the context of United Nations reform processes and the 2030 Agenda for Sustainable Development

EVALUATION METHODOLOGY

- **DATA & DOCUMENTS**
- **COLLECTION AND ANALYSIS**
- **9 FIELD MISSIONS**
- **186 KEY INTERVIEWS**
- **350 SURVEYS**

SCOPE

The evaluation covered policies, strategies and operations of the Field Network over the period 2013 - 2018

### AREAS OF STRENGTH

- **Significant progress** in improving the coordination, communication, execution and reporting mechanisms.
- **Good representation, commitment and participation** of UNIDO in UNCTS* and UNDAFS*
- **Opportunities for valuable engagement** in delivering on UNIDO’s ISID* and the 2030 Agenda for Sustainable Development.

### AREAS FOR IMPROVEMENT

- **Divergent perspectives** on UNIDO Field Offices in terms of mandates, resources and expected results.
- **UNIDO’s contribution** to the UNDS* at the country-level varies widely by office-type and resource availability.
- **Financial and human resources** available to the Field Network not proportionate with the duties assigned to them.
- **Systematic monitoring and reporting** on results and impact and on the extent of contribution to the achievement of ISID is needed.
- **Limited access to technical expertise** in the field.

---

**KEY RECOMMENDATIONS**

1. **BUILD** a shared understanding on the role, purpose and resources of UNIDO’s Field Network.
2. **STRENGTHEN** involvement of Member States in strategic discussions about UNIDO’s Field Network for a more impactful organization.
3. **BE BETTER** prepared for UNDS and UNRC reforms, including opportunities and challenges, by increasing access to technical expertise in the field.

---

* UNCTS: United Nations Country Teams  
* UNDAFS: United Nations Development Assistance Frameworks  
* ISID: Inclusive and Sustainable Industrial Development  
* UNDS: United Nations Development System