



UNITED NATIONS
INDUSTRIAL DEVELOPMENT ORGANIZATION



Programme for Country
Partnership Côte d'Ivoire



CÔTE D'IVOIRE

PROGRAMME FOR COUNTRY PARTNERSHIP (PCP) ANNUAL REPORT 2021





SUSTAINABLE DEVELOPMENT GOALS





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THE PCP AT A GLANCE

	COUNTRY	CÔTE D'IVOIRE
	STATUS	<ul style="list-style-type: none">• Date of approval of the development of the PCP by the UNIDO Executive Board: October 2018• Programming: Initiated in 2019 - ongoing• Start date to be confirmed
	PRINCIPLE NATIONAL POLICY/ STRATEGY SUPPORTED BY THE PCP	<ul style="list-style-type: none">• National Development Plan (2021-2025)• National Agricultural investment Programme (2017-2025)• Second Social Programme of the Government
	FOCUS SECTORS/ AREAS	<ul style="list-style-type: none">• Human capital development and Industry 4.0• Investment and finance for ISID• ISID governance and competitiveness, including industrial zones• Agro-industrial value chains• Circular economy (environment and sustainable energy)• Regional value chain development
	MAIN PARTICIPATING MINISTRIES	<ul style="list-style-type: none">• Office of the Prime Minister• Ministry of Trade and Industry• Ministry of Planning and Development• Ministry of Economy and Finance• Ministry of Budget• Ministry of Environment and Sustainable Development• Ministry of SMEs, Artifact and Informal Sector Transformation• Ministry of Agriculture and Rural development• Ministry of Technical Education and Vocational Training• Ministry of Energy and Renewable Energy• Ministry of Investment and Private Sector Development• Ministry of Regional Integration• Ministry of Health and Public Hygiene
	KEY DEVELOPMENT PARTNERS (ENVISIONED)	Financial institutions: <ul style="list-style-type: none">• African Development Bank• European Investment Bank• Islamic Development Bank• West African Development Bank• World Bank



<p style="text-align: center;">KEY DEVELOPMENT PARTNERS (ENVISIONED)</p>	<p>Bilateral/multilateral partners:</p> <ul style="list-style-type: none"> • Agence Française de Développement • China • European Union • Germany • Japanese International Cooperation Agency • Korean International Cooperation Agency <p>UN entities:</p> <ul style="list-style-type: none"> • Agencies of the United Nations Development System in Côte d'Ivoire within the framework of the United Nations Sustainable Development Cooperation Framework, namely Food and Agriculture Organization, International Labour Organization, United Nations Development Programme, and UN Environment Programme <p>Business sector:</p> <ul style="list-style-type: none"> • Fédération Ivoirienne des Petites et Moyennes Entreprises (Ivorian Federation of Small and Medium Enterprises) • Chambre de Commerce et d'Industrie de Côte d'Ivoire (Chamber of Commerce and Industry of Cote d'Ivoire) • Confédération Générale des Entreprises de Côte d'Ivoire (General Confederation of Companies of Côte d'Ivoire) <p>Other partners:</p> <ul style="list-style-type: none"> • Cellule d'Analyse des Politiques Economiques du Centre Ivoirien de Recherche Economiques et Sociales (Unit of Analysis of Economic Policies of the Ivorian Centre for Economic and Social Research)
<p style="text-align: center;">UNIDO PROJECTS WITH FUNDING SECURED¹</p>	<p>The PCP for Côte d'Ivoire is undergoing programming. At the end of 2021, the ongoing TC portfolio in the country amounted to 8 projects totaling \$ 9,323,426 (see Annex 1).</p> <p>UNIDO's ongoing projects in Côte d'Ivoire will be integrated into the PCP and new ones developed according to the priority areas, stakeholder consultations and the finalization of programming in 2022.</p>
<p style="text-align: center;">TOTAL INVESTMENTS LEVERAGED² (CUMULATIVE)</p>	<p>N/A as the PCP is undergoing programming.</p>
<p style="text-align: center;">TOTAL PCP VOLUME</p>	<p>N/A as the PCP is undergoing programming.</p>

¹ **Funding secured:** The total budget (net, i.e. excluding programme support costs) under signed agreements for UNIDO programmes and projects, indicated in US\$ amounts

² **Funding leveraged:** These include public or private resources, in cash or in-kind, allocated by public or private partners towards the objectives of the PCP. They are contributed partly as a result of UNIDO interventions within the framework of the PCP, and based on a verbal or written commitment. Such resources are not channeled through UNIDO's accounts and accordingly not under the Organization's direct control.

1. EXECUTIVE SUMMARY

In the course of 2021, UNIDO advanced the programming phase of the Programme for Country Partnership (PCP) for Côte d'Ivoire, with the strong collaboration and ownership of the Government and other national stakeholders, despite challenges related to the persistence of the COVID-19 pandemic and changes in the Government over the course of 2021. In September 2021, the Government formally adopted the National Development Plan (NDP) 2021-2025; the PCP Côte d'Ivoire is being designed to operationalize the industrial pillars and components of this Plan.

As part of the programming phase, UNIDO conducted the PCP Country Diagnostic, which was validated on 19 May 2021 after a validation workshop that involved representative of various Ministries and representatives of private sector organizations. The validation included the Strategic Map of the PCP that highlights the main opportunities and bottlenecks for advancing ISID and provides a baseline for programme development. The Diagnostic outlines: (i) the alignment of the PCP with the NDP and the UNSDCF; (ii) the priority areas of interventions of the PCP; (iii) the priority sectors and; (iv) the key bottlenecks affecting the business environment. **Annex 2 of the present report illustrates the alignment of the PCP with the National Development Plan 2021 – 2025 and with the United Nations Sustainable Development Cooperation Framework 2021 – 2025.**

The PCP National Task Force was set up in 2020 while awaiting the full establishment and operationalization of the national structures that will lead and guide the programme, namely the PCP National Steering Committee, the PCP Monitoring Committee, and the Partner and Donor Committee for Inclusive and Sustainable Industrial Development (ISID). In 2021, the PCP National Task Force concentrated its efforts towards the finalization and validation of the PCP Diagnostic Report, the mobilization of national financial resources, the design of the PCP Partner and Funds Mobilization Strategy, the drafting of the PCP Communication Strategy, and the formal inclusion of the PCP as a full-fledged programme of the 2021-2025 National Development Plan.

The PCP National Task Force worked in collaboration with the Ministry of Planning and Development, in charge of the coordination of the design of the National Development Plan, to ensure alignment between the PCP and the new Plan. This is expected to facilitate the mobilization of national resources, both public and private, in addition to resources from technical and financial partners in Côte d'Ivoire.

The consultation process with the United Nations Resident Coordinator started in 2020 in the context of the elaboration of the United Nations Common Country Assessment (CCA) and the 2021-2025 United Nations Sustainable Development Cooperation Framework (UNSDCF), and resulted in 2021 in the establishment and implementation of a UNSDCF Results Group on “Sustainable and Inclusive Industrialization”, co-chaired by UNIDO and the Minister of Trade and Industry. This process has insured the alignment of the PCP for Côte d'Ivoire with the UNSDCF.

UNIDO also initiated the partner mapping exercise in parallel to ongoing consultations with the private sector, UN entities, and the main financial institutions and bilateral and multilateral partners active in the country. The Partner Mapping



Action Plan was finalized and is expecting validation and implementation in 2022. This is also the case for the PCP Funds Mobilization Strategy and the PCP Communication Strategy that were designed, in close collaboration with national PCP stakeholders.

These achievements have contributed to the drafting and progress of the PCP Programme Document, which is expected to be finalized in 2022, in close cooperation with national counterparts.

2. INTRODUCTION

In October 2018, the Executive Board of UNIDO approved the development of the Programme for Country Partnership (PCP) for Côte d'Ivoire following the official request from the Prime Minister, Amadou Gon Coulibaly.

In March 2019, the UNIDO Director General went on an official visit to the country to discuss the next steps for the realization of the PCP. The Director General met with representatives of the Government of Côte d'Ivoire who confirmed their commitment to the PCP, including the President of Côte d'Ivoire, Alassane Ouattara, the Vice-President and the Prime Minister. Various meetings were also held with members of the United Nations Country Team and technical and financial partners of Côte d'Ivoire. At this occasion, UNIDO also signed three joint declarations with the national private sector. This included the Chamber of Industry and Commerce of Côte d'Ivoire, the General Confederation of Ivorian Enterprises, and the Federation of Ivorian Small and Medium Enterprises. These partnership agreements will support the programming and implementation of the PCP.

In the course of 2019, UNIDO initiated the formulation of the new programme, together with the Government and in consultation with development partners. The close consultation process ensured that, from the onset, the PCP benefited from strong national support at the highest political level, with the involvement of various ministries. The Government further confirmed their commitment to the PCP by pledging national resource allocations to the programming phase and, subsequently, to its implementation.

Consensus was reached on the governance and coordination framework of the PCP, namely the establishment of a National Steering Committee under the chairmanship of the Prime Minister of Côte d'Ivoire, with the participation of all relevant ministries and national institutions, as well as the private sector. A PCP Monitoring Committee, chaired by the Minister in charge of Industry, will be established to monitor the progress of PCP implementation. Finally, a Technical Committee of Partners and Donors for ISID, chaired by the Ministry of Economy and Finance, will be in charge of partnerships and funds mobilization for ISID.

Focus areas for the PCP were identified in line with Côte d'Ivoire's national development plans and industrial policies, and in synergy with partner interventions. The PCP focus areas are in line with the National Development Plan (2021-2025) as well as the United Nations Sustainable Development Cooperation Framework (2021-2025).

The following focus areas were identified: i) Human capital and skills development, including gender equality and preparation for Industry 4.0; ii) Quality investment promotion and finance; iii) ISID governance, competitiveness and innovation (including industrial zones); iv) ISID in selected rural areas and territories through selected agro-industrial value chains; and v) Supporting the development of a circular economy through innovation and entrepreneurship in selected local communities, with an emphasis on the youth and women.

In the context of the Third Industrial Development Decade for Africa (IDDA III), the African Continental Free Trade Area (AfCFTA) and the recognition of the importance of regional integration, the PCP will also support regional interventions through the potential expansion of the ECOWAS regional pharmaceutical manufacturing industry development project into a regional pharmaceuticals production value chain project.

3. ALIGNMENT WITH AND CONTRIBUTION TO UNSDCF

In 2020, the United Nations Country Team started working with the Government to design a new United Nations Sustainable Development Cooperation Framework (UNSDCF) for the period 2021-2025, presenting an opportunity to have the PCP Côte d'Ivoire aligned and deriving from, in programmatic as well as in timeline terms, to the UNSDCF.

The process of elaboration of the Common Country Assessment (CCA), conducted by the United Nations coincided with the elaboration of UNIDO's PCP Diagnostic Study. The two processes fed into each other, in terms of exchange of information, data and findings.

Furthermore, regular meetings were organized between the PCP Programme Manager/UNIDO Representative for Côte d'Ivoire and the United Nations Resident Coordinator to ensure coordination between the elaboration processes of the UNSDCF and the PCP. This contributed to the establishment of a specific "Inclusive and Sustainable Industrialization" component of the 2021-2025 UNSDCF, in line with the Pillars of the 2021-2025 National Development Plan. This Results Group is co-chaired by UNIDO and the Minister of Trade and Industry, with the following UN entities as full members of the Results Group: FAO, ILO, UNCTAD, UNEP and UNDP. UNIDO also contributes to the other components of the UNSDCF related to PCP priority areas, namely: "Sustainable Agriculture", "Management of Natural Resources", and "Youth Empowerment". This process has insured that the PCP components are included and integrated in the Results Framework of the UNSDCF. It will also provide an opportunity to facilitate partner and funds mobilization around PCP components. Annex 2 of the present report illustrates this inclusion and integration.

2021 was the first year of implementation of the UNSDCF and of the Results Group # 2 on "Sustainable and Inclusive Industrialization". Although still in the programming phase, the PCP already contributed to the implementation of the UNSDCF through the integration of the implementation of its existing PCP technical cooperation portfolio in the Results Framework of the UNSDCF. These are described in Chapter 4.4.

With the participation of the UN entities, members of the Results Group, the Ministries of Industry, Planning and Development and SME Promotion, as well as representatives of private sector organizations, the meetings of the Results Group # 2 provided the opportunity to jointly monitor project implementation as well as discuss ISID-related issues and prospects for joint programme development. It provided UNIDO/the PCP with a platform to utilize, at the programming stage, its convening function and its partner mobilization capacities for further expansion in 2022 during the PCP implementation phase.

In the context of the implementation of the Management and Accountability Framework (MAF), the United Nations Resident Coordinator and the members of the Office the Resident Coordinator visited the Field Office of UNIDO in October 2021. The meeting provided the opportunity to have extensive and detailed discussions on implementation of the UNSDCF, the PCP as well as mechanisms to further enhance UNIDO PCP – UNRC/UNCT mutual engagement.

4. PROGRAMME-LEVEL RESULTS

4.1 COORDINATION AND GOVERNANCE

The PCP coordination and governance bodies were approved by the Government in 2020. Annex 3 of the present report provides a description of the PCP coordination and governance structure. Already in 2020, the Government, with UNIDO, established a PCP National Task Force, while the aforementioned national coordination structures were awaiting formal establishment and operationalization. The PCP National Task Force is chaired by the Chief of Staff of the Ministry of Trade and Industry, and composed of senior staff of the Ministry, technical ministries, the private sector, and UNIDO.

The parliamentary elections in March 2021 followed by the passing away of the Prime Minister during the same month and the nomination of a new Prime Minister and Government in April 2021, impacted the operationalization of the PCP coordination and governance bodies.

During 2021, the main achievements of PCP National Task force are the following:

- The endorsement of the PCP coordination and governance structure by the new Government;
- Confirmation of the mobilization of the Government's financial contribution to the programming phase;
- Follow up of the progress of the PCP Diagnostic and the organization of the PCP Diagnostic Report validation process;
- Organization of meetings with members of the UNIDO PCP Programming Team to translate the results of the PCP Diagnostic Report into PCP interventions, the main national priorities of the Government to be considered in the design of the PCP components, and the organizational modalities for consultation with national counterparts during the programming phase.
- Drafting of the PCP Funds and Mobilization Strategy;
- Drafting of the PCP Communication Strategy
- The formal inclusion of the PCP as a full-fledged programme of the National Development Plan through continuous consultations with the Task Force in charge of the preparation and drafting of the 2021-2025 National Development Plan.

To further reinforce the national ownership of the PCP and the consensus building around its priorities, the PCP Programme Manager, with the support of the PCP National Task force, embarked on a specific PCP promotion programme that targeted high-level national counterparts, in particular Ministers from the new Government. In this connection high-level meetings were held with: the Secretary General of the Presidency of the Republic and technical advisors of the Presidency of the Republic; the Minister of Economy and Finance with a subsequent meeting with the Chief of Staff and Technical Advisors of the Ministry; the Minister of Budget; the Minister of Planning and Development; the President and the Executive Director of the General Confederation of enterprises of Côte d'Ivoire; the President of the Chamber of Commerce and Industry; and the President of the Ivorian Federation of Small and Medium Enterprises of Côte d'Ivoire.

The achievements are the following:

- The nomination of focal points in each of the aforementioned institutions to follow up programming and monitor the implementation of the PCP;
- The commitment of these stakeholders to fully participate in the coordination and governance structures of the PCP;
- A renewed consensus on the focus and priority sectors and areas of the PCP;
- Commitment of the private sector to actively participate in the implementation and monitoring of the PCP;
- The confirmation of the leadership of the Government in the implementation of the Partners and Funds Mobilization Strategy and the Partner and Donor Committee of the PCP;
- Agreement on the establishment, under the leadership of the Government of a consultation mechanism with local representatives of development finance institutions and financial and technical partners for resource mobilization purposes;
- The full involvement of the stakeholders in the endorsement process of the PCP Programme Document;
- The leadership of the national stakeholders in leading the promotion efforts for the PCP and the PCP Communication Strategy.

4.2 PARTNERSHIPS AND RESOURCE MOBILIZATION

Through an organized interaction process with pre-identified financial and technical partners, the PCP Partner Mapping Action Plan was finalized. The action plan identifies the key national, regional and international potential partners to the PCP. It proposes priority levels of engagement of partners according to their areas and sectors of intervention, their programming cycle and their funding potential for the PCP. The validation of the PCP Partner Mapping Tool will be registered for the first meetings of the PCP coordination and governance body.

The PCP National Task Force, with the support of UNIDO's expertise, drafted a PCP Partner and Funds Mobilization (PFM) Strategy, which will be submitted through UNIDO internal validation and the PCP National Steering Committee validation process before its implementation in 2022. As part of the development of the Strategy, the PCP National Task Force continued interactions with UN entities and the Office of the Resident Coordinator, and the main technical and financial partners to ensure alignment and synergies of the PCP with national and partners interventions.

In terms of national resource mobilization, the Government of Côte d'Ivoire transferred financial resources to UNIDO to support the programming phase of the PCP, while also pledging to allocate national resources to the implementation phase.

4.3 RESULTS OF PCP ADVISORY SERVICES

The PCP Programme Manager participated in Government workshops and seminars in the framework of the finalization of the 2021-2025 National Development Plan. It is in this connection, that the PCP Programme Manager contributed to the identification of projects and the drafting of chapters of the 2021-2025 National Development Plan.

The UNIDO **PCP Industrial Diagnostic Report** was officially finalized in 2021. The drafting of the Diagnostic Report was a participatory exercise that witnessed the involvement of key Ministries (Trade and Industry, SMEs, Planning and Development and Economy and Finance) as well the main private sector organizations (Chamber of Commerce and Industry, the Ivorian Federation of SMEs and the General Confederation of Enterprises of Côte d'Ivoire) and the Office of the United Nations Resident Coordinator. The Report was shared with the Office of the President of the Republic and the Office of the Prime Minister. The Diagnostic Report identified the key opportunities for ISID development in the country, the priority sectors to be considered as well as the main enablers for private sector development. At the end, a consensual PCP Strategic Map was designed, highlighting the PCP strategic interventions and their alignment with the 2021-2025 National Development Plan that was adopted in September 2021.

The PCP Industrial Diagnostic report was used as a substantial input in the finalization of the 2021-2025 National Development Plan. As a result, the **PCP Côte d'Ivoire has been officially included in the Results Framework of the National Development Plan as an official programme of the Government**, thus facilitating national and partner resource mobilization for the PCP. The report is recognized as an "official National Policy Document". In the context of the Diagnostic, several consultations took place with the Government and the national private sector in areas related to industrial policy, including the implementation and monitoring of ISID policies, criteria for the selection of priority areas, integration of productivity, skills development, innovation and competitiveness in a coherent industrial development strategy, regional integration, and the role of the private sector in industrial development.



Dissemination of the UNIDO PCP cluster approach to the Government and the private sector. At the urgent request of the Government of Côte d'Ivoire and in the framework of the PCP programming phase, UNIDO provided substantial advice and inputs, through its participation in a Working Group, to the operationalization of clusters in Côte d'Ivoire, a main and priority pillar of the 2021-2025 National Development Plan. The Government plans to establish industrial clusters in most the regions of the country. UNIDO contributed to the drafting of a concept note on clusters covering the key principles for the establishment of clusters and their governance structure, and provided inputs on cluster sectoral strategies. UNIDO also proposed a road map for the operationalization of the clusters in the country and the creation of a partnership platform to facilitate technical and financial resource mobilization and consensus building.

Extension of the PCP approach to industrial zones. In the context of the 2021-2025 National Development Plan, there is mention of the establishment of industrial zones, agro-poles, clusters and innovation parks. However, there are no clear definitions of neither of the concepts. In the context of the PCP programming phase, UNIDO is providing advice and technical expertise to the Government by providing inputs to the Government's Industrial Zones Development Strategy. UNIDO also proposed Terms of Reference for a study to be conducted as part of the PCP on Industrial Zones and Special Economic Zones that can help in defining a strategy that could clarify which policy instrument (Special Economic Zone, Cluster, etc.) would be most relevant depending on the industrial sectoral and/or geographical strategy.

4.4 TECHNICAL COOPERATION RESULTS

At the end of 2021, UNIDO's portfolio consisted of 8 technical cooperation projects in Côte d'Ivoire with total funding of \$9,323,426 (See Annex 1). Ongoing projects are being integrated into the PCP and new initiatives developed according to the identified priority areas, building on the results of the Country Diagnostic, stakeholder consultations and programming.

PCP FOCUS AREA: HUMAN CAPITAL DEVELOPMENT AND INDUSTRY 4.0

The support for strengthening innovation, digitalization and e-commerce consisted in launching an initial study to select sectors conducive to the promotion of Industry 4.0, training needs and promoting youth employment. The two sectors selected are energy and agri-business. The project will address key development challenges in Côte d'Ivoire regarding the emergence of Industry 4.0, creating quality employment opportunities for youth and helping to foster SMEs/SMIs that are connected to national, regional and global value chains.

PCP FOCUS AREA: ISID GOVERNANCE AND COMPETITIVENESS, INCLUDING INDUSTRIAL ZONES

Support for quality infrastructure, standardization and circularity of processes in SMEs/SMIs was provided through the Regional Programme for Strengthening the Quality System in West Africa. The main areas of interventions were to provide assistance to 6 laboratories for the implementation of a reliable inter-laboratory comparison system in the agri-food sector (LNSP, LBCA, ENVAL, Vagny Lab, LANEMA and LACQUE), accreditation of CODINORM's Marque NI service (by the Italian Accreditation Body ACCREDIA) and awareness-raising of the quality culture in the private sector. Support to the Government also included:

- Assistance with the launch of SOAC's activities and the installation of SOAC's CEO in Côte d'Ivoire.
- The constitutive meeting for the establishment of a regional accreditation system (SRA).
- Support for the extension of the scope of accreditation of the LNSP and ENVAL.
- Training of national actors on the ISO 9001 standard.

PCP FOCUS AREA: AGRO-INDUSTRIAL VALUE CHAIN DEVELOPMENT

Within the framework of the FOLUR project, a joint and concerted effort with the FAO and the UNDP is preparing the Government to accelerate the traceability of cocoa and to strengthen the supervisory structures. Eventually, this traceability will be sought through actions contained in a Block Chain. This technology is intended to provide benefits to all stakeholders along a thread of the global cocoa value chain by ensuring interconnected, accurate and complete real-time data on quality and safety, provenance and traceability, transparency, transportation, certification, a set of product ingredients, etc., from the landscape destined for cocoa production to the final consumers. Information from each stage of the value chain (farmer, trader, supplier, etc.) is recorded in the block chain and available to the end consumer.

PCP FOCUS AREA: CIRCULAR ECONOMY – ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

The support of the PCP to the reinforcement of the legal framework for SME/SMI operations has focused on the revision of the legal and institutional framework in favor of the development of the industrial sectors of recycling in Côte d'Ivoire. At the same time, the PCP has contributed to strengthening the capacities of the Ivorian anti-Pollution Center (CIAPOL) by providing technical assistance in adapting the regulatory texts for the fight against industrial pollution to better take into account the needs of SMEs/SMIs. The development and implementation of a mitigation plan for air emissions from companies was carried out.

Support was also provided to companies in the four industrial zones of Abidjan for their eco-technological upgrading to help reduce the emissions of companies. Support for the promotion of the circular economy has aimed to prepare the conditions for boosting the agro-industrial processing of agricultural products, particularly cassava. To this end, this support has focused primarily on the introduction of low-carbon technologies.

5. RESPONSE TO COVID-19

UNIDO supported the Government's efforts in addressing COVID-19, in particular through the preparation and implementation of the following initiatives:

- Continuation of the implementation and finalization of the joint UNIDO, FAO, AUDA/NEPAD survey on the consequences of the COVID-19 pandemic for small and medium-sized enterprises (SMEs) in the food sector in selected African countries. The PCP National Task force mobilized 166 private companies from this sector that participated in the Survey. The policy recommendations that emerged from the survey report and the study were discussed in the context of the Panel on the "Resilience of SMEs in agro food sector" animated by UNIDO in the framework of the CGECI Academy 2021, the high-level international event organized annually by the private sector. The recommendations are supporting the design of the PCP focus area on agro-industrial value chain development.
- Finalization of the joint UNIDO-AfDB survey on the impacts of the COVID-19 pandemic on industrial companies. Côte d'Ivoire is one of the eight countries selected to participate in the survey started in October 2020. The PCP National Task force mobilized 149 manufacturing companies to participate at the Survey and provided data that contributed the finalization of a report with policy recommendations. The report was included in the 2021 Industrial Development Report that was shared with the Government and the private sector of Côte d'Ivoire. The Policy recommendations are contributing to the design of the PCP focus area on "ISID Governance and competitiveness, including industrial zones".
- The PCP National Task Force, through a focal point contributed to the finalization of the Report of the UNIDO Survey on COVID-19 Policy Response that was organized in 22 African countries. The conclusions of the Report were shared with the Government and discussed during meetings of the PCP National Task Force, and will be taken into consideration in the design PCP Programme Document.

6. COMMUNICATION

The design of the draft PCP Communication Strategy was finalized at the end of 2021 with the objective of: The PCP Communication Strategy ambitions to use innovative communication tools and mechanisms, such as digital tools, use of National languages, direct focus group dialogues with beneficiaries, etc. It has incorporated a Logical Framework to ensure proper monitoring and reporting of the strategy and ensure that concrete results are achieved.

The PCP Communication Strategy will be submitted to an UNIDO internal validation process as well as the PCP National Steering Committee validation process before its implementation in 2022. It is also envisaged the organization of a National Workshop to present it.

- Raising awareness among various national target audiences, with an emphasis on youth and women, as well as the private sector;
- Increasing the national and international visibility of the PCP Côte d'Ivoire by using success stories and best practices from PCP activities;
- Supporting the development of partnerships by creating communication channels and platforms between digital communication tool providers, investors and national institutions;
- Showcasing the success of the different components of the PCP during the communication campaign;
- Engaging stakeholders and beneficiary populations in the programme;
- Regularly informing stakeholders and populations about the implementation of the PCP.

7. UPCOMING MILESTONES AND MAJOR RESULTS EXPECTED IN 2022

The PCP is expected to finalize programming phase in 2022 with the approval and signing of the PCP Programme Document in view of commencing the implementation of technical activities in the identified priority areas, in alignment with the 2021-2025 National Development Plan and the 2021-2025 United Nations Sustainable Development Cooperation Framework.

In terms of coordination and governance, UNIDO will support the Government and the private sector in operationalizing the PCP's coordination mechanisms in 2022, namely the PCP National Steering Committee, the Monitoring Committee, and the Partner and Donor Committee for ISID.

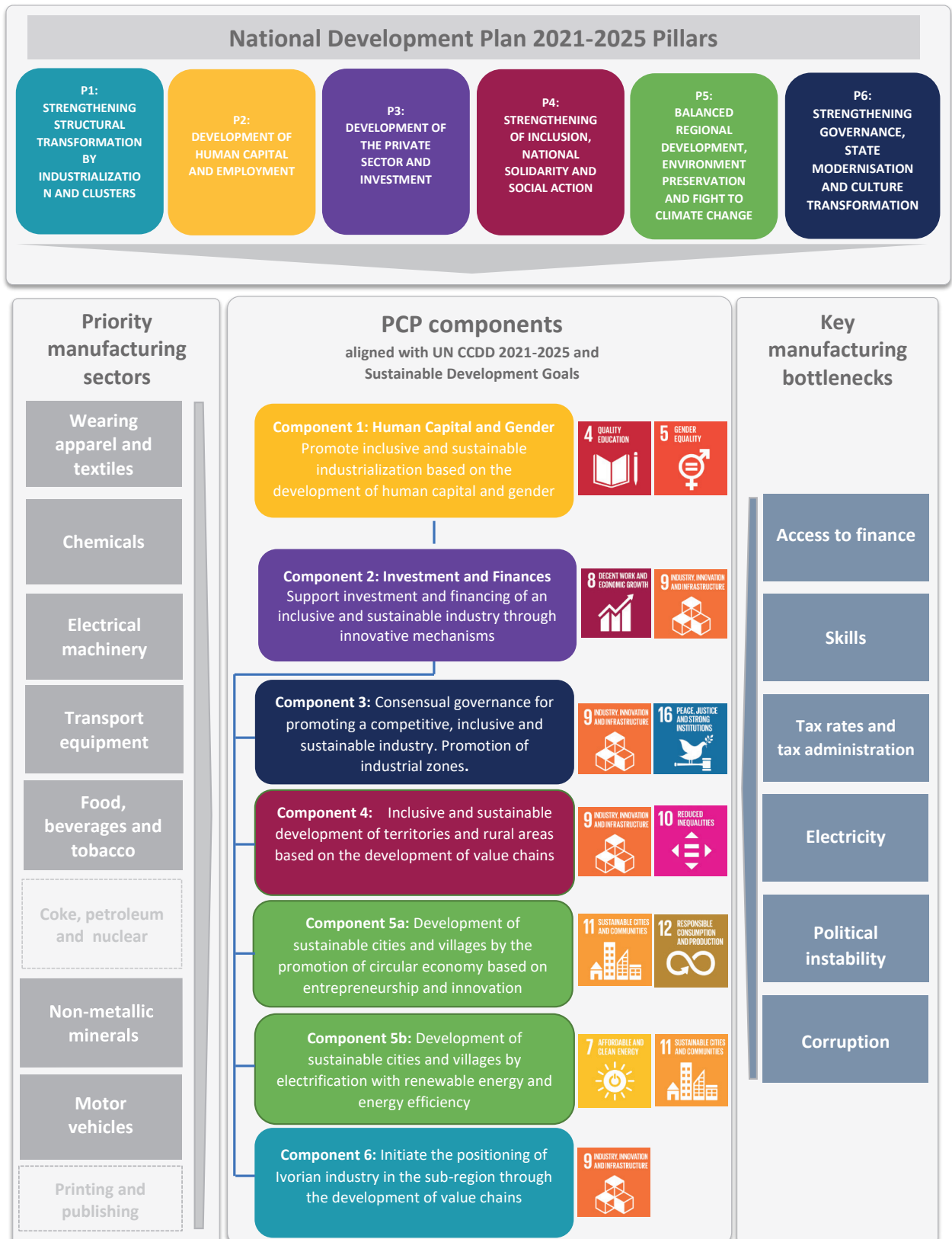
The Government, including through the Partner and Donor Committee for ISID will lead the operationalization of the PCP Funds Mobilization Strategy, the expansion of partnerships with financial institutions (including AfDB, WB, WADB, IsDB, EIB) and bilateral partners on contributions to PCP objectives. In parallel, UNIDO will support the expansion of its TC portfolio building on the ongoing and pipeline projects.

ANNEX 1: PCP PORTFOLIO OVERVIEW – UNIDO TC

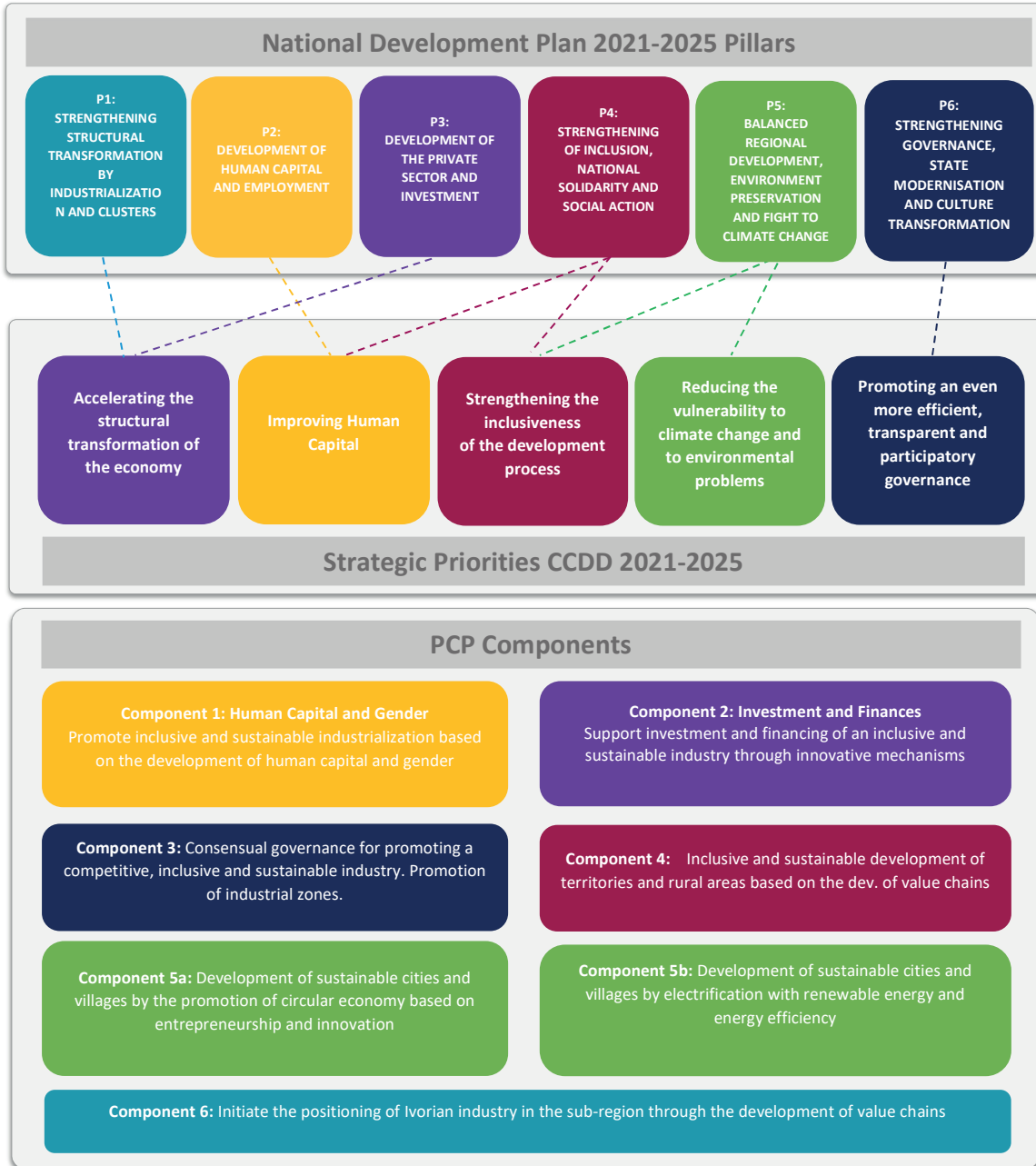
ERP ID	PCP component or cross-cutting area	Ongoing project / sub-programme title	Donor	Funding (US\$)
150083	Supporting the development of a circular economy through innovation and entrepreneurship	Abidjan integrated sustainable urban development	GEF	1,049,216
120512	Supporting the development of a circular economy through innovation and entrepreneurship	Montreal Protocol activities: CFC and HCFC Phase out management plans (Stage I)	EU	920,000
190401	Supporting the development of a circular economy through innovation and entrepreneurship	HCFC phase-out management plan (stage II)	Montreal Protocol	20,000
150266	Supporting the development of a circular economy through innovation and entrepreneurship	Sound management of unintentional persistent organic pollutants (POPs) and polychlorinated biphenyl ethers (PBDEs) to reduce their emission from the industrial waste sector	GEF	5,325,000
150434	Supporting the development of a circular economy through innovation and entrepreneurship	Promote the sustainable industrial production in the agro-food sector through the use of renewable energy applications and low-carbon technologies	GEF	1,000,000
200034		Preparatory Assistance Programme for Country Partnership (PCP) for Côte d'Ivoire: «Inclusive and Sustainable Industrialization Programme in Côte d'Ivoire»	Partnership Trust Fund - China	205,210
170095	ISID governance, competitiveness and innovation	West Africa Competitiveness Programme (Total budget \$6,453,375 for 15 countries)	EU	460,000
200321	ISID in selected rural areas and territories through selected value chains	Scaling up Cocoa-based Food Systems, Land Use and Restoration / Transformative Innovations in Côte d'Ivoire (SCOLUR-CI)	GEF	344,000
			Total:	9,323,426

ANNEX 2: PCP ALIGNMENT WITH THE NATIONAL DEVELOPMENT PLAN 2021-2025 AND THE UNITED NATIONS SUSTAINABLE DEVELOPMENT COOPERATION FRAMEWORK

PCP strategic map



Alignment of PCP components



Note: Colors indicate correspondence across the various components.

ANNEX 3: PCP COORDINATION AND GOVERNANCE STRUCTURE

The Government of Côte d'Ivoire approved the PCP's coordination and governance structure in 2020 through agreement of the Prime Minister. The following coordination bodies are expected to be operationalized in 2022.

1. **The PCP National Steering Committee** (CNP-PCP in French). The CNP-PCP will be chaired by the Prime Minister with the participation of Technical Ministries, private sector associations and UNIDO. The CNP-PCP will have a strategic role in the supervision and monitoring of the PCP. It will also provide strategic guidance to the PCP process and will ensure the alignment of the PCP with national priorities and the 2021-2025 National Development Plan.
2. **The National PCP Monitoring Committee** will be established under the CNP-PCP. It will be chaired by the Minister of Trade and Industry and will also include private sector representatives and UNIDO. This Committee will have an operational role and will monitor implementation of the PCP.
3. **A Technical Committee of Partners and Donors for ISID** will also be established under the supervision of the CNP-PCP to facilitate coordination and resource mobilization. This Technical Committee will be chaired by the Minister of Economy and Finance. The Minister of Trade and Industry, the Minister of Planning and Development, the Minister of the Budget, private sector organizations and financial and technical partners involved in ISID. The Partner and Donor Committee for ISID will support the implementation of the PCP Funds Mobilization Strategy.

COORDINATION AND GOVERNANCE FRAMEWORK FOR PCP CÔTE D'IVOIRE

PCP National Steering Committee, chaired by the Prime Minister of Côte d'Ivoire

ROLE: Leads the strategic guidance on the design, implementation and results of the PCP to ensure and maintain Côte d'Ivoire's leadership and ownership. Validates PCP Programme Document, PCP Annual Work Plans and Annual Reports.

COMPOSITION: Economic Office of the President of the Republic, relevant Ministers, Presidents of private sector organizations, UNIDO



National PCP Monitoring Committee, chaired by the Ministry of Trade and Industry

ROLE: Monitor and coordinate the implementation of the PCP

COMPOSITION: Representatives of relevant Ministries and national institutions, representatives of the private sector, UNIDO

Technical Committee of Partners and Donors for ISID, chaired by the Ministry of Economy and Finance

ROLE: Coordinate and harmonize the interventions and the resources of Côte d'Ivoire's technical and financial partners and donors

COMPOSITION: Representatives of the Prime Minister's Office, the Ministry of Trade and Industry, Ministry of Planning and Development, Ministry in charge of the budget, field representatives of multilateral partners, field representatives of bilateral partners, United Nations entities, representatives of the private sector and private sector associations, UNIDO



National Coordinator

ROLE: Provide field-level support to coordinate the implementation and promote PCP Côte d'Ivoire interventions. Ensures Secretariat of the national coordination body



For more information, please scan the QR Code to
access the **PCP Côte d'Ivoire UNIDO website**.



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